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FINANCIAL TIMES

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Wednesday March 31 1982

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NEWS SUMMARY

GENERAL

Britain's warning over Falklands

Britain warned Argentina that it would not back down in the dispute over the Falkland Islands of South Georgia and is ready to use force to defend its sovereignty.

Lord Carrington gave the warning in a statement to Parliament. He said the Argentine Government's intervention had created a potentially dangerous situation. Back Page, Page 10.

Alliance plan

El Salvador's five right-wing opposition parties announced the formation of an alliance which looks likely to provide the next president of the war-torn republic. Back Page, Feature, Page 22.

Iraq pulls out

Iraq's military command ordered its Fourth Army to withdraw from positions on the Gulf war front with Iran, according to the official Iraqi news agency. Back Page.

Columbia lands

Space shuttle Columbia made a perfect landing at White Sands air strip, New Mexico. It was a day late because of wind storms at the landing site.

Walesas meet

Interned Polish Solidarity leader Lech Walesa was visited by his wife Danuta and saw his two-month-old daughter for the first time at the weekend, the family's Polish priest said.

Talks on Ulster

Irish Minister, Gerry Collins, will bring Secretary, James Baker, up to date on the talks with Dublin views on the province.

Lifeboat hero

Coxswain Michael Scott, who led the Guernsey lifeboat rescue of 29 from a sinking freighter in a Channel storm, was awarded the RNLI gold medal.

Death grant plan

Government published plans to replace the £30 death grant with a £150 to £250 payment to those in real need. Page 10.

Whitelaw hits out

Home Secretary William Whitelaw attacked GLC leader Ken Livingstone for criticising the appointment of the new Metropolitan Police Commissioner, Sir Kenneth Newman. Page 10.

Christ's death

Christ died of a heart attack on the cross, not as previously believed, says an Italian researcher who has examined the Turin shroud, thought to be Christ's burial cloth.

Bingo ban call

A ban on newspaper bingo was called for by National Union of Journalists' president Harry Conway, who said it was a threat to media freedom.

Ex-porter jailed

Former Sotheby's porter, Ian Lane, of Essex, admitted stealing his employers' pictures and selling them through rival auctioneers. Knightsbridge Crown Court jailed him for six months.

Briefly...

Princess of Wales said her baby is due to be born on July 1, her 31st birthday.
Carl Orff, composer of the Carmina Burana cantata, died in Munich aged 86.
Walter Hallstein, an EEC founding father and first commission president died in Stuttgart, aged 80.

BUSINESS

Equities and gilts rally; \$ easy

EQUITIES were firmer following New York's overnight improvement, the steady tone of sterling and better results from leading companies. The FT 30-share index rose 7.2 to 562.3. Page 35.

GILTS rose, particularly short-dated issues. The FT Government Securities index edged up 0.07 to 68.20. Page 35.

STERLING rose to \$1.7825 (\$1.78), DM 4.305 (DM 4.30), FF 11.13 (FF 11.095) and Sfr 3.4525 (Sfr 3.435). But it eased to \$1.7815 (\$1.78), DM 4.30 (DM 4.295) and Sfr 3.45 (Sfr 3.445). Its trade-weighted index was 90.8 (90.9). Page 33.

DOLLAR rose to DM 2.4135 (DM 2.4125), FF 6.245 (FF 6.235) and Sfr 1.946 (Sfr 1.938). But it slipped to 2.4125 (2.4115) and its index eased to 115.9 (116.2). Page 33.

GOLD rose \$6.75 to \$325.75 in London. Page 33.

WALL STREET was down 4.38 at \$19.44 shortly before the close. Page 36.

EUROPEAN short-term interest rates eased, notably in Holland and Switzerland, while UK rates weakened, with the Bank of England intervening. But longer-term rates were static on fears of rising U.S. rates. Page 33.

BRITAIN will restore its cuts in World Bank aid for India as part of a package aimed at securing contracts worth up to £500m in India for UK companies. Back Page.

CEMENT IMPORTS of up to 1m tonnes could result from talks between the British Precast Concrete Federation and importers, who can undercut UK prices. Back Page.

BRITISH TECHNOLOGY Group has approved the investment of an additional £15m in the next five years, mostly for biotechnology. Page 7.

WEST GERMANY'S car industry boosted output by 16 per cent in January and February to 673,700 (581,000 in 1981) based on strong export sales. Page 2.

HOLLAND seems set to pull out of the proposed gas deal between the USSR and a group of Western European countries after earlier announcing that it had halved its gas needs. Page 6.

FERRANTI has signed a \$49m contract to design and supply a weapons control system for the Brazilian Navy. Page 6.

NIPPON ELECTRIC plans to mass produce advanced microchips in Scotland from this autumn. Page 8.

RECKITT & COLMAN pre-tax profits for last year rose 24.8 per cent to \$86.55m from \$53.17m in 1980. Page 24, Lex, Back Page.

STANDARD CHARTERED Bank taxable profits rose \$27.9m last year to \$260.4m. The dividend is being raised 14 per cent. Page 24, Lex, Back Page.

Difficulty not from UK, says Thatcher as summit talks end

By JOHN WYLES IN BRUSSELS

EEC Heads of Government left here yesterday irritated that their two-day summit had been soured by President Francois Mitterrand's surprising move to undermine next Saturday's negotiations on cutting the UK's payments to the Community budget.

Mrs Margaret Thatcher seemed a notable exception. She barely concealed her satisfaction, remarking that "it is not Britain which is causing the difficulty".

Mitterrand was unrepentant. France found unacceptable a carefully drafted compromise on the budget, and as a result he was "not sure" if agreement was possible when Community Foreign Ministers resumed their long-running negotiations on the issue in Luxembourg on Saturday.

The controversy risked obscuring agreements reached in relative harmony on:

- Need to increase "profitable" investment in the EEC, to boost employment, if necessary through cutting consumption.

The EEC's level of investment, especially in "the industries of the future," was "still too low in relation to its gross domestic product," the official communiqué said.

A harsh denunciation of Israeli policies on the West Bank. The summit called for an "end to the dangerous cycle of violence and repression" in the area, and "denounced the dismissal of democratically-elected mayors" and "violations of the liberties and rights of the inhabitants of these territories".

- Need to study policies for providing trade credits to Eastern Europe and the Soviet Union. Raised in response to pressure from the U.S., this issue is expected to feature at the seven-nation economic summit meeting at Versailles in June.
- Desirability of increasing the EEC's economic aid to Central America. This totalled £15m in 1981.

The summit, the communiqué added, "expressed serious concern at the continued growth of

tensions in Central America." Community leaders declared that they welcomed "with interest" any initiatives likely to put a stop to the violence and lead to restoration of peace.

They gave no precise indications of the extent to which the Community might increase its assistance.

Aid, the communiqué said, "should be co-ordinated and increased within the limits of their [member-states'] possibilities".

The authors of the compromise plan for a five-year deal limiting Britain's transfers to Brussels were predictably the most downcast after the meeting.

M. Gaston Thorn, President of the European Commission, and Mr. Leo Tindemans, Belgian President of the EEC Council of Ministers, both thought it unlikely that they would produce new proposals for Saturday's crucial Foreign Ministers negotiations.

Jobs initiative urged by leaders of ten, Page 3.

Nigeria produces figures to show oil purchase cuts

By QUENTIN PEEL IN LONDON AND RICHARD JOHNS IN JEDDAH

NIGERIA yesterday produced figures to show that international oil companies have sharply cut their long-term contract purchases of crude from the country since the recent meeting of the Organisation of Petroleum Exporting Countries, in Vienna.

The figures, which have been sent to Saudi Arabia, would back the Saudi threat of sanctions against companies which reduced liftings in Nigeria since the Opec decision to maintain its \$34 a barrel reference price in the face of the world oil glut.

Although the deadline set by Saudi Arabia for the companies to restore their liftings to former levels, or face retaliatory action, passed yesterday without any hint it was being applied, the Nigerian move means that the crisis remains unresolved.

The Nigerian figures for oil sales to the major oil companies, and other governments, appear to contradict claims by the companies that they have not cut their purchases.

The latest figures indicate that current production should be about 1.3m barrels a day—the production quota agreed at the Opec meeting—whereas it has recently fallen as low as 650,000 b/d.

The Nigerian Government says it has about 500,000 b/d in long-term purchasing contracts with the oil majors—principally Shell, Gulf, Mobil, Elf-Aquitaine and Esso—and a further 300,000 b/d in government-to-government contracts. Equity liftings—the proportion of production the oil companies are supposed to take according to their equity stakes in the individual production companies—total a further 300,000 b/d. Domestic consumption is about 200,000 b/d.

The figures add up to production of about 1.3m b/d, excluding any contracts the Nigerian National Petroleum Corporation (NNPC) might have with third-party independent traders.

The oil majors have argued that the cause of the dramatic drop in production since the Opec meeting 12 days ago has been the failure of the NNPC to sell its majority share of the crude to the independent

British Aerospace profit of £70m

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AEROSPACE made a pre-tax profit of £70m in 1981, its first full year as a partly privately-owned company. This was well above the £65m forecast at the time of last year's offer for sale, and compares with £52.8m pre-tax in 1980.

At trading level profits were just over £95m last year on sales of more than £1.6bn.

This compared with trading profits of £92.3m on sales of £1.42bn the previous year.

The trading profit was achieved after providing £8m to cover possible losses following the collapse of Laker Airways. These related to BAE's obligations on three Airbus A-300 aircraft sold to Laker.

Sir Austin Pearce, chairman of BAE, said that while the group had two years' work in hand, with an order backlog of £3.8bn at the end of 1981, against nearly £3.5bn at the end of 1980, there might be a further reduction in the workforce of up to 2,000 in the coming year.

While the group did not intend more redundancies than the 1,200 already announced, there was no intention of replacing "natural wastage," so that the overall total might decline.

Sir Austin stressed that the outlook for BAE participation in the proposed A-320 150-seat version of the European Airbus was far from certain.

The group was told by the Government that cash launching aid was available in principle. BAE asked for a firm definition of how much would be available, and said it would then determine what share of work in the A-320 it would undertake.

This is a reversal of usual procedures, where companies seeking launching aid specify what they want to do and how

much it will cost, and seek aid accordingly.

Sir Austin made clear that the company discussed a range of options with the Government, involving launching aid of between £400m and £600m for the A-320, depending on whether it undertook work on wings, as with the A-300 and A-310, or on forward fuselage and flight deck, the more expensive option.

BAE would want 100 per cent launching aid for any share of the A-320 it undertook, in view of its heavy commitments on other aircraft programmes such as the BAE 146 feederliner.

British Aerospace shares closed yesterday at 193p, 13p higher on the day. The shares were offered in February 1981 at 150p, and reached 251p in late August last year.

Lex, Back Page.

British Aerospace above forecast, Page 24.

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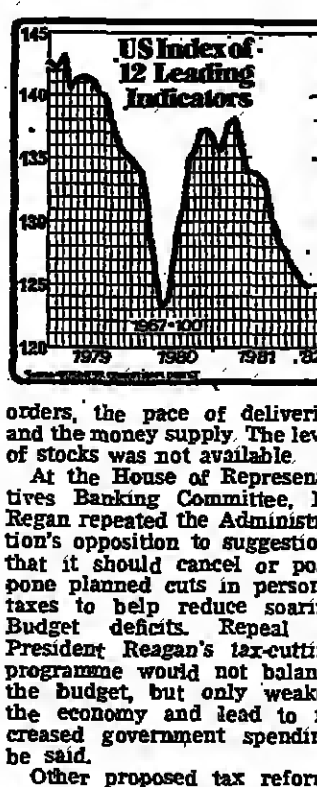
Hopes for early U.S. recovery recede again

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

HOPES of an early recovery in the U.S. economy receded again yesterday with the news that the country's leading economic indicators fell 0.3 per cent in February. This was the tenth consecutive monthly decline in the composite index, designed to predict likely economic behaviour in the weeks and months ahead.

In a further sign of gloom the U.S. Commerce Department revised downwards its earlier figures for December and January. It now says the index fell 0.8 per cent in December, after originally reporting a modest increase of 0.6 per cent for that month, and then revising it downwards to a decline of 0.3 per cent.

January's fall is put at 1.2 per cent, against an earlier provisional figure of 0.6 per cent. The Department suggested that the decline would have been 2.7 per cent if the average working week had been of two months ago that the economy would come "roaring back" in late spring. But he did predict that interest rates on Treasury Bills would fall from their current level of 14.25 per cent to 10.5 per cent by August, provided Congress enacts President Reagan's Budget.



Last week, the Commerce Department issued preliminary estimates suggesting that the country's real Gross National Product (GNP) is declining at an annual rate of 4.5 per cent in the current quarter. This makes it increasingly unlikely that last month's Administration forecast of 3 per cent growth between the fourth quarters of 1981 and 1982 will be realised.

Administration economists nevertheless believe the economy is no longer deteriorating and may grow slightly in the second quarter.

Five of the nine available indicators for February were lower. They were contracts for plant and equipment, building permits, raw materials prices, stock prices and total liquid assets.

The four indicators to improve were initial claims for unemployment benefits, new

orders, the pace of deliveries and the money supply. The level of stocks was not available.

At the House of Representatives Banking Committee, Mr. Regan repeated the Administration's opposition to suggestions that it should cancel or postpone planned cuts in personal taxes to help reduce soaring budget deficits. Repeal of President Reagan's tax-cutting programme would not balance the budget, but only weaken the economy and lead to increased government spending, he said.

Other proposed tax reforms and the closing of loopholes should generate as much revenue in the long run as the Government should reasonably be allowed to spend, he said.

In the Senate, Republican leaders decided to begin writing their own 1983 Budget resolution, rather than wait for signs of progress towards a compromise in talks between the White House and Democrats. Mr. Howard Baker, the Senate Republican leader, said senators could not "wait forever" to start work but that he did not expect them to finish a draft budget before the Easter recess that starts on Friday.

Mr. Regan said the Administration fully supports the Federal Reserve Board's general policy.

In prepared testimony to the House Banking Committee, he said the Fed's tentative target ranges for 1982 of 2 1/2 per cent to 5 1/2 per cent growth in M-1 money supply represent continued progress towards non-inflationary money growth.

He repeated Administration support for growth in the upper third of the target range.

All out strike call at Heathrow

By Brian Groom, Labour Staff

THE TRANSPORT and General Workers Union, the biggest at Heathrow, is attempting to bring its entire membership at the airport out on strike until British Airways ceases to use "blackleg" labour.

The call, decided at a meeting of about 2,000 TGWU members yesterday morning, is a risky attempt to regain the initiative in the seven-week ramp workers' dispute.

The union claimed the action could bring the airport to a standstill. If it fails—as many of the previous attempts to step up the dispute have done—pressure will grow on the baggage-handlers to return to work.

The airline has been running a full service by using staff volunteers in place of the 1,700 ramp workers on the European and domestic terminals. The ramp workers say they are locked out for refusing to implement new work schedules which form part of BA's survival plan.

The strike call was answered last night by 350 catering staff. BA began to operate contingency plans, which include stopping off at other airports to pick up food.

Mr. Mike Le Cornu, of the ramp workers, was confident that TGWU members in the main areas would be on strike today. Shop stewards began to muster support after a meeting yesterday afternoon.

BA management was sceptical about the threat. The airline estimated the TGWU's Heathrow membership at 30,000—including employees of other airlines, the British Airports Authority and fuel companies—and pointed to the low attendance at the mass meeting in the morning.

The airline believes the dispute is crumbling. It says more than 220 of the ramp staff have returned to work.

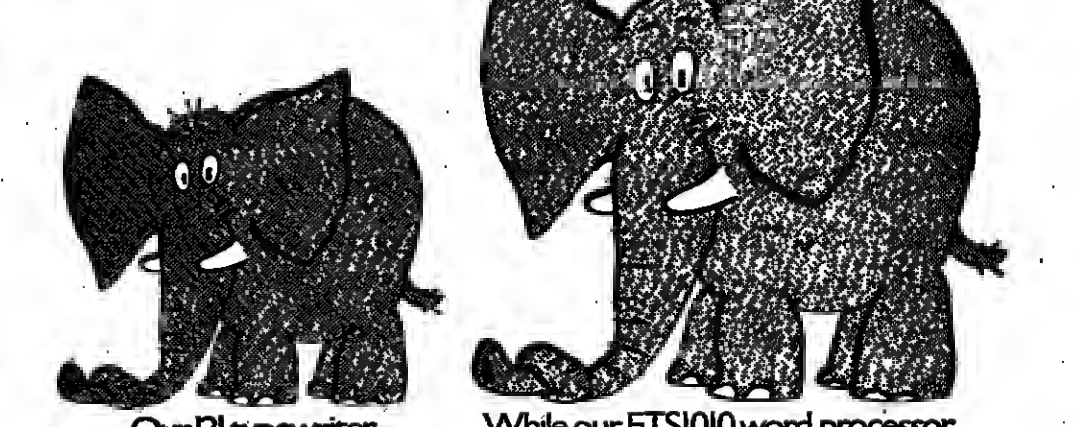
Mr. Ron Todd, TGWU national organiser, and Mr. Alex Kitson, deputy general secretary, were meeting Mr. Roy Watts, BA's chief executive and deputy chairman, and other board members last night.

No breakthrough was expected. The union, which has made the dispute official, is insisting that the ramp workers will only go back under the old rosters, while talks on new rosters and working conditions take place.

BA insists it cannot return under the old rosters, because

Continued on Back Page

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Exch. 14pc 1986	110 1/2	Clyde Faber	108 1/2
Amersham	209 1/2	LASMO	307 1/2
Automated Security	226 1/2	Shell Transport	376 1/2
Babcock Int.	57 1/2	Sovereign Oil	500 1/2
Beecham	233 1/2	Sogomam	500 1/2
Booker McConnell	70 1/2	Anglo Amer. Gold	532 1/2
British Aerospace	193 1/2	Leslie	87 1/2
Clay (K.)	98 1/2	Libanon	43 1/2
Dowdy	128 1/2	Meekatharra	130 1/2
Executive	10 1/2	Unisel	437 1/2
FNPC	40 1/2	Vogels	75 1/2
Fisons	307 1/2	FALLS	
Gammie	34 1/2	Bamberg Stores	49 1/2
GRN	188 1/2	Cape Inds	130 1/2
Inter-City	61 1/2	Desoutter	18 1/2
Merrydowns	72 1/2	Dreamland	18 1/2
Pleasant	377 1/2	Gillett Brothers	137 1/2
Reckitt & Colman	294 1/2	CRA	142 1/2
Spirax-Sarco	138 1/2		

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EUROPEAN NEWS

W. German car production surges in first two months

BY KEVIN DONE IN FRANKFURT

THE WEST GERMAN motor industry, which supports every seventh job in the country, has recorded a dramatic increase in car production in the first two months of the year boosted solely by continuing strong export sales.

Car production in January and February jumped by 16 per cent to 673,700, compared with an output of 581,000 in the corresponding period last year. This is in spite of a steep fall of 10.7 per cent in new car registrations in the home market.

Motor vehicle exports rose

by 23 per cent to 384,400, helped by West German car manufacturers' particular success in the vital European car markets of France, Italy and Britain.

The main domestic volume car-makers, Volkswagen and Opel, are also mounting a successful counter-attack in their home market against imported models. The importers' share of the West German car market slumped to 24 per cent, or 78,905 units, in the first two months of the year, compared with 29 per cent, or 106,925 units, in the corresponding period of 1981.

The main casualties have been the Japanese, whose share of the West German car market dropped to 3 per cent (26,278 units) in January/February, compared with 11.4 per cent (45,130 units) in the first two months of 1981 and a share overall last year of 10.4 per cent.

For the first two months at least, French car-makers have regained from the Japanese their traditional place as the biggest car exporter to West Germany with a market share of 8.1 per cent. Italy has boosted its share to 5.2 per cent compared with 4.4 per

cent in the same period last year.

Volkswagen and its Audi subsidiary have started a new round of domestic car price increases, their second in less than four months, despite the generally depressed state of the home market in which new registrations fell by 10.7 per cent in the first two months to 329,316 units.

The price increases—averaging 3.9 per cent for VW models and 4.9 per cent for Audi cars—have run into opposition, however, from VW's own workforce. The company's workers' council

said it failed to see any reason for the price rises which could only hit sales and endanger jobs.

VW cited steel price rises and the higher labour costs as the chief reasons for the price increases. In spite of the fact that West German car workers have recently agreed to accept a moderate national wage settlement of only 4.2 per cent, well below the current rate of retail price inflation.

The recession in the domestic car market has chiefly hit VW's commercial

vehicle operations and it is currently negotiating with the workforce over the introduction of further periods of short-time working in this sector later in the year.

The West German commercial vehicles sector is generally depressed given the continuing stagnation of the domestic economy. New lorry registrations plummeted by 31 per cent in the first two months and commercial vehicle production fell overall by 8 per cent to 52,100 units in the first two months of the year.

Walter Hallstein—EEC pioneer who backed integration

WALTER HALLSTEIN, who died on Monday at 81, was one of the small band of European pioneers. But, unlike others associated with the movement towards European integration, he devoted his efforts to making integration work rather than developing a European ideology.

For almost 10 years, from 1958 until 1967, he was president of the European Commission, playing the leading role in making it a political force, able to deal independently with the then six Community states. He liked to say: "We are not in business, we are in politics."

Herr Hallstein had an acute sense of his political role. He worked to enhance the Commission's personal aggrandisement as for the weight he sought to give the body which he headed.

This approach often brought him into conflict with President de Gaulle, the main defender of the prerogatives of the member states. Gen de Gaulle disliked the trappings of a chief of state, which Herr Hallstein found it necessary to adopt. But the latter's policies were not as much at variance with the French President's as they might have seemed.

For Herr Hallstein, the Community was to be preserved and defended above all.

When Britain first applied for EEC membership in 1961, his support was subordinate to his concern that the Community might be weakened at a formative stage by the addition of new members. Subsequently, he changed his mind about Britain, not least as a result of the 1965 conflict with Paris.

In agricultural policy, the main Community achievement during his presidency, Herr Hallstein and Gen de Gaulle agreed on the need for a Community approach, though their motives differed.

Herr Hallstein was, above all, a law professor. The Rome Treaty was a constitution, to be interpreted according to the rules of constitutional law. But he understood that, like any such document, it had to be applied liberally, that the meaning of clauses had to be stretched to yield their full import.

It was his legalistic approach which led him to his most serious conflict with Gen de Gaulle. He claimed that the



logic of the treaty required the Community be endowed with its own revenues and that the European Parliament be given powers to supervise the budget. Gen de Gaulle was unwilling to see the Community institution given such an independent power of action.

When Herr Hallstein left the presidency, he had not won his point, but there were few in Europe who doubted that one day his view would prevail—as it has.

Born in 1901, Herr Hallstein studied law at Bonn, Munich and Berlin. From 1929 until 1942 he taught law at the Universities of Rostock and Frankfurt-am-Main. During the Second World War, he served in the German army until his capture. He became Rector of Frankfurt University in 1946 and four years later was asked by Chancellor Konrad Adenauer to lead the German delegation in the negotiations on the European Coal and Steel Community Treaty.

In 1951 he became State Secretary in the West German Ministry of Foreign Affairs. He became identified there with the now-buried Hallstein doctrine, under which West Germany said it would break diplomatic relations with any country recognising the East German regime.

Herr Hallstein was one of Dr Adenauer's principal aides in the effort to improve Franco-German relations. He negotiated with France the return of the Saar to West Germany. From 1955 he headed the West German delegation for the negotiations on the Rome Treaty.

James Buchan reports on doubts over the future of a scheme to link the Rhine and the Danube
Bavaria battles to save 'project of the century'

CHARLEMAGNE thought of it, Goethe approved of it, Ludwig I did something about it: Bavarians call it "the project of the century." To Herr Volcker Hauff, the youthful Minister of Transport in Bonn, it is the "most imbecile scheme since the Tower of Babel."

It is the DM 5bn Rhine-Main-Danube canal, a waterway about 3,500 km in length, linking the North Sea with the Black Sea and thereby cutting Europe in two. It is also West Germany's most controversial essay in public works after the western runway at Frankfurt Airport.

Unlike the airport scheme, only just now coming to painful birth, the waterway seems almost absurdly close to completion for such a grand project: only 55 km remains to be dug to link the Main and the Danube. Also, unlike at Frankfurt, opponents outweigh supporters.

Under his banner, Herr Hauff can muster most of the Government in Bonn, many of the barges, the Bundesbahn—the Federal Railway—and the defenders of the environment. The Bavarians, however, have only the self-interest of neighbouring Austria. It is, therefore, scarcely surprising that the underlying distrust between Munich and Bonn, or between

Charlemagne's dream of a 2,000-mile waterway linking the North Sea to the Black Sea is just 34 miles from reality, but soaring construction costs and environmental and economic objections have cast doubts over the canal's completion as Herr Volcker Hauff, the Minister of Transport, seeks negotiations with Bavaria for a "qualified ending" of the scheme.

Herr Franz-Josef Strauss and the Social Democrats, has erupted into bitter recrimination.

The Rhine-Main-Danube waterway evokes a more expansive age. Nothing seems to have come out of Charlemagne's conception of a "Fossa Carolinga" but, in 1846, Ludwig I of Bavaria opened a 178 km long canal between Bamberg on the Main and Kelheim on the Danube. The builders needed 100 locks to compensate for the 200 metre drop in water level.

Ludwig's canal was as handsome and as well-made as anything else he turned his hand to commercially, it was a fiasco. At one end and a half metres deep and 15 metres

broad, it could take no large ships and has carried no freight at all since 1944. Even before this first effort fell into disuse, however, there were thoughts of better things and, in 1921, the Rhine-Main-Danube Company was founded to build a 677 km waterway from the Main town of Aschaffenburg to Passau on the Austrian border.

The Weimar government took two thirds of the company's shares, Bavaria and Nuremberg the remainder but work did not begin in earnest until 1962. In 1966, the shareholders agreed that no one partner could drop out unilaterally.

So far, building and canal work on the Main and on all but 59 km of the Danube are complete, as are the canal reaches between Bamberg and Nuremberg, and from Kelheim to Regensburg. Over DM 3bn has been spent or committed.

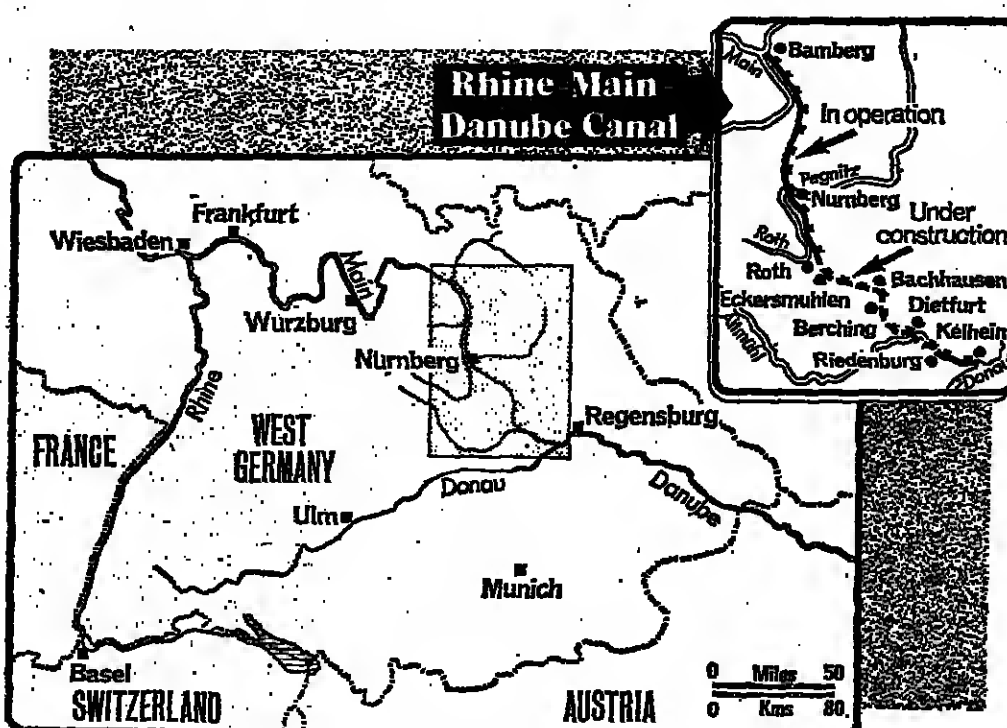
The remaining work is on the Danube beyond Regensburg and on 55 km of canal to be dug through some of the loveliest countryside in West Germany. Twenty-one miles of this through the almost unspoiled valley of the Altmuehl, would include three new locks, an electricity plant and a number of weirs.

As progress has been made, so has opposition to the canal grown. As early as 1966, a Bavarian court disputed the economic sense of the project. Matters came to a head at the end of January when Herr Hauff

tried to persuade his cabinet colleagues to drop the project. Despite his fierce advocacy, Chancellor Helmut Schmidt was apparently not convinced and the Transport Minister came away only with the woolly compromise to seek negotiations with Bavaria for a "qualified ending" of the scheme.

This means different things to either side, as is likely to become clear when the negotiations start in April or May.

The Transport Ministry's arguments against completion are formidable. Leaving aside the questions of capital cost and upkeep at a time of stringent budgets, the Ministry reckons that total annual traffic



in the year 1990 along the completed canal would be a meagre 2.7m tons, against 1969's heady expectations of 14m tons. The Ministry also believes that the completion of the canal would add between DM 60m and DM 80m to the losses of the Bundesbahn.

On the other hand, Bavarians, notably Herr Anton Jaumann, the state's Economics Minister, argue for the boost the project will give a structurally weak area and the 2,200 jobs that will be provided in a depressed building industry. They also strongly dispute the estimates for the amount of freight the canal would carry. Meanwhile, the Austrians support a scheme that, at no cost to themselves,

opens up a new network of waterways for their trade.

Above all, though, the Bavarians are able to wield what might be termed the "Macbeth" argument: that the project has gone too far to be stopped—and Herr Strauss is not the sort of man to give up easily.

While Bonn holds two of the three purse strings, however, it has already refused to allocate funds for new building this year, the future of the project must be in doubt. That tourists can steam up the canal to picnic in the Altmuehl may be the best this century will offer to the dream of Charlemagne.

NEW ISSUE

March 1982

CNT

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This announcement appears as a matter of record only.

March 31, 1982

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EUROPEAN NEWS

Jobs initiative urged by leaders of the Ten

BY GILES MERRITT IN BRUSSELS

EEC heads of government yesterday laid emphasis on economic policy initiatives designed to tackle the worsening unemployment crisis, which they described as "intolerable".

But an EEC jobs strategy eluded them, largely because of scepticism over its value and disagreement on its inflationary effects.

Backing an array of strengthened national measures, the leaders of the Ten stressed in their post-summit communiqué that the slight improvement in the European

economies expected during 1982 will be inadequate to prevent increases in jobless levels.

EEC unemployment has risen by 2m in the last 12 months, and the heads of government were warned by the European Commission that the total fall will go from the present 10m to between 14m and 15m by 1984/5.

The European Council has called for a meeting of the EEC "jumbo" council, grouping economic, finance and employment ministers, to launch the jobs initiatives. One of its

priorities will be implementing the Brussels summit's pledge to provide over the next five years enough youth training and work experience schemes to guarantee either a place or a job to every school-leaver.

Other measures due to be given impetus by the council include the encouragement of investment in "industries of the future" and in small businesses and service activities. EEC member states are also to consult one another on work-sharing.

The timing of the jumbo council, which last met inconclusively almost a year ago in response to similar instructions issued by heads of government at the Maastricht summit last March, is uncertain. The European Commission is expected to urge that it takes place during the second half of this year, when Denmark will occupy the presidency of the EEC Council of Ministers.

The Copenhagen summit in November, rather than the next European Council in June, is being seen as the point at which measures to combat unemploy-

ment will receive an important political boost from the heads of government. The European Commission has been instructed to present a programme of proposals by then.

But Mrs Margaret Thatcher, the British Prime Minister, also emphasised at the end of yesterday's talks that one of the European Council's main achievements in Brussels has been its recognition that job-creating investment can be achieved only through lower consumption, either through increased taxation or through wage restraint.

EEC anxious to avoid public clash with U.S. at Versailles

BY JOHN WYLES IN BRUSSELS

"THERE MUST be no public pillorying of the United States." This was the by-word of the EEC summit, but President Ronald Reagan should be bracing himself for some tough talking from the Europeans at the seven-nation economic summit at Versailles in June.

While avoiding any mention of U.S. economic policies in the communiqué, the EEC meeting's lengthy complaint about the "persistence of high real interest rates" and unjustified exchange rate fluctuations reflected the current anguish felt in many Community capitals about the effects of Mr Reagan's policies.

Chancellor Helmut Schmidt is said to have complained that Washington's budget deficits were producing "unbearable" international interest rates.

Nevertheless, the EEC does not want a public row on the

issue, particularly when Atlantic relations have all the tensions they need. Mrs Margaret Thatcher again emerged as the President's strongest defender, arguing that his budget deficit was a lower percentage of gross domestic product than most EEC government deficits.

The British Prime Minister also made it clear that the co-operation which the Community would offer the U.S. and Japan at Versailles to stabilise interest rates and exchange rates would be a lower percentage of gross domestic product than most EEC government deficits.

More generally, the summit's "willingness to develop further consultations" with Washington revealed that the hour has not yet arrived for consideration of more ambitious proposals for casting Europe's

political relations with the U.S. into new frameworks.

Significantly, Mr Leo Tindemans of Belgium did not raise his proposal for regular meetings between the U.S. Administration and a "troika" of past, present and future occupants of the presidency of the Council of Ministers. Neither did EEC President Jacques Giscard d'Estaing, the West German Foreign Minister, push his plan for regular informal meetings of NATO foreign ministers, while Sig Emílio Colombo was apparently silent on his idea for a Euro-American friendship pact.

None of this, however, reflected any increased general satisfaction with the state of EEC-U.S. relations or a confidence that military, economic and commercial disagreements can be resolved adequately under existing arrangements.

Greek leader makes his presence felt

BY DAVID TONGE IN BRUSSELS

"LAST TIME you were the problem, this time I am," Dr Andreas Papandreu of Greece was told yesterday by President Francois Mitterrand of France. But several other EEC heads of government left town last night less cheerful about the second summit appearance of the Greek Socialist leader.

He had started their morning yesterday with a long speech on why the Community must change its rules for Greece. The recent Greek memorandum on this has now entered the Commission works and is expected to be a regular item at future summits.

He had then ended their work by insisting on a "communiqué by a footnotes" for the first time, European leaders have had to accept Greek reservations about their views on Poland and the Soviet Union, as NATO and EEC foreign ministers have had to earlier.

Finally, there was Turkey. Last night, Dr Papandreu raised a few draughts during the bedside chat of the heads of government by his strong re-

minder that Turkish troops were occupying Cyprus while the EEC looked the other way. He proposed demilitarisation of the whole island — which caused Mrs Margaret Thatcher, with two British bases on Cyprus, to continue looking the other way.

This morning, the Greek leader had some cynical questions to ask about the Turkish generals' promises of elections and democracy.

On several issues EEC leaders have decided it is best to let Dr Papandreu speak his mind and then move on to the next item on the agenda. But strong feelings in Copenhagen, the Hague and Paris helped ensure yesterday's communiqué was firm about Turkey.

So Dr Papandreu eventually appeared less far from the mainstream than some of his critics might wish. Many might prefer the Ten to have remained Nine, but last night the Italians, too, started backing the Greeks on the agricultural issues they will be fighting with the Community.



LIMOGES—Police said yesterday that the blast on a French express train which killed five people and injured 28 on Monday night was caused by a package of explosives on a luggage rack. It was not clear, however, whether it was a bomb attack or whether explosives being transported by terrorists had gone off accidentally.

The package exploded as the Paris-Toulouse express, with 300 people aboard, was travelling towards Limoges at 90 mph. No one has claimed responsibility for the blast. The explosion coincided with the expiry of an ultimatum issued to the French Govern-

ment by the international terrorist known as Carlos to release two members of his organisation arrested in Paris in February.

The blast occurred about 12 miles from Limoges. The express stayed on the tracks but the explosion blew out the end of a coach, hurled two bodies clear and shattered windows in nearby houses.

One eyewitness said on television that the explosion, which scattered debris up to 200 yards away, occurred after an argument between two passengers over a briefcase. —Reuter

Italy in £640m industry boost

BY RUPERT CORNWELL IN ROME

THE ITALIAN Government yesterday gave the go-ahead to a £1,500m (£640m) facility to help research and development in high technology sectors of industry.

The endorsement, which came more than 18 months after it was first proposed, was issued from the Inter-Ministerial Committee on Industry, a few weeks after the scheme's approval by parliament.

Five sectors will benefit: the car and components industry, electronics, fine chemicals, aero-

space, and certain categories of special steel.

The Industry Ministry will have to examine projects submitted before disbursing funds, and therefore, application of the facility may be slow. But it has been welcomed by industry as a move to help Italy lift its research and development spending closer to the levels of its European, U.S. and Japanese competitors.

Allocation of the money has not yet been set out, but the areas expected to benefit most

are the car sector (Fiat and Alfa Romeo), aerospace and electronics. Aid from the fund might be linked to the reorganisation schemes which the authorities are trying to foster in the two last-named sectors.

The main conditions are that projects submitted must involve technological innovation, and not just modernisation of existing equipment. At least 60 per cent of project expenditure should still be outstanding when the ministry has completed its examination of an application.

Burke quits Dail for Brussels

BY BRENDAN KEENAN, DUBLIN CORRESPONDENT

THE ARITHMETIC of Irish politics was altered radically yesterday by the decision of Mr Richard Burke to give up his opposition seat in the Dail (Parliament) and return to his former job as Ireland's EEC Commissioner.

The move followed a week of agonising, during which Mr Burke, representing Dublin West, first accepted the offer to go from Mr Charles Haughey, the Prime Minister, and later turned it down under pressure from his colleagues in the Fine Gael party.

Yesterday, however, Mr Burke flew to Brussels, leaving behind his written resignation from the Dail and from the party.

The decision caused shock and dismay in Fine Gael. Dr Garret FitzGerald, the party leader, said Mr Burke had told him his refusal of the post still stood when they returned on Monday from the EEC's 25th anniversary celebrations. Mr Peter Barry, the deputy leader, said he felt Mr Burke had let the party down.

Mr Burke, in a letter to Dr FitzGerald and in a public statement, said he had reconsidered his decision in the national interest. Opinion in the party was divided and media comment and people he did not know personally had urged him to accept the nomination because of the need to have someone experienced representing Ireland in Brussels.

The present European Commission retires in three years, but there is speculation in Dublin that Mr Burke may have been promised a second four-year term. It is difficult to see, though, how Mr Haughey could guarantee a re-nomination given the uncertainty of current Irish politics.

Mr Burke's departure means that Mr Haughey's Fianna Fail party, with 81 of the 164 occupied seats in the Dail, will find life much easier. On most issues the Prime Minister can probably count on the support of Mr Neil Blaney, a former FF minister and now an independent. The Chairman

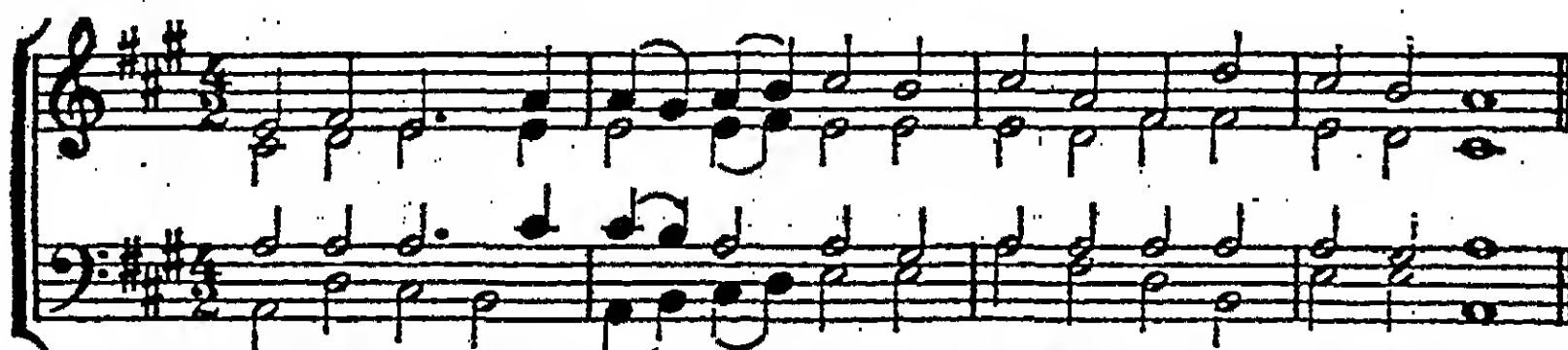
(Speaker) traditionally votes with the Government in the event of a tie.

The common prediction is that Mr Haughey will delay the by-election in Dublin West for as long as possible. Even then, Fianna Fail's Mrs Eileen Lemass, who was narrowly beaten in the general election, would be favourite.

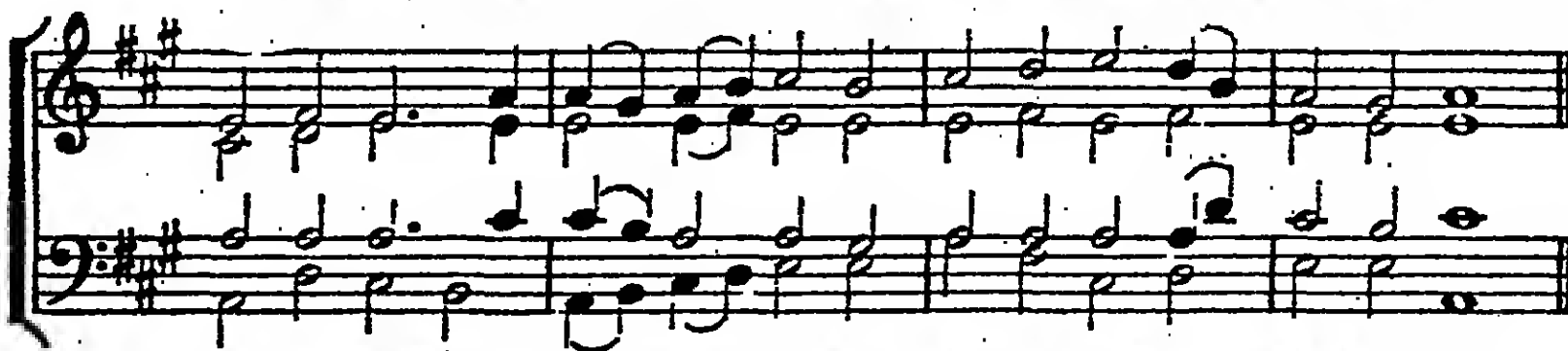
John Wyles adds from Brussels: Mr Burke and his 13 Commission colleagues are expected today to try to tackle the difficult task of finding him a real job to do. Mr Haughey said yesterday that he assumed the new Commissioner would take over the personnel and administration portfolio which had been held by Mr Michael O'Kennedy, now a member of the Dail.

Mr Burke, however, is thought likely to want to add to this since the portfolio is thin in terms of power and responsibility. Speculation suggests that he may also be put in charge of co-ordinating some of the Community's spending policies.

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Participation in this Bid is limited to suppliers established in all member countries of the World Bank, as well as in Taiwan and Switzerland.

The instructions, specifications and forms which comprise the Bidding Documents will be available upon written request to the Purchasing Manager until May 3rd, 1982, at the following address:

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CEP 20030 — Rio de Janeiro — RJ — Brasil
Telex: (021) 30450 or (021) 33368

Sealed bids will be received at the above-mentioned address until May 17, 1982, at 2.00 p.m., Rio de Janeiro time.

Each bid shall be accompanied by a Bid Bond for the amount of US\$40,000 (forty thousand dollars) or the equivalent in other currencies.

CVRD informs that 1,450,000 wooden ties will be purchased in five tenders with 290,000 wooden ties each one.

This Invitation to Bid cancels and substitutes the one previously published in this newspaper.

General Procurement Management
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CARAJAS IRON ORE PROJECT
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Rio de Janeiro, March 31st, 1982

OVERSEAS NEWS

Israelis arrest 38 in Arab strikes

JERUSALEM — Israeli troops fired in the air to disperse demonstrators in the Arab West Bank and a hand grenade exploded in the heart of Jewish West Jerusalem yesterday as tens of thousands of Israeli Arabs struck in protest against government policy in the occupied territories.

Police arrested 38 Arabs in scattered incidents.

The one-day strike shut down many towns and villages in the West Bank, East Jerusalem and a number of Arab areas in Israel itself.

Military officials said two Israeli soldiers were injured by Arabs who stoned a patrol in the Kalandiya refugee camp near the West Bank town of Ramallah. Troops fired shots in the air to disperse the demonstrators.

The grenade went off at noon behind a department store in the commercial centre of West Jerusalem, damaging parked cars but causing no casualties, police said.

It was not immediately clear if the explosion was set off by Palestinian guerrillas to coincide with the general strike, they added. Several Arabs were held for questioning after the blast.

The work stoppage was called to express solidarity with West Bank Palestinians who have staged 13 days of intermittently violent protests against Israel's dismissal of three mayors supporting the Palestine Liberation Organisation (PLO).

The strike was also designed to mark the sixth anniversary of "Land Day" when six Israeli Arabs were killed during rioting over confiscation of their lands.

An estimated 500,000 Arabs are citizens of Israel, mostly living in Northern districts around Galilee. Their leaders frequently complain that they are regarded as second-class citizens of Israel. *Reuter*

Robert Cottrell examines some of the problems of setting up a new market

Hong Kong prepares for financial futures

ALL STUDENTS of financial futures come in time to know the banker who wants to lend for six months but can only borrow for three, or the corporate treasurer who will have to invest in three months' time, but fears interest rates are in for an imminent tumble. In both cases, the textbook answer to their dilemma is the financial futures contract.

Of course there cannot be financial insurance without risk takers and nobody in Hong Kong would want there to be. Making as much money as possible usually seems to mean making it in as complicated a way as possible, and what better vehicle than a financial futures exchange?

Hong Kong now is where London was just under two years ago as far as financial futures are concerned.

A working party is studying the various aspects of trading

in financial futures, under the leadership of Mr Peter Scies, who is chairman of the Hong Kong Commodities Exchange.

The working party will report to the exchange's directors, who may then wish to ask the Government to extend the commodities trading ordinance to take in the desired financial contracts.

The London working party has now given way to a fully fledged London International Financial Futures Exchange (LIFFE), due to open in the Royal Exchange building in the autumn.

Supporters of a Hong Kong financial futures market are studying the emergence of the London market, which has an indirect link with Hong Kong through the International Commodities Clearing House (ICCH), owned by the London clearing banks, plus Standard and Chartered.

ICCH clears and guarantees LIFFE. Its subsidiary, ICCH Hong Kong, acts as clearer to the Hong Kong Commodities Exchange.

Mr Anthony de Guingand, London general manager of ICCH and former secretary to the working party there, is in Hong Kong this week explaining the relevance of LIFFE to Hong Kong and furrowing a few brows with the finer points of trading in the process.

"The LIFFE contracts will be in three-month U.S. dollar and sterling, time deposits, a long-term instrument based on a national 20-year 12 per cent gilt-edged stock, and four currencies against the U.S. dollar."

For Hong Kong, short-term Hong Kong dollar and U.S. dollar contracts look natural enough. For currency contracts, the U.S. dollar might well prove of broader interest than

the Hong Kong dollar as the principal currency.

For the long term, Hong Kong lacks the British tradition of Government fixed-interest debt.

"Jardine, Matheson loan stock" is the dry suggestion from Mr Christopher Brown, group treasurer of that group.

"We'd want to experiment on it," says Mr Brown of the putative market. "I'm certainly interested. It's a useful tool for corporate treasurers."

But education in the ways of the market is, he points out, a primary concern for potential participants. "One ought to know how it works in order to know whether one ought to be using it."

It might be said against local financial futures that some existing contracts on the Hong Kong Commodity Exchange, notably cotton, have failed to thrive. That has in turn been put

down to a lack of trade, as opposed to speculative interest. While money, it is argued, is a commodity essential to every form of trade, a further bull point for supporters of a financial futures market is that, particularly as LIFFE comes into action, Hong Kong would provide an additional trading time zone.

But the most compelling logic behind a financial futures market is that Hong Kong wants to be the world's number three financial centre — an aspiration which Mr John Iremonger, the colony's financial secretary, has undertaken to support by allowing a free market to operate with a sensible infrastructure.

"If Hong Kong wants to become a major financial centre," Mr Chris Harrison, Chartered Bank's treasurer says, "a financial futures market is another arm."

Japanese exports drop 12% in January

By Richard C. Hanson in Tokyo

JAPANESE exports dropped 12 per cent on a seasonally-adjusted dollar basis, in January compared with a month earlier.

Japan's external current account balance, however, which includes both merchandise and invisible trade, returned to rough equilibrium last month, with a small (unadjusted) \$35m (£20m) surplus.

This was due in large part to the impact of a much depreciated yen.

The decline reflects both the chilly reception being given to some Japanese goods overseas, and perhaps more importantly, the general sluggishness of the world economy.

Though by a smaller margin than exports, imports fell, leaving a trade surplus of \$1,296bn against a deficit of nearly \$300m in January. The relative stability in Japan's trade accounts helped offset wide swings in the flows of capital in and out of the country.

Though the long-term capital account, outflow in February of \$1,456bn was smaller than in the month before, there was a record (\$1,424bn) flood of Japanese investment into foreign securities, attracted by high interest rates.

The lion's share of these funds poured into Zero coupon Eurobonds (an estimated \$780m) a movement which halted under orders from the Finance Ministry early in March.

The capital account would have been in much deeper deficit, but for a record amount of funds raised overseas (\$967m) by Japanese companies and remitted home.

These shifts in capital are in large part responsible for the current weakness of the Yen on international exchange markets. The yen this week has edged closer toward the Yen 250 per dollar mark, a level beyond which the Government might be inclined to take protective actions.

This would only occur, however, if the authorities became convinced that that payments situation was critical.

The Finance Ministry has been somewhat reassured on this point by the halving of the overall unadjusted balance of payments deficit to \$1.2bn last month compared with January. On an adjusted basis, though, the deficit was \$270m larger.

Pretoria acts to curb interest rate rises

By J. D. F. Jones in Johannesburg

THE SOUTH AFRICAN Reserve Bank yesterday cut the clearing banks' reserve balances requirement by about R400m (£22m) in an effort to reduce the upward pressure on interest rates.

Prime rate here has risen from 17 to 20 per cent in less than two months and there is thought to be a clear political requirement that it should not go any higher.

But Dr Gerhard De Kock, Governor of the Reserve Bank, added that "apart from their interest rate measures do not represent a relaxation of monetary policy. The need to curb bank credit, money supply and total spending remains a top policy priority."

Dr De Kock's statement noted that there has recently been such a tightening of short-term interest rates in South Africa that the clearing banks had been considering raising prime rate to 22 per cent.

"Since such a further rise in prime overdraft rates is not considered necessary at this stage from a policy point of view, it has been decided to reduce the pressures in two ways, Dr De Kock went on. The reserve balances which the banks hold with the Reserve Bank would be cut to 4 per cent (from the previous 10 per cent for large banks and 7 per cent for others). This would free about Rand 400m of non-interest-earning assets."

Secondly, the Reserve Bank is to lower substantially the premium it imposes on forward dollars, thus encouraging greater use of foreign credits.

There might seem something contradictory between Dr De Kock's insistence that monetary policy has not been relaxed and a measure which seems to encourage the banks to bring in money from overseas, but banking officials here last night doubted whether either of the measures would have a particularly dramatic impact.

Fresh bid to break Namibia deadlock

SENIOR officials from the U.S. and France are to meet Mr Sam Nujoma, president of the South West Africa People's Organisation (Swapo), in Angola this week in an effort to break the current deadlock over plans for a settlement in Namibia (South West Africa). Quentin Peel, Africa Editor, writes.

At the same time, Sir Leonard Allinson, the senior official responsible for Africa at the British Foreign Office, will meet South African officials in Cape Town.

Gandhi election move fails

BY K. K. SHARMA IN NEW DELHI

INDIA'S Prime Minister, Mrs Indira Gandhi, suffered a major setback yesterday when her Congress (I) party's attempt to have the elections in the Marxist-ruled state of West Bengal postponed failed. It now seems that there will be elections to a number of state legislatures within a couple of months.

The attempt to have the elections postponed failed when the Supreme Court rejected the Congress (I) party's petition that the electoral rolls in West Bengal were not valid, thereby clearing the way for early elections as sought by the state's Chief Minister, Mr Jyoti Basu.

The Congress (I) was trying to have the elections postponed because of the growing disunity in the party in nearly all the states, notably West Bengal, where elections must be held by June unless Mrs Gandhi

clamps direct rule by New Delhi on the state.

The state government itself fears this might happen and therefore urged early elections.

If early elections are held in West Bengal, of which Calcutta is the capital, it is possible that they will also be held in a number of other states where they are due. These include the Congress (I)-ruled states of Haryana and Himachal where Mrs Gandhi's party is torn by dissent.

Elections could also be ordered at the same time in the southern state of Kerala—which was recently brought under direct rule — Andhra and Karnataka.

Although these need not be held immediately, it is thought that Mrs Gandhi may have to how to pressure to hold simultaneous elections even though her party is under severe strain. The party disunity came into

sharp focus on Monday night when Mrs Gandhi's politically ambitious daughter-in-law, Mrs Maneka Gandhi, widow of her controversial son, Sanjay, moved out of the official residence of the Prime Minister.

This followed the Prime Minister's open annoyance over Maneka's weekend appearance at a convention at Lucknow, capital of the key state of Uttar Pradesh, organised by Mrs Gandhi's opponents.

The convention was organised by a former friend of Sanjay Gandhi, ostensibly to revive the policies of the late son of the Prime Minister, who described it as an "anti-party activity".

Followers of Sanjay Gandhi, who were elected to Parliament and the state legislatures in large numbers, feel they are being ignored by Mrs Gandhi's elder son, Rajiv, who is now being groomed as the heir apparent to the Prime Minister.

Industrial growth set to slow in Zimbabwe

BY OUR SALISBURY CORRESPONDENT

ZIMBABWE'S industrial production increased almost 10 per cent last year, compared with 14.9 per cent in 1980, according to official figures.

Industrial growth—measured by the expansion of the volume of manufacturing goods—slowed sharply in the second half of 1981 however, when the growth rate tumbled to less than 7 per cent compared with 13.5 per cent in the first six months of the year.

A further fall-off in the growth rate is predicted for 1982, primarily due to the reduction in import allocations, that took effect in October last year and was intensified in the first quarter of 1982.

1981 mining output figures, released for the first time, show that the value of mineral production in Zimbabwe fell by more than 5 per cent in 1981—the first such decline in nearly 20 years. Output was valued at

Z\$349m (£296m) and production volumes were down some 5 per cent.

Year-end agricultural output figures are not yet available but crop statistics show a 56 per cent increase in the value of crop sales last year, primarily due to a surge in the value of maize output and a 27 per cent increase in tobacco production.

Year-end trade figures will only be published next month, but figures for the 11 months to November, 1981 show a deteriorating trade position, with a 1980 surplus of Z\$85m, slipping to a deficit of Z\$107m.

This implies that Zimbabwe's current account deficit in its balance of payments is likely to have doubled from Z\$180m in 1980 to at least Z\$350m last year, as export volumes fell to their lowest level in 10 years while the volume of imports increased more than 30 per cent.

Iran nuclear plant move

MULHEIM—Iran wants to restart work on a nuclear plant at Bushehr, mothballed since January, 1979, West German power station constructors, Kraftwerk Union AG (KWU), said yesterday.

KWU, a Siemens AG subsidiary, said it had reached an agreement foreseeing an end to arbitration over KWU's compensation claims regarding the project, with the Atomic Energy Organisation of Iran (AEOI).

During these negotiations, it added, the AEOI delegation had

said it wanted to open talks with KWU on continuing work on the nuclear power station. A KWU official said the company's claim for compensation ran to billions of Deutschmarks, but declined to give a specific figure.

The plant was 70 per cent complete when KWU abandoned the site because Iran did not meet payments.

Mothballing of the plant, undertaken before KWU left it, was expected to preserve it for about three years, *Reuter*.

New issue March 31, 1982

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Reagan plan for greater survival in nuclear attack

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan has launched a seven-year \$4.2bn (£2.3bn) civil defence programme to provide for the survival of "a substantial proportion" of the U.S. population and ensure continuity of government in the event of a nuclear war.

The programme, to be run by the Federal Emergency Management Agency (FEMA), would include plans for the evacuation of up to two-thirds of the population from cities and "high-risk areas" if an attack seemed imminent. It is a major increase over the current programme, which involves \$133m a year.

The agency said the plans were based on a government assessment that a surprise nuclear attack on the U.S. was less likely than "a general exchange" that would come out of a period of heightened international tension with the Soviet Union.

The assumption was that the President would have at least a week's advance notice to move people from 380 high-risk areas to "host areas" throughout the country.

The high-risk areas include 61 "counter-force targets," such as U.S. missile sites, strategic bomber bases and ports for nuclear submarines, and 319 cities—essentially all those with more than 50,000 inhabitants.

Mr Reagan's directive said the plan would "enhance deterrence" by maintaining perceptions that the strategic

balance was favourable to the U.S. Mr Reagan and other members of his Administration have in the past expressed the view that the Soviet Union is better prepared for civil defence against nuclear attack than the U.S.

A FEMA spokesman said the agency's scientific studies had shown that a nuclear attack would be "survivable" with sufficient preparation. The thought is unlikely to appeal to anti-nuclear groups in the U.S. and Western Europe, who fear that the threat of a nuclear war will increase if governments believe that it need not totally destroy their countries.

The new U.S. programme is intended to double the number of Americans who survive from 40 per cent to 80 per cent, the agency said. Designation of "host areas" would be left to individual states.

Key industrial workers who would remain in high-risk areas would be provided with blast shelters.

Meanwhile, the Senate armed services committee rebuffed Mr Reagan's plan to base about 40 new MX missiles temporarily in existing Minuteman silos while trying to reach a decision on a permanent basing plan.

The committee followed the recommendation of its strategic weapons subcommittee and voted to cut funds requested for the interim basing plan, and for the missile's production, from the 1983 budget.

Argentine opposition stages protest

By Jimmy Burns in Buenos Aires

POLICE SET up protective barricades and cut off streets in central Buenos Aires yesterday as the country's opposition prepared to defy a Government ban by staging its first major demonstration against the Government since the 1976 military coup.

The demonstration, calling for a return to democracy and criticising the Government's economic policies, has been organised by the country's main trade union, the General Confederation of Labour (CGT).

The protest call is supported by all the other major unions, six human rights organisations, student groups, and the major political parties except for a wing of the Radical Party and the Movement for Integration and Development (MID).

Further support for the demonstration was declared by Admiral Emilio Massera, a former member of the military junta and current leader of the Social Democrat Party. The party issued a special edition of its magazine *Cambio* arguing "everybody to the plaza" on the front page.

La Prensa silenced

The editors of Nicaragua's only independent daily newspaper, *La Prensa*, said it was not published on Monday because of excessive censorship. Reuter reports from Managua. It was the second time the newspaper had failed to appear since Nicaragua's Sandinist Government proclaimed a state of emergency on March 15.

Honduras denial

Honduras yesterday denied that it was responsible for any military activities in the neighbouring Central American state of Nicaragua. Reuter reports from Tegucigalpa.

Offer to miners

Chile's state-owned copper mine, El Teniente, has asked 3,000 workers to resign and offered them special compensation, a union spokesman said. Reuter reports from Rancagua.

U.S. boosts spending on chemical weaponry

SPENDING ON chemical warfare in President Reagan's 1983 defence budget is set to jump by more than \$200m to \$705m (£390m). It is the first phase of a long-term \$8bn U.S. programme of chemical rearmament that will be greeted in Europe with something less than enthusiasm.

The Defence Department insists its planned new weapons will be stocked only on U.S. soil but some allies could eventually face decisions on deployment or even co-production.

The potential for such weapons to cause further tension within Nato was apparently not lost on Mr Reagan. He announced his new policy, including the first production of nerve gas in 12 years, on budget day. For the first time since legislation designed to preclude secret production was introduced in 1975, the Administration was forced into public notification.

A weapons system based on toxic chemicals consists of four elements: the system to deliver the weapon, the munitions to spread the chemical agent, the agent itself, and the part played by the environment in spreading the chemical's effects.

Such arms are designed purely to harm people. They proved so lethally effective in the First World War that the threat of use in the Second provided a successful deterrent.

In its plan to rearm, the U.S. is using the familiar "twin track" argument of negotiating reductions from a position of strength. The National Security Council launched the plan under the heading "complete verifiable ban on chemical weapons is U.S. goal."

Most Nato allies are signatories to the 1925 Geneva protocol prohibiting "the use in war of asphyxiating, poisonous

U.S. evidence supporting its claims that the Soviet Union has used chemical weapons in Laos, Kampuchea and Afghanistan was presented to Nato earlier this week. Stephanie Gray looks at the background to Washington's case for chemical rearmament.



Nato's response: British army reservists in Nuclear Biological and Chemical suits

and other gases, and all analogous liquids, materials or devices." But they interpret "in war" as first strike and they reserve the right to use nerve or other gases, including some bacteriological ones, in retaliation.

Behind the switch to chemical rearmament the U.S. estimates of 100,000 fully trained, equipped and protected Soviet troops, at least 14 chemical weapons factories, and allegations of Soviet use of such arms in Kampuchea, Laos and Afghanistan. Washington is responding to what it sees as a "one-sided arms race" 10 years on.

Mr Max Kampelman, the chief U.S. delegate to the Madrid security conference, claimed recently that Soviet or Soviet-supplied pilots had rained down lethal agents on victims in these countries, who often died choking on their own blood an hour after contact. A UN mission is still investigating these claims of Soviet use of chemical weapons.

It is against this background that the Administration is seeking to rearm. Nevertheless, at \$123m, the allocation planned for weapons production is vastly overshadowed by the \$808m which will be spent by the U.S. on improving the defences of

its armed forces against chemical attack.

Defence, mostly in the form of adequate protection, is the traditional Nato response to the Soviet superiority. It also covers detection, decontamination and training. The remaining \$70m would go towards dismantling aged and increasingly unstable US stocks.

The new "binary" weapons, which would be in production by 1984, contain components which are harmless until they combine on impact. Two new delivery systems, a 155mm artillery shell containing GB nerve gas, and the Bigeye bomb,

which would release the agent VX, are also planned.

The symptoms of a "lethal dose"—one that kills 50 per cent of the population—of almost undetectable GB or VX gas include drooling, vomiting, incontinence, confusion, coma, convulsions and, finally, asphyxia.

President Reagan's formal certification of renewed production followed Congress's approval last July of funds for a binary weapons factory. Anticipating anti-U.S. feeling, however, it sought at the same time a country-by-country report on the official view of chemical weapons of the Nato allies. Whatever their reaction, it is clear that the Reagan Administration has been committed to a chemicals build-up since it took office and has trebled President Carter's already escalating budget.

The National Security Council insists, however, that there is no intention to match the Russians on a round-for-round basis or in types of weapons. Experts estimate present U.S. and Soviet stocks at 42,000 and 300,000 tons of chemicals respectively.

The U.S. holds this decisive Soviet military advantage partly to blame for the breakdown of bilateral negotiations on chemical weapons control in 1980. The talks came unstuck over the question of mutual verification of the destruction and production of stocks.

Moscow has recently tried to restart the talks, claiming the U.S. was solely responsible for the break. While there is only the remotest chance that discussion between the two will resume, the issue is to be aired, on Britain's initiative, at the 30-nation UN Committee on Disarmament in Geneva.

China protests to U.S.

By TONY WALKER IN PEKING

CHINA HAS protested to the U.S. over its handling of Taiwanese immigration.

This is a further sign of a hardening of Peking's attitude in its dispute with Washington over Taiwan.

The official New China News Agency reported last night that the Chinese Foreign Ministry handed a Note to the U.S. Embassy in Peking last Friday protesting against "another U.S. move to create two Chinas by treating Taiwan as a separate foreign state on the issue of immigration."

China claims this contradicts

principles enshrined in the communiqué on the establishment of Sino-U.S. relations which recognises that Taiwan is part of China.

The note demanded that the U.S. correct its "mistake."

AP adds from Washington: The Reagan Administration is delaying a \$60m (£33m) arms sale package for Taiwan even though it appears to have strong support in Congress.

The principal destruction to the spare parts sale is China's insistence that the U.S. explicitly rule out selling advanced weapons to Taiwan.

Proposal to change development bank's loan system

By PETER MONTAGNON IN CARTAGENA

BRAZIL, Mexico and Argentina have proposed a radical change in the system under which more wealthy developing countries cease to be eligible for loans from the Inter-American Development Bank.

The proposal was made at the development bank's annual meeting in Cartagena, Colombia.

Under the proposed system a developing country would remain eligible for such loans, but as its standard of living rose it

would have to increase its paid-in capital with the development bank, from which it was borrowing.

The paid-in capital would act as a kind of compensatory balance, said Dr Carlos Langoni, the governor of Brazil's Central Bank. It would thus increase the effective cost of borrowing from institutions such as the World Bank and Inter-American Bank to the point where it would eventually make no financial sense to draw on these banks for funds.

The proposal, to be discussed in detail at the Inter-American Bank's forthcoming governors' committee meeting in Berlin in July, is intended to take some of the emotional heat out of the graduation question, which Dr Langoni says "hangs like a sword of Damocles over our heads."

It is also intended to offer a means whereby the development banks can continue to increase their overall levels of lending for development.

"We are telling the U.S. that

we are prepared to put additional convertible currencies into the banks if necessary and in return we are asking for the U.S. to support a real increase in the banks' lending programmes," Dr Langoni said.

The three countries are proposing jointly at the Cartagena meeting that the Inter-American Development Bank's lending should rise in nominal terms by 18 per cent over the four years starting in 1983, with total loans during the period amounting to \$14.5bn (£7.9bn).

For the Inter-American Development Bank itself the proposed change would not be as radical as if it was taken up by the World Bank. The development bank has always expected borrower members to contribute more in convertible currencies as their standard of living rises.

The proposal has been made in the framework of tough discussions at committee level.

Enador seeks \$900m credits, Page 29

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— Colin Welland

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WORLD TRADE NEWS

Dutch poised to pull out of gas deal

BY CHARLES BATCHELOR IN AMSTERDAM

THE NETHERLANDS looks set to pull out of the proposed gas deal between the Soviet Union and a group of West European countries after earlier announcing it had halved its requirement to only 2m cu m of gas. A credit package agreed after months of negotiations between Dutch banks and the Soviet Union expires today with no sign from Russia that it wishes to extend it. Algemene Bank Nederland (ABN), the consortium leader, said yesterday.

The Dutch consortium agreed last year to provide 210m (\$280m) worth of credits to finance the supply of Dutch

plant and equipment for the proposed 5,000 km gas pipeline from the Yamal peninsula in Siberia to Western Europe. However, Dutch suppliers have so far failed to sign any orders for the delivery of equipment to the Russians. With the Hague Government insisting it will not take Soviet Gas unless orders are placed with Dutch suppliers and the lapsing of the credit arrangement the Dutch seem set to withdraw from the project.

The initiative for prolonging the finance arrangement, which expired originally last December, but which was extended

for three months, lay with the Soviet Union, an ABN official said. The Dutch see no reason to extend the deal if there is no interest from the Soviet side, he added.

If contracts are signed by Dutch companies which require financing, then a new agreement will have to be drawn up. Interest rates have fallen in the Netherlands recently, but the Soviet negotiators are once again likely to seek favourable loan conditions which could delay any agreement.

The Netherlands, which is Western Europe's largest supplier of natural gas from its

own sizeable reserves, has revised its policy of buying as much gas from outside sources as possible.

Demand for Dutch gas has fallen while the Government's tight budget position means it is reluctant to increase spending on gas it can supply from its own reserves.

The Dutch banks were ready to finance 85 per cent of deliveries at a 7.8 per cent rate of interest with the Russians paying the remaining 15 per cent in cash.

Repayments were to start in 1985 and he completed within eight years.

Ferranti wins Brazil navy deal

By Andrew Whitley in Rio de Janeiro

FERRANTI, the defence and electronics group, yesterday signed a \$48m contract for the design and supply of weapons control systems for the Brazilian navy's new Corvette construction programme.

Four Corvettes of Brazilian design are to be built in Rio de Janeiro in the first phase of the navy's extensive modernisation and expansion programme. Present plans call for an eventual 12 Corvettes costing an estimated \$550m.

The contract provides work for the next nine years for Ferranti's Bracknell factory and for 10 sub-contractors, including Plessey, who will supply the ships' radar, and Selenia of Italy who are to make the tracker radar.

It also lays the ground for Ferranti to win future orders for the remaining eight Corvettes once the Brazilian Government gives the go-ahead.

Financing is being arranged under the terms of the Brazil-UK Government protocol of last October in which Lloyds Bank International has the leading role. ECGD buyer credits represent 85 per cent of the overall contract value with the balance coming in the form of a syndicated Eurodollar loan.

Yesterday's signing ceremony in Rio marked the first firm conclusion of contracts for British industry agreed in principle when the \$1.2bn finance package was arranged in London last year.

Vickers and Racal-Decca, who are providing the warships' guns and electronic warfare systems, hope to sign their own, associated contracts with the Brazilian Navy during April, before the ECGD credit offer expires at the end of the month.

A major feature of the Ferranti contract is the transfer of technology new to Brazil to local industry. The proportion of local content in the equipment to be delivered to the navy is expected to rise from an initial 40 per cent to a final 90 per cent by value.

Sistemas Ferranti do Brasil, in which Ferranti has a 49 per cent holding and a Brazilian private company, Mayrink Velho, has the majority, will co-ordinate and contracting of work to other local companies.

The equipment for the Corvettes will be based around Ferranti FM-1600E computers.

Japan agrees to peg car exports to U.S. at last year's levels

BY REGINALD DALE IN WASHINGTON AND RICHARD HANSON IN TOKYO

JAPAN HAS responded to U.S. demands to restrain its car exports by agreeing to peg levels this year at 1.68m units, the same as last year.

Tokyo's Ministry of International Trade and Industry said shipments in the fiscal year beginning April 1 will be the same as 1981, the first year of the bilateral car export restraint plan.

Exports under the plan would have been allowed to rise if overall demand in the U.S. for cars, both domestically pro-

duced and imports, improved. This has not been the case. Mr William Brock, the U.S. Trade Representative, welcomed the Japanese announcement, saying Tokyo had "acted responsibly" in the light of the continuing difficulties experienced by the U.S. motor industry.

In the fiscal year just ending, U.S. car sales fell to about \$3m units, compared with an original forecast of 8.5 to 10m units.

In holding to the same level, Japan is foregoing the right

under the agreement to take a 16.5 per cent share of the U.S. market. Despite the weak market in 1981, sales are expected to climb slightly to 9m units this year. Last year's import share was 27.2 per cent of the market. Mr Brock said he hoped Japan's decision would "provide significant benefit to the U.S. auto industry's recovery." Trade officials in Washington said that Japan's decision was unilateral and was not the result of negotiations between the two Governments.

South Korean television venture in Portugal

BY DIANA SMITH IN LISBON

SAMSUNG ELECTRONICS of South Korea will begin manufacturing colour television sets in association with a Portuguese partner this autumn.

This is the company's first venture into manufacturing in Europe, and means a \$8.7m (£4.5m) investment.

Initial annual output will be about 20,000 sets, rising over

five years to 150,000 sets. Eighty per cent of the output will be for export, to the EEC, Africa and the Middle East.

Samsung executives looked at other European countries, but decided Portugal was ideal because of its location, reasonable labour costs and forthcoming EEC membership.

The Portuguese electronics

company, Emacec, will hold 35 per cent of the capital of the new venture, and its existing factory at Alcoitán will become the television colour plant. Marketing in the UK and part of the design responsibility will fall to a British concern, Product Resources, which will hold 10 per cent of the capital. Samsung will hold 55 per cent. Portuguese-made content of

the sets will increase gradually from 20 per cent to 80 per cent. The country already has some experience in colour television manufacturing, with large Grundig and Philips operations. Samsung sets fall into the lower price range and, with a growing Portuguese content, will qualify for sale in EEC countries as Portuguese and not South Korean goods.

Victor Walker reports from Greece on planned employment regulations

Protest storm by foreign companies

GREEK Government proposals to extend domestic employment regulations to all foreign companies could harm the country's role as a centre for Middle East business.

The main suggestion of the five-month-old Socialist Government of Mr Andreas Papandreu is that all offshore companies pay national health and pensions contributions for all their foreign personnel.

It is estimated that this measure would add 29 per cent to wage costs and has caused several large offshore operations to calculate that it would be cheaper for them to move to more advantageous locales, such as Cyprus. Some 1,250 companies would be affected by the proposals.

Another proposed amendment is that foreigners be subject to income tax under the same criteria as Greeks; these are designed to combat tax evasion.

Companies would also have to keep accounting books in Greek, pay customs duty on office equipment, and be less able to obtain

residence permits for foreign household staff.

Today, 850 shipping companies based in Greece qualify for special offshore exemptions under Law 378 of 1968 and about 400 other concerns based in Athens under Law 89 of 1967. The 400 include banks such as Bank of America and Citibank, multinationals such as Dow Chemical, Du Pont, Lockheed, Mobil Oil and Pepsi Cola and engineering companies like Archirodon and Edok Eter.

Those under Law 89 are estimated to generate more than \$250m in revenues for Greece each year to cover operating and other expenses.

The proposals were circulated in recent weeks by the country's Co-ordination Ministry for command by those concerns affected. They form part of a new draft bill on investment incentives which has been greeted with general scepticism. But the storm of protest by foreign companies and embassies appears to have taken the Ministry by surprise.

The government's aim was to

ensure that only "serious" businesses work in Greece and to prevent abuse of the privileges it offers under the laws in question. The protests have caused it to back down on demands that companies' bank guarantees for "good behaviour" be raised from the current level of \$5,000 to \$100,000; the government is now suggesting a level of \$50,000 (£26,315).

Officials are also quick to describe as a mistake their initial proposals that no company with Greek domestic operations could also work offshore — a move which would have hit, for instance, Bank of America.

The draft also raises the minimum foreign currency which offshore companies must generate to \$50,000 per year for concerns with up to four employees, and a further \$15,000 for each additional employee.

Law 89 was enacted under the junta and helped Greece to woo a number of companies which had fled strife-torn Beirut. The government is now considering the reactions it has



Mr Papandreu

received before presenting a final draft to Parliament in the next few days.

Iran threatens to stop buying Brazilian sugar

By James Dorsey in Kuwait

IRAN has threatened to stop buying \$600m (£315m) worth of Brazilian sugar a year unless Brazil agrees to buy an equivalent amount of Iranian oil, according to Dr Ali Shams Ardakani, Iran's ambassador in Kuwait.

Dr Ardakani, an associate of Mr Mohammed Ghazali, the Iranian Oil Minister, and a member of Iran's delegation to the Organisation of Petroleum Exporting Countries (Opec), denied reports that Iran was offering Brazil a shipment of 300,000 barrels daily for three years at \$27 a barrel.

Price tag

But he explained that Iran has told Brazil that the price tag on such sugar and oil should agree with international market prices.

Iran has agreed, however, to make calculations in local currency, taking the dollar interest rate into account.

"It is a barter agreement which reckons international price fluctuations," Dr Ardakani said.

Western oil experts doubt whether Brazil will accept the Iranian terms. They say that Brazil maintains close economic relations with Iraq. Brazil is involved in Iraq's nuclear reactor project and in a joint venture for the exploration of oil.

Chevron in \$15m Indian investment

By K. K. Sharma in New Delhi

CHEVRON Overseas Corporation of California, the first foreign oil company to be awarded a contract for offshore exploration on India's continental shelf since bids were invited last year, has agreed to make an initial investment of \$25m (£12.5m) to drill three wells in the first three years.

If Chevron decides to continue drilling for two more years, it will invest another \$15m.

Announcing this to Parliament yesterday, Mr P. Ahluwalia, India's Minister of Petroleum, said that under an agreement signed last Friday, Chevron had agreed to sell its share of oil to the government until India achieved self-sufficiency in crude.

South African turbine order secured

By Our Correspondent in Muthlheim

KWU yesterday signed contracts in South Africa for the delivery of six 600 MW turbine generators sets worth more than DM 900m (£214m). At the same time, the West German power station builder has completed a nuclear technology transfer agreement with General Electric in the U.S.

The South African order, won against international competition, was placed by Eskom, the South African Electricity Supply Commission, as part of a 3,600 MW coal fired power station to be built at Katsika in the centre of the country's coal producing region 100 km south-east of Pretoria.

The first of the 800 MW power station blocks is due to be commissioned in 1987 with the other five blocks following at annual intervals.

The Katsika turbine contract is the last of a series of boiler and turbine orders totalling nearly R4bn placed by Eskom over the last two years for four large coal fired power stations. Boilers for the Katsika plant will be supplied by Combustion Engineering of the U.S.

The financing of the KWU deal will be carried out chiefly through supplier credits put together by a West German banking consortium.

Including the South African contract, KWU has won orders worth around DM 2.5bn in the last six months and it expects total orders of some DM 5.5bn in the current financial year.

The partnership agreement with General Electric will run to 1995 and replaces the original licensing deal agreed in 1964—and due to run out this year—which at that time gave AEG-Telefunken, formerly 50 per cent owner of KWU, access to GE's boiling water reactor technology.

The co-operation package covers the two-way transfer of technical information in the areas of boiling water reactor technology, the manufacturing of nuclear fuel rods and reactor servicing.

Notice of Redemption of

Norwich Overseas, Inc.

4½% Convertible Debentures Due December 15, 1983

Redemption Date: April 30, 1982

Conversion Right Expires: April 30, 1982

NOTICE IS HEREBY GIVEN that Norwich Overseas, Inc., a Delaware corporation ("NOI") will redeem, on April 30, 1982, all of its outstanding 4½% Convertible Debentures Due 1983 (the "Debentures") in accordance with the terms of the Indenture dated as of December 15, 1981, as amended, between NOI and the Trustee under the Indenture, as amended, dated as of December 15, 1981, and as further amended by supplemental indentures, in full payment of principal and interest, which will aggregate \$1,017,944 for each \$1,000 principal amount of Debentures, will be made upon presentation and surrender of the Debentures, together with all attached unexpired interest coupons, at the offices of Paying and Conversion Agents set forth below.

The Debentures will no longer be outstanding after the date fixed for redemption and all rights with respect thereto, including accrual of interest, will cease on that date, except only the right of the holders thereof to receive the redemption price and interest accrued to such date.

Debentureholders have, as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on April 30, 1982, to convert such Debentures into Common Stock of Morton-Norwich Products, Inc. ("Morton-Norwich"), the Guarantor.

The Debentures may be converted into Morton-Norwich Common Stock at the rate of 20.41 shares for each \$1,000 principal amount of Debentures. A holder who surrenders Debentures for conversion will receive a certificate for the full number of whole shares to which he is entitled. No fractional shares will be issued upon conversion. Early Debentures, but in lieu thereof Morton-Norwich will pay in United States dollars an amount equal to the market value of such fractional share computed on the basis of the closing price of Morton-Norwich Common Stock on the New York Stock Exchange on the last business day before the conversion date. If more than one Debenture shall be delivered for conversion at one time by the same holder, the number of full shares which shall be deliverable upon conversion shall be computed on the basis of the aggregate principal amount of Debentures so converted. The conversion will be deemed to have been affected immediately prior to the close of business on the date on which the Paying and Conversion Agents receive the Debentures surrendered for conversion. Upon conversion of Debentures no payment or adjustment will be made for interest accrued thereon after December 15, 1982. Debentures delivered for conversion must be accompanied by all interest coupons maturing after the date of surrender.

From December 5, 1981 through March 23, 1982 the prices at which the Morton-Norwich Common Stock sold on the New York Stock Exchange ranged from a high of \$38 7/8 per share to a low of \$30 3/4 per share. The last reported sale price of Morton-Norwich Common Stock on such exchange on March 23, 1982 was \$37 1/2 per share. At such last sale price per share, the holder of \$1,000 principal amount of Debentures would receive upon conversion shares of Morton-Norwich Common Stock and cash for the fractional interest having an aggregate value of \$773.03. However, such value is subject to change depending on changes in the market value of Morton-Norwich Common Stock. So long as the market price of Morton-Norwich Common Stock is \$49.00 or less per share, debentureholders upon conversion will receive Common Stock and cash in lieu of any fractional share having a lower market value than the cash which they would receive upon redemption.

Delivery of Debentures to the Paying and Conversion Agents set forth below after the close of business on April 30, 1982, regardless of instructions in any notice, will result in the redemption of such Debentures at the redemption price of 100.00% of their principal amount together with accrued interest to April 30, 1982.

PAYING AND CONVERSION AGENTS

Citibank, N.A.
111 Wall Street
New York, New York 10043
U.S.A.

Citibank, N.A.
60, Avenue des Champs-Élysées
75361 Paris, France

Citibank, N.A.
Herengracht 545/549
Amsterdam, Netherlands

Banque Générale du Luxembourg, S.A.
14 Rue Aldinger
Luxembourg Ville, Luxembourg

Citibank, N.A.
Citibank House
336 Strand
London WC2R 1HB, England

Citibank, N.A.
Neue Mainzer Strasse 40/42
D-6000 Frankfurt/Main 1, Germany

Citibank, N.A.
Avenue de Tervuren, 249
B1150 Brussels, Belgium

Citibank, N.A.
Piazza Della Repubblica 2
Milan, Italy

Norwich Overseas, Inc. and Morton-Norwich Products, Inc.,

Dated: March 31, 1982

Guarantor

IMPORTANT FACTS ABOUT REDEMPTION

As described above, based upon current market prices, the market value of Morton-Norwich Common Stock into which the Debentures are convertible is significantly less than the amount of cash which would be received upon surrendering the Debentures for redemption. All rights to convert the Debentures into Morton-Norwich Common Stock expire on April 30, 1982.

COMPANHIA VALE DO RIO DOCE BRASIL

CARAJAS IRON ORE PROJECT

ADDENDUM TO THE INVITATION TO BID FOR 1,450,000 WOODEN TIES

INVITATION TO BID No. CA-002

CVRD—Companhia Vale do Rio Doce—will purchase 290,000 wooden ties through International Competitive Bidding in accordance with World Bank procurement Guidelines.

CVRD is applying for a loan from the International Bank for Reconstruction and Development (World Bank), towards the cost of Carajás Iron Ore Project and intends to apply the proceeds of this loan to eligible payments under the contract for which this invitation to bid is issued.

Participation in this Bid is limited to suppliers established in all member countries of the World Bank, as well as in Taiwan and Switzerland.

The instructions, specifications and forms which comprise the Bidding Documents will be available upon written request to the Purchasing Manager until May 3rd, 1982, at the following address:

Gerência Geral de Suprimento da
Superintendência de Implantação do
Projeto Carajás—GISUK/SUCAR
Av. Presidente Wilson, 231—18º andar
CEP 20030—Rio de Janeiro—RJ—Brasil
Telex: (021) 30450 or (021) 33368

Sealed bids will be received at the above-mentioned address until May 17, 1982, at 2.00 p.m., Rio de Janeiro time.

Each bid shall be accompanied by a Bid Bond for the amount of US\$40,000 (forty thousand dollars) or the equivalent in other currencies.

CVRD informs that 1,450,000 wooden ties will be purchased in five tenders with 290,000 wooden ties each one.

This Invitation to Bid cancels and substitutes the one previously published in this newspaper.

General Procurement Management
Implantation Superintendency
CARAJAS IRON ORE PROJECT
CVRD/GISUK/SUCAR

Rio de Janeiro, March 31st, 1982

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Telephone: Warwick (0926) 499951 or 499464. Telex: EXMEX 312634.

FT5

Further £15m to be invested in biotechnology

By DAVID FISHLOCK, SCIENCE EDITOR

AN EXTRA £15m investment in biotechnology over the next five years has been approved by the board of the British Technology Group.

The chief conditions are that suitable commercial proposals are forthcoming, and that the Government's investment is matched by a similar sum from the private sector.

The investment will be on top of a BTG commitment of about £13m in more than 40 British biotechnology ventures. These range from academic research projects to strategic investments with such partners as Prudential Assurance and Rank's Hovis McDougall.

The next major biotechnology venture by BTG is expected to be an agricultural counterpart to Celltech, its joint venture with four City institutions. This "country cousin" of Celltech is expected to be announced later this summer.

Since farming and forestry are structured quite differently from the health-care industry, for which Celltech is cater-

ing, the new company is expected to use pieces gleaned from the Celltech experience rather than try to repeat the same recipe.

In its first year, Celltech accomplished the major task of transferring the technology of monoclonal antibodies from the universities to its own laboratories at Slough.

Celltech has just set up a division specialising in making and marketing monoclonal antibodies as aids to diagnosing diseases, in pursuit of a world market estimated at £250m by 1985. Most of the £15m is earmarked for small biotechnology, in which companies will be making specialised products of high value.

Another substantial investment seems likely in RHM's new food mycoprotein. BTG believes mycoprotein can find a big market, not as a meat substitute but as premium-grade protein analogous to natural fungal protein products such as mushrooms and truffles.

Feature, Page 23

'Strikes will increase as economy improves'

By Arthur Smith, Midlands Correspondent

THE FALL in industrial disputes and wage levels will be reversed once the economy improves, the Birmingham Chamber of Commerce has warned.

Mr John Black, the president, said some satisfaction could be derived from the relatively low number of major disputes. This was a direct reflection of recession and the "unacceptable high level of unemployment."

"Let no one be under any illusions that this will remain once the economy accelerates," he said. The unions, as before, would see their main objective as securing a larger proportional share of profits.

Mr Black said unemployment was a major social problem. "Despite assurances from the Government that crime and the city riots of last year are not related to unemployment, I believe the opposite view obtained."

The Birmingham chamber was making its contribution to creating job opportunities through the inner city partnership project in association with local authorities and Government departments.

Companies that carry the can for overcapacity

Maurice Samuelson looks at problems facing the drink-packaging industry and its fight for fitness

SIX MONTHS ago, the five companies which make beverage cans in Britain launched a joint publicity campaign to boost their product in the face of tough competition from rival containers.

The five are Metal Box, Britain's leading packaging company, and its four North American-based rivals — American Can, Continental Can, Crown Cork and Nacanco. Today the American quartet are wondering how long they will all maintain a presence in Britain.

The common concern of all five has been the sustained challenge from glass and the increasingly popular rigid plastic bottles (PET). Now they are also facing overcapacity within their own industry after a decade of excessive investment in new UK production lines.

Operation

None of the U.S. rivals to Metal Box is on the brink of withdrawing, but at least one of them thinks this could become a possibility next year unless there is a dramatic recovery in the industry.

Hence, the race for a lean and fit operation reflected in cuts and closures such as those announced last Friday by Metal Box. The company is closing a relatively new beverage can plant which employs 300 people at Westhoughton, near Bolton. It is also closing a central heat-

ing radiator factory at Monmouth, employing 370, and its three-piece food can line at Leicester, employing 500.

The Westhoughton plant employs fewer people than the other two, but its closure is in some ways more significant.

Much of the overcapacity in the drinks can sector stems from the introduction to Britain of the two-piece can, which is lighter, cheaper and more attractive than the old three-piece variety.

The closure at Westhoughton shows that the painful process of rationalisation has also caught up with a plant based on new technology. It was the first full production line for two-piece beverage cans established in Britain a decade ago and the first of its kind (apart from a smaller pilot plant) to be closed.

As a first-generation two-piece can line it is less efficient than some of those introduced in the past two years. Nevertheless, its closure after about a decade would probably have been avoided had it not been for the industry's huge overcapacity.

Metal Box believes the UK's overcapacity in beverage cans in the past year was only about 25 per cent and that Westhoughton's closure reduces it to about 10 per cent.

But this is startlingly dif-

ferent from the 60 to 70 per cent overcapacity estimated elsewhere in the industry. Mr Paul Knocker, marketing director of Continental Can, which recently opened its first UK drinks can factory, believes overcapacity last year was 100 per cent and is now down to 70 per cent.

He could not measure the effect of the closure of Westhoughton, but said it was good news for the industry as a whole.

In 1982, the five UK manufacturers are expected to supply 2.7bn beverage cans, 1.5bn of them for beer and the rest for soft drinks.

Too long

Continental, the world's leading packaging company, claims that it had seized more than a sixth of last year's UK market by supplying 490m cans, compared with Metal Box's 835m; Nacanco's 837m; American Can's 425m; and Crown Cork's 130m.

Continental, whose headquarters are at Stamford, Connecticut, came into Britain after the termination of its long-standing territorial agreement with Metal Box. This spurred Continental's entry into Western Europe, enabling Metal Box to open up in the U.S.

Mr Knocker, himself a former Metal Box man, partly blames his old company for the present "trauma" in the UK can industry. He says Metal Box held on for too long to old technology and kept its prices high. Customers had been paying a premium for two-piece cans instead of obtaining them more cheaply, he said. UK can prices had been 40 per cent higher than in the U.S. and West Germany.

Nevertheless, he agrees there has been excessive investment in Britain by American-based companies, hoping to break up Metal Box's UK-based empire, and that some were now reviewing the wisdom of their decision.

Mr Knocker says Continental's £24m investment at Wrexham, Clwyd, is proving successful and would "more than break even" in 1982 with an anticipated turnover of some £20m. This follows "significant losses" last year.

Metal Box is Continental's chief opponent on the European mainland, but Continental now sees American Can, its chief U.S. rival, as its most immediate competitor in the UK. American Can has a highly efficient two-piece can factory at Runcorn, Cheshire, and a three-piece line at Milton Keynes.

Some of the toughest competition over the next couple of years will centre on major con-

tracts due for renewal. Nacanco has a seven-year contract to supply 240m cans a year for Coca-Cola. The contract, for which other companies are already vying their lips, is due to be renegotiated in 1984. It is not clear whether Coca-Cola in the UK will again offer such a long contract to a single can-maker. In the same year, an important can contract with Bass is due for renegotiation.

Coca-Cola is also an emotive subject among UK can-makers following last year's import of about 100m filled cans from West Germany (where they were made by a subsidiary of Continental).

Reluctant

They were being sold there for about 11p each compared with a UK shelf price of about 20p. Mr Knocker says this is because UK filling and distribution costs are three times higher than in West Germany.

The other major change in UK can-making is the steady switch from tin-plated steel to aluminium. Half the cans made here this year are expected to be aluminium, compared with only 12 per cent in 1979.

Most companies use both tin plate and aluminium and are, therefore, reluctant to start an intercompany war based on these materials' respective advantages.

Nevertheless, the trend to aluminium is unmistakable, with implications far beyond the packaging industry.

Manchester Steel gets £2m boost

By Nick Garnett, Northern Correspondent

MANCHESTER STEEL, a subsidiary of Elkem, the Norwegian metal manufacturers, announced yesterday a £500,000 programme to increase capacity and improve quality at its Bidston plant on Merseyside. A further £250,000 is to be spent on new electrical systems to Bidston's electrical system.

Manchester Steel was set up seven years ago by Elkem and purchased Bidston Steel, which makes steel billets and reinforcing bars, in 1979. It did so largely because it needed a second furnace and the EEC required it to buy an existing one.

Elkem's UK subsidiary believed, last year, that an upturn in the third and fourth quarters represented a sustained trend of higher demand. As a result it introduced an extra shift at the Manchester melting shop.

In the first three months of this year the upturn has petered out, an experience similar to that of other steel-makers. Elkem says that it will retain the extra men brought into the melting shop. The company, which employs 800 on its Bidston and Manchester sites, has introduced a range of cost saving measures.

£1m coil spring investment

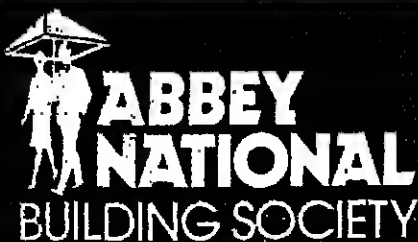
By Robin Reeves, Welsh Correspondent

BRAMBER ENGINEERING, the vehicle spring manufacturing subsidiary of the Stephenson Blake (Holdings) Group, is to invest more than £1m in modernising and expanding the coil spring production facilities at its Rhondda headquarters in South Wales.

Demand for coil springs in motor vehicles is set to grow by about 20 per cent in the next three years, Mr Gerald Long, Bramber's general manager said. The company expects a growth in their use in cars at the expense of hydrogas and other suspension systems.

It also foresees increased use of coil springs for the front suspension of commercial vans—in preference to the traditional multi-leaf and taper leaf spring front suspension.

The investment programme is designed to replace Bramber's semi-automatic, relatively labour intensive, coil manufacturing facility with a microprocessor-controlled production line, capable of automatically processing coil springs of varying specification from the raw steel stage through to the finished painted product.



Change in investors' interest rates.

With effect from 1st April 1982 the following reduced rates of interest will apply to investment accounts both new and existing.

Current account.

SHARE ACCOUNT
8.75% p.a. net = 12.50% gross*

Short term savings.

HIGH OPTION
BONDSHARES
Third Issue
10.25% p.a. net = 14.64% gross*

Investment accounts.

OPEN BONDSHARES
SIXTY PLUS BONDSHARES
up to
10.75% p.a. net = 15.36% gross*

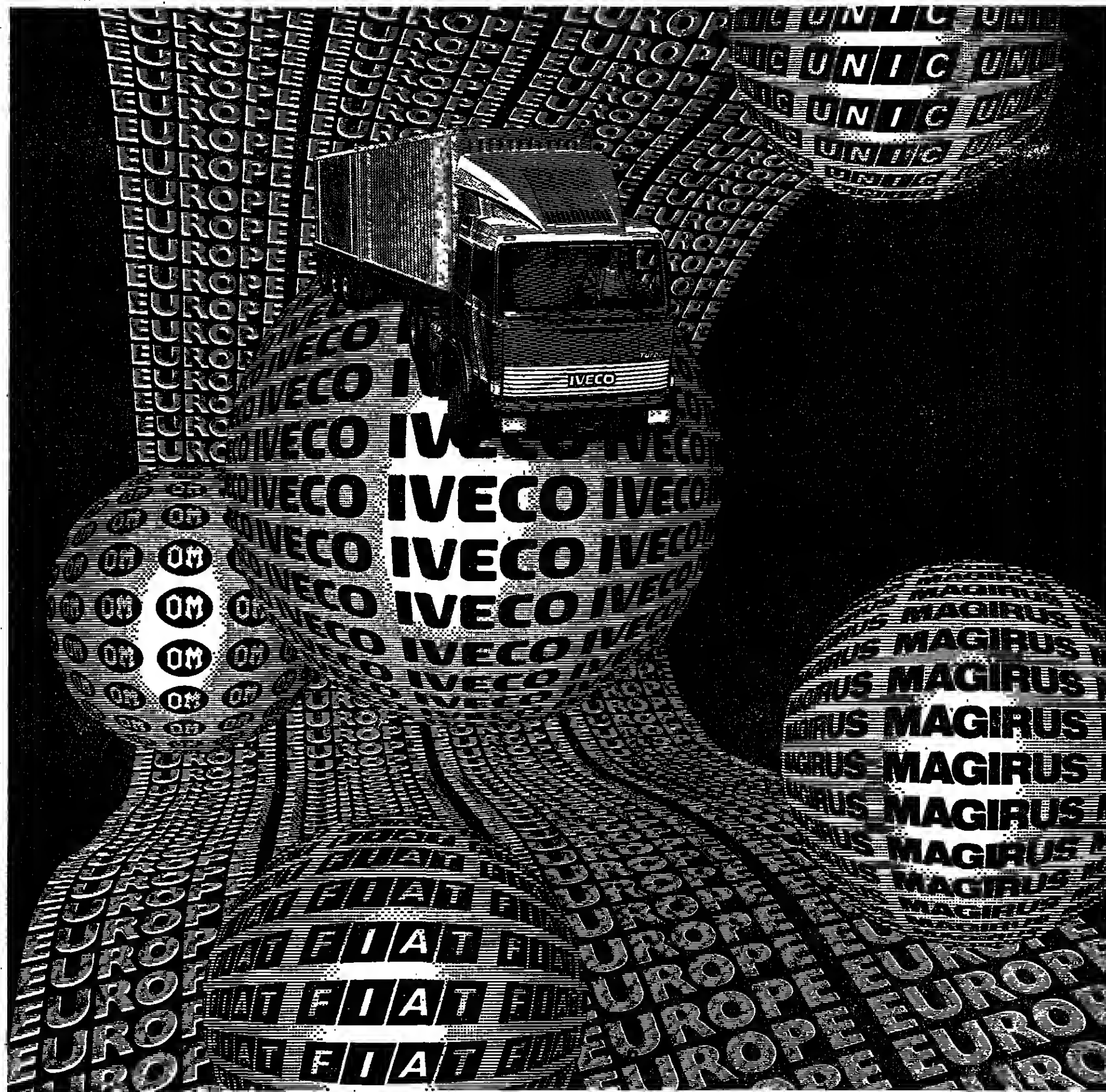
Regular savings.

BUILD-UP SHARES
10.00% p.a. net = 14.29% gross*

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Rates remain unchanged.
At the end of five years equivalent to:
8.30% p.a. net = 11.86% gross*
At the end of seven years equivalent to:
8.62% p.a. net = 12.31% gross*

*When Income Tax is paid at a basic rate of 20%

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UK NEWS

Barclays set to launch premium Visa credit card

By William Hall, Banking Correspondent

BARCLAYS BANK will follow the lead of Lloyds Bank and launch its own premium Visa credit card in the autumn.

The move is designed to improve service to the wealthy clients bankers describe as "high net worth individuals".

About a year ago Lloyds Bank said that it was linking with American Express to launch a sterling "gold card".

The bank has issued over 20,000 cards, and is issuing 700 new cards a week. In November Midland Bank announced a deal with Mastercard to market a similar product to the UK from the second quarter of this year.

Premium cards differ from traditional credit cards in offering much higher spending limits, very sizeable overdraft facilities and a host of other services, such as travel insurance.

Many UK bankers initially dismissed the gold premium cards as a gimmick, but have changed their minds as they witnessed the success of Lloyds Bank's venture with Amex.

Mr Bob Amos, assistant chief general manager of Lloyds Bank, said recently that well over half the new cards issued were to new customers of the bank. The cards were aimed at people with salaries of over £20,000 a year.

The premium card is seen as an ideal marketing tool with which to tap this segment of

the population, which is among the banks' best customers.

They keep higher than average credit balances, are good quality borrowers and use many other fee-earning services.

Many occupy influential positions in the community and can introduce further business to the bank.

As 80 per cent of bank customers never change their banks, the premium cards are regarded as a good marketing ploy to win customers away from other banks.

Lloyds revealed just before Christmas that less than half of its premium cards were issued to its own customers.

Some 17 per cent had been taken by Barclays customers, the same proportion went to National Westminster, and 11 per cent to Midland customers.

Barclays has given few details of its premium card. It will offer cash advances at more than 100,000 financial institutions and selected airlines, and hotels throughout the world.

It will guarantee reservations at international hotels and offer travel insurance at no extra cost up to £75,000.

It has not disclosed how much the card will cost or what overdraft facilities it will offer.

Lloyds and Midland both charge £40 a year. Lloyds offers a guaranteed minimum overdraft facility of £5,000 at 24 per cent spread over base rate. Midland a minimum of £7,500 at similar interest rates.

Medicines Act 'may be costing £85m a year'

By Gareth Griffiths

REGULATIONS under the 1968 Medicines Act could cost the UK between £30m and £85m a year (1981 prices) in increased manufacturing costs and delays of two years in launching new products, claims a study published today by the Office of Health Economics.

The Act covers the licensing of drugs by the Department of Health and Social Security and provides a system of inspection and monitoring. The OHE (funded by the pharmaceutical industry) says more than 1,000 staff are required to administer the Act and it can take up to a year to handle licence applications.

The report's authors, Mr Keith Hartley and Mr Alan Maynard of York University, argue that among a range of alternatives the UK could try the U.S. system of regulatory legislation. Self-regulation by the pharmaceutical industry could also be tried.

The report claims that there is no evidence that the 1968 Medicines Act has made drugs

safer.

• The DHSS is sending out application forms today to more than 200 sterile products manufacturers to draw up a list of approved suppliers.

A DHSS guide to good manufacturing practice for sterile medical devices and surgical products is now available. Health authorities have been advised to consult the guide before buying from manufacturers on the approved list.

Overseas companies are listed as the UK imports virtually all of its high-technology sterile equipment. Measures include voluntary inspection for manufacturers by the DHSS.

The NHS Supply Council, established last year, will use the new codes to reform the highly fragmented health authority purchasing system.

The Costs and Benefits of Regulating New Product Development in the UK Pharmaceutical Industry. Office of Health Economics, 12, Whitehall, London SW1. Price £5.

CBI president calls for campaign to back EEC

By Nick Garnett, Northern Correspondent

SIR RAYMOND PENNOCK, CBI president, yesterday called on companies to mount a campaign to explain what EEC membership meant to their own investment and trading performance.

Pulling Britain out of the Community would throw thousands out of work and this message had to be delivered to the British public, Sir Raymond told the annual dinner of the CBI, Yorkshire and Humber-side region in Leeds.

"We have got to get all these facts across to our employees," he said. "It is up to each one of us to tell them just what membership of the EEC means to the companies in which they

work. We must combat both prejudice and lack of understanding."

A survey published yesterday by Opinion Research and Communications showed that only two out of 10 of those questioned thought Britain had benefited from being in the Community. It had suffered, a third were in favour of Britain pulling out of the EEC now.

Sir Raymond said: "The facts are that nearly half our exports go to the European Community and our trade with Europe, directly and indirectly, affects the jobs of some 2.5m people."

"Many of these jobs will be put at risk if we seek to turn back the clock by pulling out."

£20m aid for small engineering companies

By Tim Dickinson

DETAILS of a £20m Government grant scheme to encourage small engineering companies to invest in high-technology machine tools, were announced yesterday.

Under the Small Engineering Firms Investment Scheme (SEFIS), first mentioned in the Chancellor's Budget speech, companies employing fewer than 200 people will be able to recover a third of the cost of some new capital equipment.

Only machines costing more than £15,000 will qualify for the grant. An upper limit of two machines costing £200,000 in total has been set.

Mr John MacGregor, the Industry Minister with special responsibility for small firms, said yesterday he has been "struck over the last 12 months" by the number of engineering businesses that have not invested in modern equipment in good years and which now lack the resources, during the world recession, to do so.

He added: "I have been told very often by small firms that they knew they had to invest in the latest high technology products, if they were to compete successfully in the 1980s."

In spite of the substantial tax incentives available through capital allowances, he added, many companies are not making enough profit to take advantage of these allowances.

Mr MacGregor stressed that the scheme was designed "with the minimum amount of red tape possible". The size of the grant, he said, was "higher than many others" and he hoped there would be "an enthusiastic take up of the funds available."

Applications can be made up to March 31 1983 but the £20m will be handed out on a "first come, first served" basis.

Financial assistance under the scheme will be provided for investment in stationary metal-working machine tools, either sequence-controlled or computer-numerically controlled; non-mechanical welding machinery; physico-chemical machine tools; metal working machinery incorporating lasers or plasma; and metrology equipment.

Tooting and accessory costs and installation and commissioning costs will be included in the 10 per cent of the cost of each machine.

The scheme will supplement regional development grants which amount to 22 per cent of the capital cost in Special Development Areas (SDAs) and 15 per cent in Development Areas (DAs). This means that 48 per cent of the cost of qualifying equipment will effectively be paid by the Government in SDAs. Almost 90 per cent is recoverable thanks to the system of capital allowances if companies using the scheme in these areas are paying corporation tax at the full rate of 52 per cent.

The 4,000-strong Engineering Industries Association, which has been pushing for this sort of initiative, has welcomed the scheme. Its only reservation was that the £15,000 minimum "may be too high."

Other conditions of the scheme are that equipment qualifying for the grant must be delivered by March 31 1985. The last date for final claims for payment is September 30 1985. The grant, meanwhile, is payable when the Industry Department receives a statement of expenditure by the applicant and corroboration from an independent accountant.

Application forms can be obtained from the Industry Department, West Midlands Regional Office, Ladywood House, Stephenson Street, Birmingham B2 4JT. Tel: 021-632 4111.

Nippon Electric plans UK microchip plant

By Richard Hanson in Tokyo and Guy de Jonquieres in London

NIIPPON ELECTRIC, one of Japan's largest semiconductor manufacturers, plans to start mass production in Scotland this autumn of 64-K Random Access Memories, the most advanced type of microchip memory being manufactured in volume.

It said in Tokyo that 64-K RAMs would account for about half the initial output from the plant it is building at Livingston, near Edinburgh. Starting in October, it plans to produce about 300,000 of the devices a month.

At first the Livingston plant will only assemble and test the memories using silicon chips

flowed from Japan. The company plans eventually to install equipment to perform the complete manufacturing process.

Hitachi, believed to be the world leader in the 64-K RAM market, has also announced plans to start assembling them in volume later this year at a factory near Munich.

These moves are apparently intended both to meet the growing demand in Europe for the components and to avert a worsening of the trade problems caused by American resentment at Japanese industry's dominance in the 64-K RAM market.

The only European-owned company in the market is Siemens of West Germany, which expects to enter volume manufacturing this year.

Impos, Britain's state-backed microchip venture, has been making 64-K RAMs in sample quantities at its factory in Colorado in the U.S.

A number of American manufacturers have experienced serious difficulty in mastering the microscopic manufacturing techniques required to make the devices, and some have been pressing for trade measures to halt imports from Japan.

Insurance case 'should be tried in Kuwait'

By Raymond Hughes, Law Courts Correspondent

THERE was no reason to doubt the competence of a Kuwaiti judge, to try a dispute over a marine insurance policy, a Commercial Court judge said yesterday.

Mr Justice Bingham ruled that Kuwait and not the UK was the proper place for the trial of the dispute between Amin Rasheed Shipping Corporation, a Libyan company and part of a shipping group based in Dubai, and Kuwait Insurance Company.

He set aside an order giving Rasheed leave to serve English court proceedings on KIC in Kuwait.

The dispute concerned a cargo ship owned by Rasheed that was

insured by KIC. The vessel was seized in a Saudi Arabian port, the Saudis apparently believing, said the judge, that its master was smuggling diesel oil from Saudi Arabia to the United Arab Emirates.

Neither Rasheed nor KIC had felt it prudent to go to Saudi Arabia to investigate the matter. Rasheed gave notice of abandonment on the ground that the vessel was a constructive total loss. KIC rejected the notice, Rasheed began legal action.

The judge said that Rasheed argued that the form of the insurance contract, the wording of which closely followed the standard Lloyd's SG policy, indicated that it was intended to

be governed by English law. The ship owner also pointed out that, when the contract was signed in 1979, there had been no developed law of maritime insurance in Kuwait.

The judge said that the fact that the Lloyd's form had achieved a world-wide currency, and become part of the lingua franca of international marine insurance, did not mean that those who used it subjected themselves to English law.

In the past 30 years the wealth and standing of Kuwait had been greatly enhanced by the exploitation of its oil resources, and it had been called upon to provide itself with laws appropriate to its new role as an important financial

and commercial centre. Although there had been no marine insurance law there until August 1980, since 1961 there had been the Kuwaiti Commercial Code, which covered the whole field of contract.

Even without that, Mr Justice Bingham had no doubt that a Kuwaiti judge could go to Egyptian, French or English law for assistance in correctly interpreting the insurance contract.

A Kuwaiti judge would also be more familiar than the English courts with trading practices in the Gulf and much better able to analyse and assess evidence of what had happened in Saudi Arabia, the judge added.

Government may sell its computer design centre

By Guy de Jonquieres

THE INDUSTRY Department may sell to private investors its Allied Design Centre (ADCentre) in Cambridge, the leading organisation of its kind in Britain.

The centre, which was set up in 1969, specialises in the application of computer techniques to industrial design, manufacturing and testing. It has developed a number of systems which are being marketed in the UK and overseas, and its 150 staff provide a wide range of consultancy services.

Its annual budget is about £4m, half of which comes from its commercial activities and half from the Industry Department.

Mr Kenneth Baker, the Department's Minister for Information Technology, said yesterday it was the ADCentre's role to provide a fully commercial organisation. He had launched

an investigation to determine how this could be best achieved.

He wanted to keep the centre's staff intact and to preserve its links with British companies which supplied it and used its services. He invited these companies to tell him their views of the centre's future.

The investigation will be carried out initially by Department officials. They are expected to examine a variety of options for disposing of the centre, including an agreed sale to one of more British companies and a stock market flotation.

Mr Baker noted that ICL, Britain's largest computer manufacturer, had provided the centre with a number of staff over the years. ICL also markets some of the centre's products, as do BOC, Ferranti and Ronsberg.

New statutory offences proposed for race riots

By Belinda Newk

PROPOSALS to create new statutory offences for dealing with race riots, football hooliganism and pub brawls were put forward by the Law Commission yesterday.

Riot, unlawful assembly and affray are at present common law crimes, poorly defined and encumbered with technicalities. The Law Commission, a legal watchdog which monitors the law and recommends changes, would like to see them replaced by well-defined statutory offences with penalties kept within stated limits.

The Law Commission proposes that the test for all three offences should be the degree of violence. Only conduct so violent that it would put a reasonable person in fear of his safety would qualify as an offence.

Under the proposals, riot—currently a little used offence—would be defined as three or more people gathered in public

or private and engaged in unlawful violent conduct. The suggested maximum penalty would be 14 years imprisonment and a fine.

Unlawful assembly should be defined as having occurred when three or more people in public or private engage in conduct which either involves violence, threats or displays of violence, or which has the object of provoking others to violence by abusive or insulting behaviour. The suggested maximum penalty would be five years and a fine.

The Commission suggests a maximum penalty of ten years and a fine for affray—fighting or violence to one or more persons.

The proposals will be considered by a variety of legal and other interested organisations. The National Council for Civil Liberties has already condemned the proposals as "sweeping, arbitrary and unclear."

ACC perks allegations 'too generalised'

By Raymond Hughes, Law Courts Correspondent

GENERALISED allegations about "perks" having been provided for directors of Associated Communications Corporation out of company funds, were ordered by a High Court judge yesterday to be removed from the petition by institutional shareholders of ACC.

Mr Justice Goff, sitting at the Royal Courts of Justice, said the petition, which was brought by ACC's shareholders, was "too generalised" and "unjustified and/or unreasonable."

He said the petitioners were unable to give more particulars of alleged breaches of duty by Mr Gill, except that they included the procuring by him, acting by himself or with the concurrence of other directors, of "unjustified and/or unreasonable" and/or unauthorised perquisites and/or other benefits to be forthcoming from the company... for the benefit of himself and/or other directors.

The other sentence referred to the alleged use of ACC funds and resources "in the provision (often without due authorisation) of personal benefits, perquisites and/or other benefits to some of the directors (including Lord Grade and Mr Gill) on a scale which was

wholly unjustified from the point of view of the general body of the members of the company."

Mr Richard Sykes, QC, for ACC, had objected to those sentences because of their breadth and lack of particularity, which, he said, made them embarrassing in the legal sense of being difficult or impossible to deal with.

He did not object to the actual allegations being made, provided they were identified by specific instances.

"I can't deal with an amorphous mass. I must know what the case is that I have to meet," he said.

Earlier, Mr William Stubbs, QC, for the petitioners, urged the judge to allow all of the amendments to go through. He quoted evidence in which Mr Gill stated that there had been a practice in ACC of delegating to the chairman and chief executive the fixing of emoluments of non-executive directors and senior executives, without

reference to the board—a practice, said Mr Gill, followed by Lord Grade and his predecessors as chairman.

The same practice had applied to perks and other benefits. Mr Gill's evidence went on:

"The company paid out enormous sums of money to various persons, and Lord Grade's view was always that he did not like to discuss these matters in the boardroom."

It was a matter of the highest principle and importance for the petitioners, who included some of the largest institutional shareholders in the UK.

"They wish to establish that there are limits to the way in which listed companies can be run for the benefit of members of the board," said Mr Stubbs.

Mr Jack Gill is understood to have been in talks with a video company. The negotiations are still in progress on terms of employment but an invitation has been extended to him to join the Board.

Judge rules for BL in exhaust copyright action

FINANCIAL TIMES REPORTER

BRITISH LEYLAND, fighting to protect its Unipart apares division from unlicensed competition, yesterday won most of its High Court copyright action against Armstrong Patents over car exhaust assemblies.

Mr Justice Foster decided eight of nine issues in BL's favour but he wanted further argument on the one remaining issue—the possible defence in EEC law which might be open to Armstrong under the Treaty of Rome.

Both sides wanted time to consider fully the Judge's rulings—which are likely to be of major importance to the motor trade—before considering any appeal.

In the action, which took 48 days in court, BL sought an injunction halting Armstrong from allegedly infringing BL's copyright in drawings for exhaust assemblies of the Mini, Maxi, Marina, Allegro and Princess.

The Judge said the market in replacement car parts had grown apace and exceeded \$800m a year for BL cars alone. There was a considerable dif-

ference between parts considered "fast-moving" and "slow-moving" on the after-sales market. Those who made and sold replacement parts were not interested in slow-moving parts, while car manufacturers had to maintain a full stock of spares for all of their vehicles for 10 years.

The exhaust system of a new car was unlikely to last more than two years. "For this reason BL has chosen the exhaust system to attack first because it is the most profitable part on the after-market," the Judge said.

Armstrong, whose headquarters are at Milton, North Humber-side, for many years had supplied parts and exhaust systems to BL for new cars. But it was now selling exhausts on the after-sales market without BL's permission.

BL was prepared to license manufacturers to make and sell replacement BL parts for 15 years for a 7 per cent royalty.

The action is the first to come to trial against an allegedly unlicensed after-market manufacturer.

Driving forces behind Ford's cut-price coup

Kenneth Gooding explains why the major British carmaker has reduced its list prices

Ford of Britain got its car marketing strategy all wrong in the first quarter of this year but has staged a major publicity coup by announcing cuts in its recommended prices on most models from tomorrow.

This was the verdict of the rest of the motor industry to Ford's move and it seems unlikely that price cuts by any of its rivals will follow. The only possible exception to this will be some harder-pressed Continental companies.

BL said yesterday that, having had the chance to digest the Ford changes, it certainly would not take similar action. "The big-selling Ford cars, like the Escort 1.3 litre, have hardly been touched. Only the fringe models which sell in very low volumes have been substantially reduced."

VAG (UK) which imports Volkswagens and Audis, said: "Ford has made a number of price increases in the past year and hoped that other manufacturers would follow. But they did not and Ford cars were obviously overpriced. Ford has simply adjusted that position and brought its prices down to more sensible levels."

There is considerable evi-

dence to support this assertion. Ford say Cortina prices will have to go up this week but all the others were coming down. In the last year recommended prices had been raised by "under 6 per cent in real terms." But this has meant an actual rise of 15 per cent.

Last year the company halved the list price of its international and British best-seller, the Escort, by a hefty 25 per cent.

Even after this restatement, most Ford prices will remain above those for comparable models from rival manufacturers.

Mr Sam Toy, Ford's former top salesman who is now chairman, reacted to suggestions that his cars were previously overpriced by retorting: "How can they be when we have 32 per cent of the market and the first three cars in the top ten best-sellers list?"

However, in the first two months of this year Ford's market share dropped 1.6 per cent from the same period in

1981. The company took 31.5 per cent of new car sales in January and only 28.36 per cent in February, at a time when the market failed, overall, to live up to expectations.

Such market shares are nothing to be ashamed of and BL would dearly love to feel it might one day approach them. But they must be seen in the context of Ford's target for 1982 of between 32 and 34 per cent and against 32.65 for 1981.

Not only did Ford get its marketing target wrong in the first quarter of this year; it also missed out on its forecast that total new car sales in Britain this year would be 1.5m. In the first two months sales were running at an annual rate of only 1.36m.

Ford's prediction that "we will get at least 32 per cent of the market" was based on the assumption that when the company talked to its dealers at the end of last year and fixed first-quarter sales targets.

As the year progressed, it became obvious to many dealers

they were going to have to struggle to meet those targets. "It began to get pretty rough in the market place," according to one major Ford dealer.

At stake were bonuses of up to £400 on each Fiesta, £350 on each Cortina, £250 on some Escort models plus £50 for each car sold on top of the normal dealer discount. These are worth 18 per cent to main dealers and 17 per cent to sub-dealers. The bonuses are paid only when targets are achieved in full.

By mid-March advertisements like the one offering "Cortinas 21 per cent discount" began to appear.

Ford claims that in Britain you need never go further than five miles to find one of its 1,200 dealers. But because they are used when the company talked to its dealers at the end of last year and fixed first-quarter sales targets.

As the year progressed, it became obvious to many dealers

about the size of the 1982 market partly because potential customers have been holding back as a result of all the publicity given to low continental car prices and the burgeoning trade in unofficial imports.

Not only has the UK Government said it wants to make it less complicated for people to go to the continent to buy their own cars but the EEC Commission has been taking an active interest in the subject.

In the circumstances it would be understandable if those companies which buy large numbers of cars every year held back to see what emerged.

Ford sells 60 per cent of its cars to the company sector and was bound to suffer more than most from this trend.

Uncertainties have also been generated by suggestions that the EEC Commission might insist that car makers keep the difference in their tax-free car prices between member countries to a maximum of 12 per cent.

This made other manufacturers think carefully when they considered whether or not they should follow Ford's previous policy and push prices up sharply in Britain.

Government attacked on life company regulations

By Eric Short

THE GOVERNMENT has been severely criticised by a leading Scottish life company for adopting Continental practices in determining the solvency of life companies.

Under regulations made last December, life companies will have to show from April 1984 that their assets exceed liabilities by at least 10 per cent of their reserves plus three per thousand of the capital at risk.

The British practice is for the life company's actuary to show that assets exceed liabilities. The solvency margins required are left to the professional judgement of the actuary.

Mr Jim Edmond, chairman of Scottish Life Assurance Company, in his statement accompanying the 1981 report and accounts, attacks this basis as unsatisfactory. He is also concerned that it could lead to a government interfering with other functions of a life company, such as premium rating and policy conditions.

BCal £2m deal
BRITISH CALEDONIAN is leasing for four years the four One-Eleven Series 30 jetliners formerly owned by Laker Airways, which collapsed early in February.

The deal, costing £2m, has been arranged with Nordic Finance, creditors of Laker Airways.

Alitalia, the Italian airline, will introduce a Business Class in place of first-class on short-haul European routes from April 1.

Award for FT writer
DAVID FISHLICK, science editor of the Financial Times, yesterday won the Chemical Writer of the Year award for his series of articles on biotechnology.

Mr Fishlock was presented with a cheque for £1,000 by Mr Kenneth Baker, Industry and Information Technology Minister, at a lunch in London. The awards are sponsored by BASF, the German-based chemicals group.

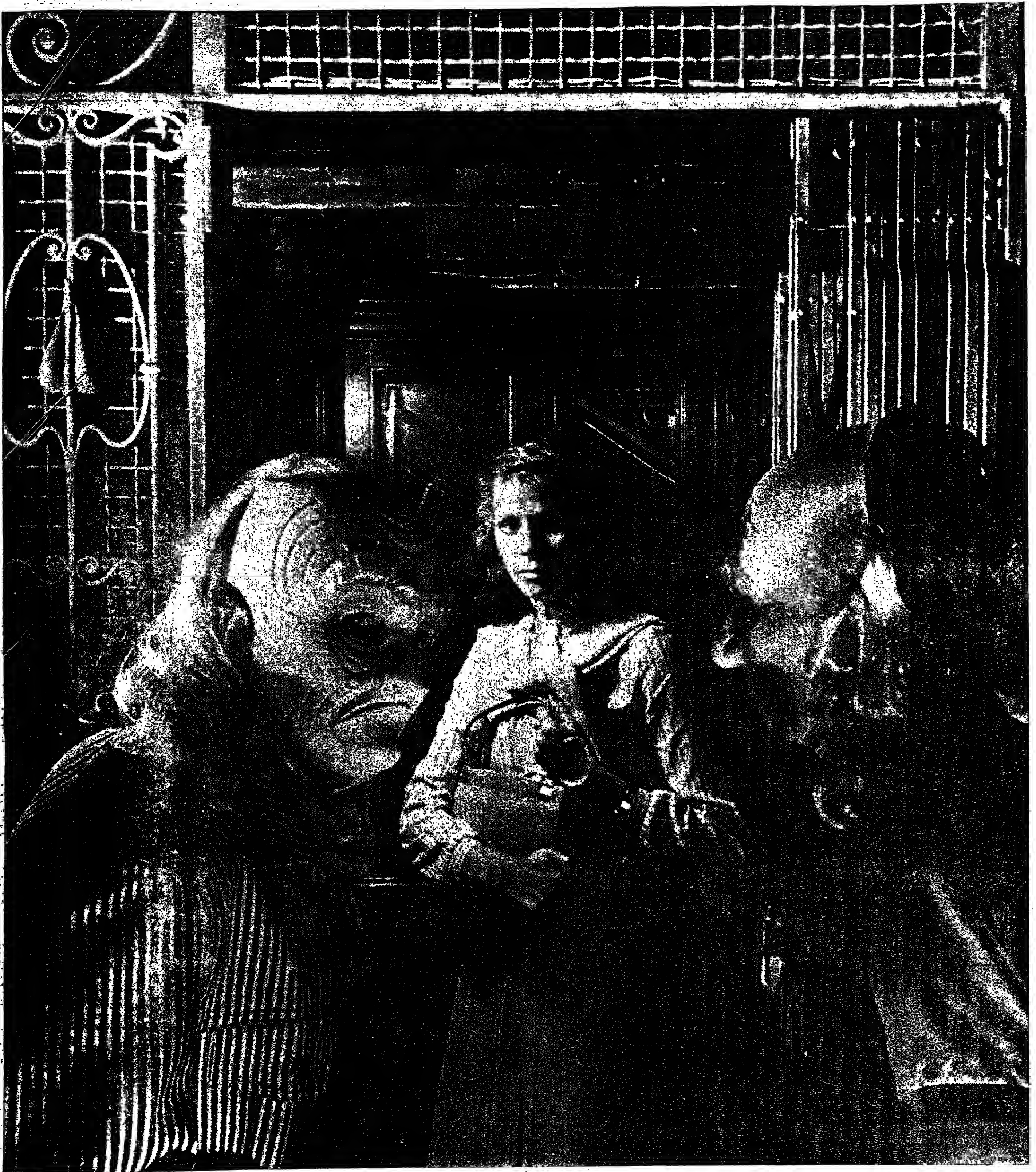
RAC call-outs rise
THE RAC was called out to 855,000 breakdowns last year, a rise of 8 per cent over 1980. The total could go much higher this year because rising costs are forcing motorists to service, Mr John Gillmore, director of the Club's member services, said yesterday.

Receivers group
A GROUP of chartered accountants has launched a body to represent members of the profession working as receivers and liquidators. The Professional Accountants Insolvency Association is intended by its founders to rival the Insolvency Practitioners Association.

Mill to close
TAYLOR AND HARTLEY Fabrics, part of the Bodycote International Group, is to close its Devon Mill at Great Harwood, Lancs, with the loss of 115 jobs. The mill will "wave out" by June 25.

Furniture boost
THE CUT in mortgage rates should start to bring about an improvement in furniture sales in the next few months, according to Mr Roy Bousfield, vice-chairman of Associated Dairies group, which owns Allied Carpets and Wades Furnishings.

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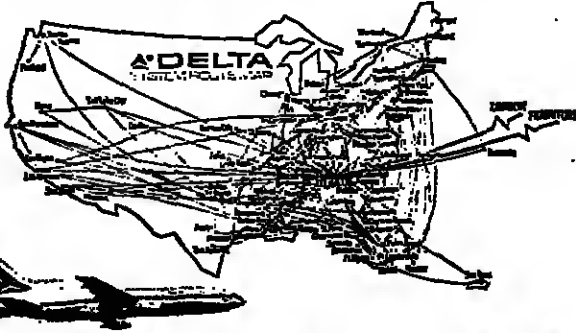
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UK NEWS - PARLIAMENT and POLITICS

Government caught napping over Falkland Islands crisis—Healey

BY MARGARET VAN HATTEN, POLITICAL STAFF

THE GOVERNMENT has been caught with its trousers down in the South Atlantic, Mr Denis Healey, the shadow Foreign Secretary, told the Commons yesterday.

It is not surprising the Argentine Government has been tempted with the target it has provided," he added. Replying to Mr Richard

Lace's statement on the Falkland Islands dispute, Mr Healey accused the Government of a "grave dereliction of duty."

He said the Government, having crippled the Royal Navy for the sake of the Trident programme, was now totally incapable of making any response to the threat

that has developed in South Georgia in the past three weeks. The "climbed-on iceberg breaker" sent in by the Government to defend the islands was no match for the five Argentine warships in the area, he added.

A diplomatic settlement was needed but, as the Prime Minister was found of pointing out, it was best to negotiate from a position of strength. As it was, the Government had acted in a spineless and foolish manner, and now faced a damaging humiliation in a situation it should never have allowed to arise.

Anger as Foot warns of summer riots by jobless

BY IVOR OWEN

LED BY Mr William Whitelaw, the Home Secretary, Tory MPs protested angrily in the Commons yesterday when Mr Michael Foot, the Labour leader, warned that the expected increase in youth unemployment this summer could lead to more street riots in deprived areas.

Mr Whitelaw was replying to questions on behalf of the Prime Minister who was attending the EEC Summit in Brussels. His admission that unemployment is a factor in the mounting crime wave marked the opening of increasingly acrimonious exchanges.

Mr Foot reminded the Home Secretary that on an earlier occasion Mrs Thatcher had been unwilling to admit such a connection, and asked what effect he thought the increasing numbers of young people coming on to the unemployment register this summer would have in areas like Brixton and the Toxteth district of Liverpool, where rioting took place last year.

With Tory MPs roaring their support, Mr Whitelaw said he found Mr Foot's question "highly deplorable."

He assumed that every MP wanted to see peace on Britain's streets and no riots of any sort this summer.

For the leader of the Opposition to suggest that street riots might occur is highly irresponsible," he declared.

Mr Foot retorted that justification for everything he had said could be found in the report made by Lord Scarman on last year's riots.

To Labour cheers he called on the Government to "wake up" and do its duty by preventing mass unemployment.



COMMONS CLASH: Foot (below) "highly irresponsible," said Whitelaw (above)



Amid further Government cheer the Home Secretary insisted that nothing in the Scarman report could excuse violence or riots.

Mr Whitelaw answered that the Government had taken many steps following the publication of the Scarman report.

"They are very important steps and they will continue to be taken," he said.

Mr Whitelaw also hit out at Mr Kenneth Livingstone, Labour

leader of the Greater London Council, for his recent attack on Sir Kenneth Newman, who will take over as the new Commissioner of Police for the Metropolis in October.

Mr John Grant (SDP Islington Central) said Mr Livingstone's attack had been delivered before the new commissioner had even got his feet under his desk in Scotland Yard.

Sir Kenneth, he stressed, had experience of the London "bobby on the beat" and deserved a fair run and the support of the people.

Mr Whitelaw said he had found Mr Livingstone's remarks about the new Commissioner "most deplorable."

They were quite inexcusable. Sir Kenneth had a fine record as a police officer both in Britain and in Northern Ireland.

Mr Norman Tebbit, the Employment Secretary, confirmed that despite the £2,000 fall in unemployment in March the total number out of work was unlikely to remain below 3m for more than a month or two.

He accused Mr Eric Varley, Labour's Shadow Employment Minister, of taking "great delight" in the prospect of the total climbing above 3m again.

Stressing that the underlying rate of increase was falling, Mr Tebbit told Mr Varley: "You might have to laugh on the other side of your face before the general election."

Mr Varley protested: "No body is laughing about this matter. We are taking it seriously on this side of the House."

Death grant may rise to £250

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT yesterday published consultative proposals for replacing the existing £30 death grant with a much larger grant payable only to those in real need.

The grant would be between £150 and £250, depending on which of three options is adopted, and would be payable to between 60,000 and 120,000 people, compared to 600,000 or so receiving the current grant.

The bill to the Exchequer would remain roughly the same at £25m a year. Entitlement for the new grant would depend on the deceased person's estate being below £1,500, excluding the value of the house, and on those responsible for the funeral costs being in receipt of one of the existing benefits for low-income households. Unlike the present grant, it would be a non-contributory benefit.

The plans were largely welcomed by Tory MPs yesterday, though there was some dissatisfaction that the Government had again put off a final decision on the issue which has been bedevilling it since it took office.

Labour MPs argued that the

The Dignity in Death Alliance said it was bitterly disappointed. The Alliance, which represents pensioners and other organisations, has been campaigning for a realistic Death Grant to meet the cost of funeral expenses.

Mr David Hobman, chairman of the Alliance, said the proposals were a blow to elderly and other people on low incomes.

Government should have introduced an across-the-board increase in the current £30 grant and complained that ministers were effectively introducing a means test for the death grant.

The present death grant is paid out over 90 per cent of the £6,000 deaths a year. But it has not been increased for 14 years, and now pays at most 10 per cent of the cost of even a modest funeral.

The Government has been reviewing the system for over 18 months, and at least one earlier proposal put forward by the Department of Health and Social Security was vetoed by the Treasury on the grounds that it was too expensive.

Mr Hugh Ross, the Minister for Social Security, said the Government's aim had been to

Tories shrug-off Hillhead to launch local campaign

BY ROBIN PAULEY

THE Conservative Party yesterday launched its campaign for the local elections in May saying that the Hillhead by-election result was the worst yet for the Social Democrats—but privately acknowledging that if the SDP attracts similar local support the political face of local government might be substantially changed.

The elections this May are an exceptionally complicated affair. Not only are the Social Democrats alone or in alliance with the Liberals, taking a high profile for the first time, but the mix of councils facing elections is muddled by the fact that some retire in thirds while in other areas entire councils are up for re-election, sometimes because of boundary changes.

Mr Cecil Parkinson, Tory party chairman, admitted that many of the seats the party is defending had been won when the Labour Party was extremely unpopular.

He was encouraged, on the other hand, by the Conservative climb-back from a low of 22 per cent support in opinion polls in December to the current 32 per cent.

Mr Michael Heseltine, Environment Secretary, said the party clearly has a tough fight on its hands. The key issue would be the relative rates of inflation in Labour and Tory-controlled councils.

The pattern of Tories levying lower rates than Labour was consistent across the country, he said.

It was inevitable that national

affairs would play a role, and the party would have to convince the electorate that its policies were now starting to pay dividends.

Elections will be held on May 6 in all 32 inner and outer London boroughs, all 36 English metropolitan districts, and 103 of the English district councils.

A total 4,830 seats are being fought, of which 2,147 will be defended by Tories, 2,128 by Labour, 184 by Liberals, 116 by Social Democrats, and 257 by others, including independents.

The Tories are at their weakest in the North and the East Midlands. Labour is at its weakest in the South East, Wessex and the West.

Of the 116 SDP seats 83 are in London, and the party has yet to take a seat in the West or East, with only one in the East Midlands, one in Wessex and two in the South East.

This is largely because there have been relatively few by-elections since the party was formed, and its potential to score well in many of these areas is what is causing most alarm in Conservative Party circles.

The metropolitan districts where boundary and constituency changes mean the whole council standing for re-election are Birmingham (Lab), Dudley (Lab), Gateshead (Lab), Kirkcaldy (Lab), Manchester (Lab), North Tyneside (Lab), South Tyneside (Lab), Sunderland (Lab), and Wakefield (Lab).

In the rest, one third of the council is up for re-election.

Council audits move by MPs

By Peter Riddell, Political Editor

AN ALL-PARTY group of MPs is to attempt to extend the accountability to parliament of the new Audit Commission for local authorities.

An amendment has been tabled for consideration in the report stage next Monday of the Local Government Finance (No 2) Bill to ensure that the Comptroller and Auditor General, who audits public sector accounts for parliament, should have access to "all documents and records held by the Commission," and report to the Commons.

The proposers are Mr Joel Barnett, chairman of the Public Accounts Committee, and Mr Edward Du Cann, a former chairman and now chairman of the Tory backbench 1992 Committee.

The intention is to maintain pressure on the Government to agree to the demands of a motion supported by 237 backbenchers to extend the Comptroller's role to cover all public sector bodies, notably nationalised industries. The Government had resisted this demand because of its implications for the responsibility of such industries to ministers. But a re-examination has been promised.

Mr Barnett and Mr Du Cann have chosen the parallel question of local authority audit, separate from nationalised industries, though raising the same points of accountability to parliament.

Revenue 'cannot back' claim on local income tax

By Robin Pauley

THE INLAND REVENUE was strongly attacked yesterday during a Commons select committee hearing for doing no work to substantiate its claim that a system of local income tax could not be introduced before the end of the decade.

Professor John Stewart, director of Birmingham University's Institute of Local Government, told the Environment select committee that the Revenue's views could not be accepted without considerable challenges.

The Revenue had told the Laidby Committee on Local Government Finance in 1976 a system of local income tax was virtually unworkable and would need 22,000 civil servants.

A research assistant found ways of overcoming many of the Revenue's administrative objections and reduced the number of civil servants needed to 13,000.

"The great disappointment is that, having accepted that the research assistant was right in 1976, there is no evidence that the Inland Revenue has bothered to do any further work on this," Professor Stewart said.

He advocated transferring non-domestic rates to central government as a central tax, and the retention of reduced domestic rates with a supplementary system of local income tax introduced as quickly as possible.

Whitehall's strategic policy gap gets wider

Peter Riddell on changes in the Prime Minister's team of advisers

ALL GOVERNMENTS find it increasingly difficult during the life of a parliament to look beyond day-to-day problems to longer-term strategic objectives. This is why special advisers and Think Tanks were invented.

The question of how strategic advice and thinking is provided is raised by the departure from Downing Street at the end of next month of Mr John Hoskyns, head of the Prime Minister's policy unit since the May 1979 elections.

His move marks the virtual disbandment of the small team he built of three advisers plus part-time helpers.

Mr Andrew Duguid, a civil servant, is to run a policy unit at the Department of Industry while Mr Norman Strauss, a former Unilever marketing executive has been working only part-time since last summer, and is now stopped completely. There is no political significance in these moves.

Mrs Thatcher regrets Mr Hoskyns's departure, and he will continue to provide some advice on longer-term thinking to Mr Cecil Parkinson, the Conservative Party chairman.

Mr Hoskyns, a 54-year-old former army officer and computer specialist, has been advising Mrs Thatcher since mid-1977.

On this view the proper tour of duty is from the mid-point of one parliament to the mid-point of another. The two years or so before an election should be used to think and prepare what is to be done in govern-

ment and the first two to two and a half years in office are spent achieving what is worth doing.

After that, the legislative programme tends to become lighter, and time horizons shorten to focus on winning the election.

That is the time to have a break, take stock and to think about what should happen after the next election.

Mrs Thatcher has not yet named a new head of her policy unit, but whoever gets the job will probably have to concentrate much more on the short-term than Mr Hoskyns and his team.

The Hoskyns operation has in some ways been rather apolitical. According to Whitehall officials the team has been less involved in much of the day-to-day infighting than was the policy unit in the Wilson and Callaghan administrations under Dr Bernard Donoghue.

The difference is partly a matter of size—Mrs Thatcher insisted on a very small number of advisers from the start—as well as the absence of much direct political experience among members of the unit.

Consequently, the Hoskyns unit has concentrated on a few strategic issues, rather than reading all the papers and advising on the tactics of, say, how to deal with a rise in TV licence fees.

The main themes have been

trade union reform, the move from public expenditure planning in constant prices volume to cash (which involved treating on quite a few toes) the Budget strategy (especially in 1981), and advice on major crises such as EL British Rail and the miners.

This has involved working closely with Professor Alan Walters, the Prime Minister's personal economic adviser, with occasional outside advisers, and with sympathetic Treasury officials.

The unit has worked closely alongside the Think Tank (the Central Policy Review Staff), under Mr Robin Sainsbury. The Hoskyns unit has seen its job as deciding what is worth digging into and focusing on a few major issues, while the Think Tank devotes its larger resources to more detailed work on, say, nationalised industries.

The advice is mainly for the Prime Minister, though occasionally for groups of ministers concerned with special issues—for example, those on E Committee of the Cabinet on an economic subject.

The aim has been to pull ministers up short and force them to look at the longer-term implications of policy.

Have the Government's actions benefited from the existence of the Hoskyns unit? It is impossible to distinguish the operations of such a small

team from the other conflicting pressures on the Government, especially as its main customer is the Prime Minister himself.

But the view in Whitehall is mixed—some officials argue that the Hoskyns unit has not had the clout of its predecessors, while others feel that its strategic thinking has been overtaken by external events.

The initial intentions of Mr Hoskyns had been to focus on why governments had failed in the past and on the need for ministers to think in terms of two five-year terms rather than just one parliament. But the Government's record has not, to say the least, been one of clear-sighted consistency.

Even people in Downing Street concede that most of the first year in office was wasted. On this view ministers started by being naive about how to control public sector pay, relying too much on cash limits, and under-estimating the practical difficulties of dealing with the unions and containing expenditure.

The financial policy was, on this view, flawed because the Treasury was trying to control the wrong monetary measure. Advocates of this case would argue, however, that the strategy is now back on course for achieving the objectives of the first five years—to "put the fire out" by reducing the rate

of inflation and containing expenditure.

The "fire fighting" has involved the Hoskyns unit in arguing in favour of the Medium-Term Financial Strategy, and in crises, notably of the nationalised industries.

On rail electrification, for example, the Hoskyns unit is reported to have become involved when the plan was just about to go ahead. In conjunction with Professor Walters the team was very critical of the figures produced, and forced a re-examination.

The departure of Mr Hoskyns raises the question of how such strategic thinking should be conducted in future.

There is general agreement that no one within the machine has the time or the detachment to look at longer-term issues. The Cabinet Office is regarded as a highly efficient co-ordinator of secretarial services, while the Think Tank has tended to become involved in short-term problem-solving rather more than the longer-term thinking which was envisaged ten years ago.

This experience raises the question of whether the Think Tank's priorities need to be assessed under its new head, and whether the Downing Street operations need to be reorganised to create some kind of Prime Minister's department—



John Hoskyns possibly including the Think Tank.

There are no signs that Mrs Thatcher's thinking is along these lines. She prefers a personal unit of like minded outside advisers.

There is clearly a gap in Whitehall which has been increased by the departures from the policy unit. Longer-term thinking about what to do if the Conservatives get a second term—for example about the state—is not going to become any easier as the election approaches.

Rail staffs tribunal may be reshaped

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL'S arbitration tribunal seems likely to be ruled against the BR's present dispute with the Associated Society of Locomotive Engineers and Firemen over the crucial issue of more flexible work rostering has been revealed.

The Railway Staffs National Tribunal is considering BR's attempt to introduce flexible rostering for train-drivers based on an eight to nine hour shift instead of the present guaranteed eight-hour day.

It is still likely that the tribunal will find in favour of the BR Board, and may well urge that as a prospect for long-term savings, the introduction of flexible rostering be introduced by local negotiation, with similar guarantees to those in the agreement for guards.

However, even such a finding, which would enable the Government to fund further electrification of the railway network, is unlikely to stem the pressure for a new arbitration system.

Pressure is likely to continue not to reappoint Lord McCarthy as chairman of the tribunal, because of the widespread feeling that he has favoured the union.

This belief is not supported by papers which have been presented to the Cabinet showing that two out of three of the tribunal's major decisions found the board right.

Lord McCarthy was reappointed in mid-December for

One of the reasons being suggested for BR's not continuing within its own negotiating machinery with flexible rostering for Aslef at the end of November is that Lord McCarthy's future as chairman was at that time undecided by Ministers, so that technically, BR had no tribunal to go to. Privately, many BR officials were deeply critical of Lord McCarthy's performance during the last year.

In particular they thought he should have denied the suggestions of Mr Ray Buckton, the Aslef general secretary, that Lord McCarthy had framed the second set of terms of reference for the inquiry set by the arbitration Commission and the Aslef Conciliation and Arbitration Service.

Mr Buckton implied that because they were in Lord McCarthy's handwriting they were his, though it is widely believed, in the industry, that the terms were favourable to the Aslef case, had been drafted in the union.

Once the flexible rostering issue is settled the resignations seem likely to come. The two senior members, Mr George Doughty, former general secretary of the draughtsmen's union, and Mr Ted Choppin, former Esso senior executive.

Mr Choppin in particular, as an appointee of all three rail unions, was unhappy in serving the Aslef rail inquiry because of the boycott of it by Aslef.

NOTICE OF DRAW AND REDEMPTION



ÉLECTRONIQUE
(So.F.T.E.)

(So.F.T.E.)

Société Anonyme — Luxembourg

(Guaranteed by STET)

So.F.T.E. having already acquired under the Terms of the Loan, 1,650 bonds of a face value of \$1,000 each on the market, of the twelfth redemption instalment due on May 1, 1982, Banco di Roma, in its capacity as Paying Agent, has drawn lots on the issuer's behalf in accordance with the Sinking Fund Scheme for the remaining 1,650 bonds necessary to cover the entire redemption instalment.

The draw was on March 9, 1982, in the presence of a solicitor and representatives from the Issuing Company and the Guarantor.

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

**AVERAGE WEEKLY EARNINGS
OF MALE MANUAL WORKERS**

	(£ per week)
Food, drink and tobacco	126.36
Coal and petroleum products	151.26
Chemicals and allied industries	138.48
Metal manufacture	132.96
Mechanical engineering	119.51
Electrical engineering	118.31
Shipbuilding and marine engineering	127.04
Vehicles	119.68
Textiles	106.60
Clothing and footwear	98.67
Paper, printing and publishing	154.22
All manufacturing industries	723.23
Mining and quarrying (except coal)	126.08
Construction	121.55
Gas, electricity and water	142.28

Sources: Department of Employment

AVERAGE WEEKLY earnings of full-time manual workers on adult rates in manufacturing and other industries averaged £125 for 43 hours last October, according to the latest Department of Employment survey.

The results, published in today's Employment Gazette, show that the earnings were about 10 per cent more than the corresponding figure for October 1980.

The earnings of full time women workers last October were £76.4 for an average week of 37.6 hours. The highest earnings overall were in the coal and petroleum products sections

20 per cent above earnings in the National Coal Board, which are given separately.

These show that miners were earning an average of £148 a week last October, extending special benefits such as free coal. If these are included the total was £178 a week.

Separate information is also given for manual workers in the National Health Service. Weekly earnings of men were £120, a 14 per cent increase compared with a year earlier. For women the weekly rate was £83, a 9 per cent increase. Average hours worked in the Health Service were 45.5 for

Mr David Strickzaker, gas officer for the National and Local Government Officers' union, said industrial action could be taken if jobs were threatened.

Mr Edmonds said "the odd street might get blown up" unless further safety measures were written into the Bill.

Mr Rees confirmed there was now a consensus among Labour Party and trade union leaders on the kind of compensation for shareholders of assets which Labour would nationalise.

Tebbit ready for tougher laws on closed shops

Financial Times Reporter

THE GOVERNMENT is ready to promote tougher laws for workers' ballots on closed shop agreements if the unions respond to a boycott called today by Mr. Norman Tebbit, the Employment Secretary, said yesterday.

He gave the warning during a committee stage debate on the controversial Employment Bill after Tory right-wingers said the proposals were open to boycott and intimidation tactics.

The right wingers urged that the Bill's provision allowing closed shop validation ballots to stand if supported by 35 per cent of the voters should be scrapped and in the alternative of an 80 per cent majority of the workforce considered.

Reprieve for Times weekly

By Our Labour Editor

TIMES NEWSPAPERS has granted the Times Health Supplement reprieve from imminent closure following yesterday with officials of the National Union of Journalists.

The one-week reprieve is to allow a buyer for the supplement. Its 12-strong staff are now preparing a normal issue for publication on Friday.

The Supplement, launched six months ago soon after Mr. Rupert Murdoch took over Times Newspapers, has lost an estimated £200,000. Its circulation reached a level of 100,000 a week, 10,000 below Parrot.

Postal workers reject 5% offer

By Our Labour Editor

THE POST OFFICE has offered its 150,000 workers an increase of 5 per cent. in response to a 20 per cent. claim by the Union of Communication Workers. But the union has rejected the offer. Talks between the two sides, adjourned since last week, continued yesterday without agreement. Both sides are due to meet again shortly.

**MINISTRY OF THE INTERIOR
COMPANHIA DE
DESENVOLVIMENTO DO
VALE DO SÃO FRANCISCO
— CODEVASF —
PURCHASING AND CONTRACTING
PROCEDURE
NOTICE No. 11/83**

NOTICE

The Eids Division of CODEVASF hereby announces that it will receive bids for 2000 square meters of prest anchored pits and tie rods at the EE-1 Pumping Station and annexes of the Jaiba Project in the Municipality of Maga, State of Mato Grosso do Sul, on the 2nd of April 1982, at its Auditorium on the 14th floor of Edifício Central Brasília, Sector Bancário, Quadra 1, Lote 14, Brasília, Federal District Brazil.

The Notice and Technical Specifications can be acquired at Room 902 at the abovementioned address against payment of Cr\$ 40,000.00 (forty-thousand cruzairs).

Brasília,
March 1982.

IBA

**Appointment of Contractor
for the Radio News and Information
Service based in London**

Applications for the contract to provide the Independent Local Radio News and Information service in London - including the national and international news service supplied to all ILR companies - are invited by the Independent Broadcasting Authority.

Under the terms of the Broadcasting Act 1981, the IBA is re-advertising the specialist news and information franchise within eleven years of the introduction on October 8th, 1973 of the service provided for listeners by the London Broadcasting Company (LBC). LBC's subsidiary company, Independent Radio News (IRN), provides national and international news to all Independent Local Radio companies, and the franchise now offered is for the supply of a news service to ILR generally, as well as for the provision of news to London.

A document containing particulars, including a coverage map and details of the information required from applicants may be obtained on written request from the Secretary to the Independent Broadcasting Authority, 70 Brompton Road, London, SW3 1ET. The contract from October 1983 will be subject to a statutory maximum of eight years, at which point the franchise must, under the terms of the Broadcasting Act 1981, be re-advertised again.

Applications should reach the Secretary to the Authority not later than noon on Thursday 24th June 1982. The Authority aims to award and announce the offer of contract from October 1983 during the autumn of this year.

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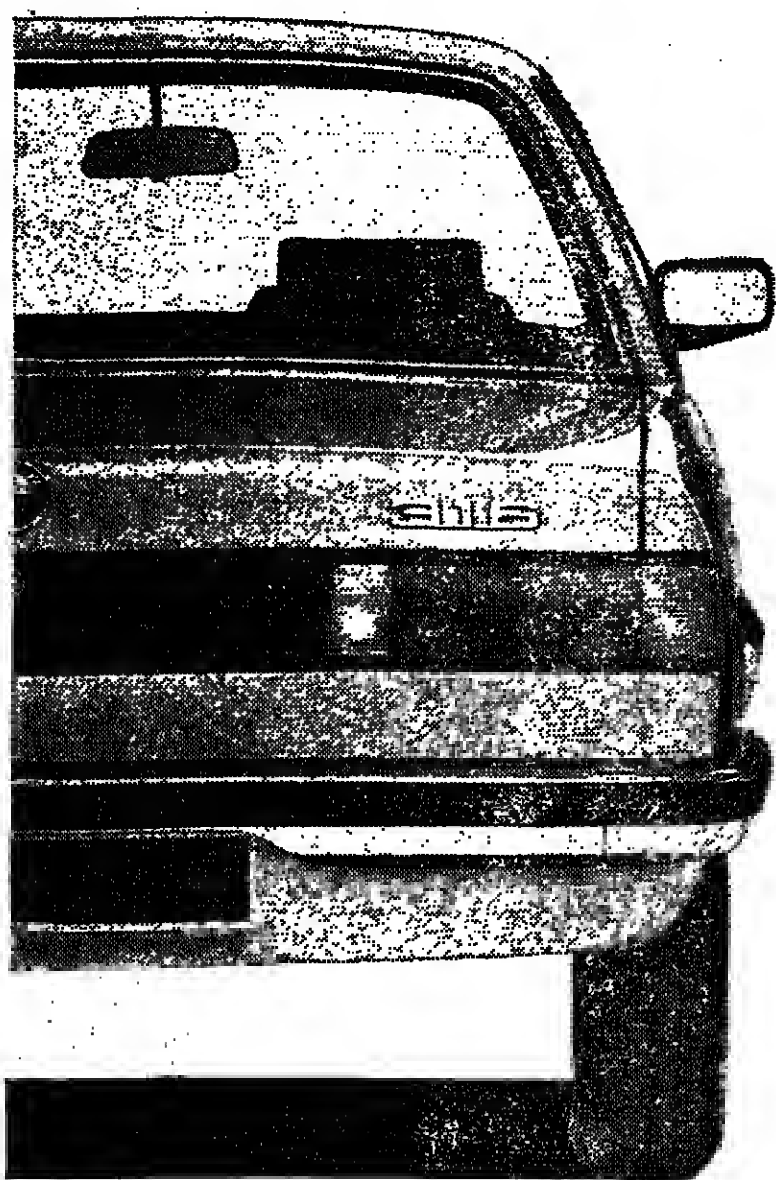
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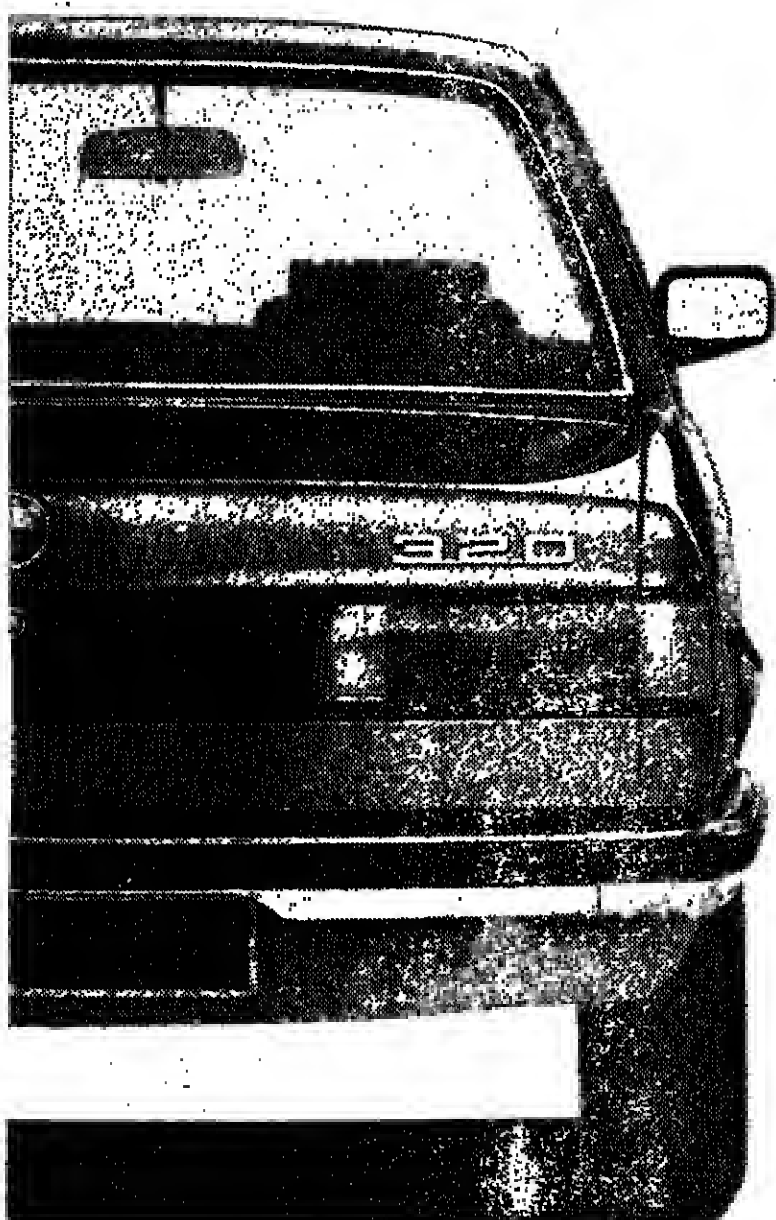
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ARE YOU BUYING THE BEST CAR YOU CAN AFFORD?

It may surprise you to learn that you can afford to buy a car built to the same standard as a large £22,000 BMW saloon.

It's called the BMW 3 Series. And it's a convincing demonstration, if one was needed, that a car's quality cannot be measured by mere size.

As you would discover if you visited BMW's factory in Bavaria.

There you could see a 3 Series going through exactly the same production process as our most luxurious saloon, the BMW 735i Special Equipment.

Its bodywork is pressed from sheet metal of exactly the same thickness.

Its seams are hand-welded by precisely the same craftsmen.

Its spot-welds are located with the same accuracy to within one fiftieth of a millimetre.

And its bodyshell is painted with exactly the same paint in exactly the same 39 stage paint process.

Nor do BMW's quality control inspectors have a lower standard for their less expensive cars.

CREATED EQUAL, BUT NOT CREATED THE SAME

The results of these efforts is a BMW 3 Series, that, to quote Motor magazine, "feels put together with more care than is appropriate for the price."

"It is," they conclude, "a luxury car made smaller rather than a volume car made more expensive."

It's a verdict that reflects the sheer level of engineering refinement concentrated into BMW's smallest car.

The 316, for example, now sports a 1.8 litre engine developed from the unit that's powered so many Formula Two winners.

The extra power is used not to boost the 0-60 mph performance but to provide extra muscle in the crucial 30-50 mph overtaking phase.

So the engine emerges 18% quicker in this respect, yet overall its fuel consumption has been reduced by 5%.

The two litre 320 is equipped with a six cylinder engine, instead of the four cylinders that most two litre cars have to make do with.

Yet it's a luxury that doesn't cost you extra petrol. Over 30 mpg is possible if you try hard, or 23 mpg if you drive hard.

Finally, there's the 323i to demonstrate that you don't have to trade in your family if you want to own a sports car.

Its fuel injected 2.3 litre engine has so much torque that it achieves the almost unique distinction of going from 50-70 mph as quickly as it goes from 30-50 mph. And now both the 320 and 323i are fitted with a 5 speed overdrive gearbox as standard.

HOLDS ITS VALUE LIKE IT HOLDS THE ROAD.

A BMW 3 Series not only asks you for less money than you might expect to pay in the beginning. It also gives you more money back in the end.

For it holds its value, on average, twice as well as other cars in its price class.

A fact which helps explain why, in a year when new car sales have generally been depressed, 60% more BMW 3 Series have been bought.

Which is why if you're planning to spend between £6000 and £9000 on a car, we suggest you send for your BMW 3 Series Information File as quickly as possible.

It would be a pity, after all, if you had to settle for an inferior car to the one you can actually afford.

Please arrange a test drive for me in the BMW 3 series ☐
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Mr, Mrs, Miss, etc. Initials Surname

Address

Postcode

Present car Year of registration

Daytime telephone number Age (if under 18)

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FINANCIAL TIMES SURVEY

Wednesday March 31 1982

Refurbishing

The demand for property refurbishment varies considerably between different areas of Europe, but in Britain the sector remains comparatively buoyant with fierce competition to win contracts, especially in central city areas.

Weighing up the pros and cons

BY WILLIAM COCHRANE

PROPERTY refurbishment is an option, an alternative to redevelopment, a combination of potential advantages and disadvantages which vary from country to country, from city to city and from one type of property to another.

Listing the pros and cons, agents Richard Ellis start with the positives. Refurbishment, they say, is popular with government and the general public, with increasing pressure for widespread conservation of the older fabric of towns and cities.

Ellis go on to economics starting with the plot ratio—which shows the amount of space which can be built on a given site. In the City of London, they say, the plot ratio for new building is never higher than 5.5:1. But many buildings which pre-date ratio enjoy higher densities, making redevelopment a bad choice in economic terms.

In general, too, refurbishment takes less time which means an earlier return, in rents, on the money invested in it. In Britain, moreover, opportunities exist to increase the floor area of buildings constructed prior to January, 1948, which have a right to compensation if the local authority refuses to allow a 10 per cent increase in the building's volume or area.

Not all of the UK advantages are internationally applicable—

particularly the change in fashion which has seen the post war requirement for adequate car parking on site reversed, leaving useful space available for conversion. In addition, there are the potential disadvantages to consider.

These include, on occasions:

● A poor ratio of net usable space to gross area.

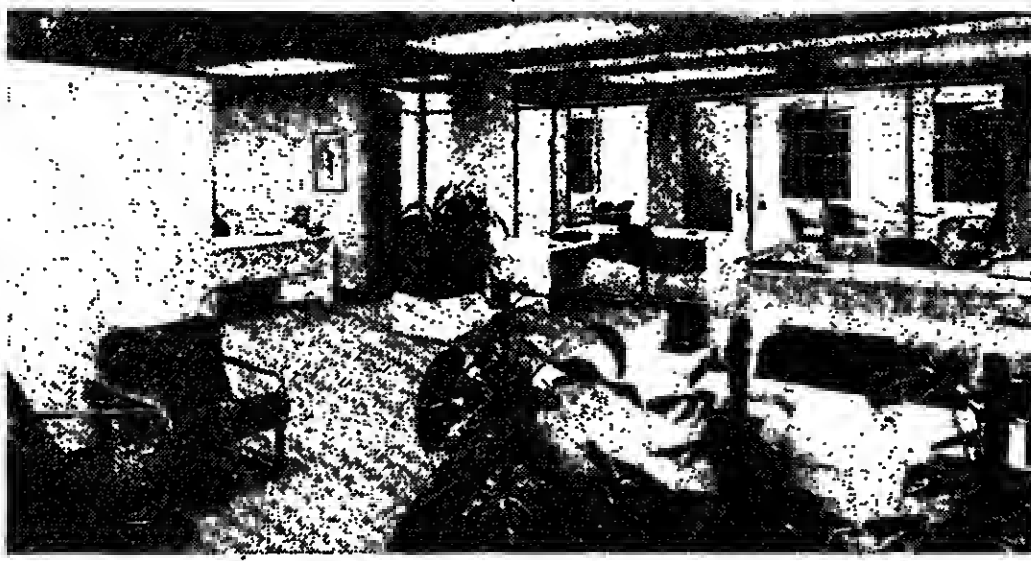
● Irregular construction, making office planning difficult, natural lighting and ventilation below standard, and office depths excessive.

● Non-compliance with modern safety, load bearing and insulation standards.

● "The unknowns," as Ellis put it, making refurbishment more difficult to cost.

All in all, the subject seems to generate strong opinions among the specialists involved. Consider the view of Mr Roy Stevens, chairman of national builders, G. E. Wallis and Sons, that "conservation, for conservation's sake, is foolish and there are times when builders are asked to do just that. If the fabric of a building is sound and if it has genuine architectural merit then it must be a candidate for refurbishment. But, to preserve the facade of a ruin is ridiculous."

"I agree," adds Mr Stevens, "that in the name of progress we have knocked down a lot that was good, destroyed fine



buildings and broken up communities. Don't let us allow the pendulum to swing too far in the other direction and stick preservation orders on buildings which frankly do not deserve them."

Mr Stevens has a point to make on the economics of refurbishment, as well—"the office blocks and tower blocks of the late 1950s and early '60s are now in need of substantial refurbishment."

"At Wallis, we recently refurbished a building, which we ourselves put up in 1962. The refurbishment cost was £3m and the original construction cost, in 1962, was £1m. However, to have started again and built that same block today would have cost about £8m."

Combining good economics with quality seems to be the central philosophy of Haslemere Estates, a company so associated

with refurbishment, as managing director David Pickford points out, that "doing a Haslemere" is now a respectable description, in the courts, of the restoration of a building to a certain style and standard.

It is worth noting here that Haslemere's main areas of refurbishment operation are in prime office areas of central London—in the City, the West End, Victoria, Belgravia and Holborn.

Mr Pickford says that "it isn't possible nowadays to 'do a Haslemere' where office rents are under £7 a foot." However, that does not mean that prospects are hard to find.

"The opportunities for a good return on our investment," says Mr Pickford, meaning both for his own company and for its institutional partners, "are definitely as good now as they were 10 years ago."

Mr Pickford is talking for the

UK market, of course—and, probably, for the specialists long established in refurbishment, rather than those who have been operating elsewhere in construction and have been attracted into renovation and rehabilitation by the dearth of work elsewhere.

Elsewhere in Europe, there are a number of variations on the refurbishment theme. Mr John Shears, from the Paris operation of quantity surveyors Cyril Sweett and Partners, sets out three.

Renovation, he says, is "the thing to do in Paris at the moment because of the restrictions on new development currently imposed by central Government."

The plot ratio there, he says, is 13:1. In certain areas of Paris it is possible to build up to three times the plot area, but a tax (redevance), based on the cost per square metre of the

Just completed: spacious, new-looking offices (left) for Platinum Guild International, a South African jewellery promotional company, with offices at Stanhope Gate, London. The refurbishment of the office complex was carried out by Office Planning Consultants of Covent Garden. OPC tackles a wide range of City projects, mainly in banking premises, and has recently opened a Space Planning Centre offering advice on office planning for small businesses.

site is payable on the area exceeding the 13:1 ratio.

Secondly, there seems to be (or have been) a more permissive attitude to cars and car drivers. Mr Shears notes here the refurbishment of the 50,000 square metre Grand Magasin de Louvre building, owned by Britain's Post Office pension funds, where a car park was actually installed underneath.

However, there is not in any sense a refurbishment boom in Paris of the sort to be compared with London. Quite a few of the smaller developers who were active in years past do not seem to be around any more.

In Brussels, meanwhile, the market is showing signs of refurbishment through necessity—a reaction to an oversupply of new office stock, just as in the U.K. the oversupply of industrial space seems to be promoting industrial rehabilitation.

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The Brussels office of quantity surveyors MDA, Monk & Dunstone, Mahon and Scars reckons that the slack in vacant office space, of which there was a huge amount three or four years ago, is being slowly taken up.

Meanwhile, some buildings only ten years old have become very difficult to let and, accordingly, to sell. Investors, therefore, are having to go for complete refurbishment—an indictment, perhaps, of the quality of offices erected when a boom was envisaged.

In Amsterdam, too, attention is now focusing on more recent buildings, but there is still a lot of old property for the developers to look at and the authorities to protect.

Michael Rainbird, of quantity surveyors Widnell and Trollope, also feels that argument for retention or demolition are given varying weight from country to country.

"Amsterdam is particularly sensitive," he says. "The controls are tighter than ours, but one gets the feeling there that local authority planners are trying to help you do it; here

(in the UK) on occasions, they may be trying to stop you." Chris Bull-Diamond, of Weatherall Green and Smith's Frankfurt office, is quite clinical in his attitude. "The problem for refurbishment here was that the war wiped out some cities in West Germany. In Frankfurt, in particular, a lot of good old buildings were demolished."

The need for work on post-war, late 1950s and early 1960s buildings again pops up in this connection, but Mr Bull-Diamond's view is that commercial tenants, in general, prefer conventional modern offices to refurbished space.

Perhaps the greatest distinction between the UK and other refurbishment markets, however, is the point at which it all begins. John Pelling, of building surveyors John Pelling Associates, puts it succinctly. "At the moment, there are many UK pension funds and other institutions looking for investment prospects. Most refurbishments here are coming about through the institutions first buying, and then looking to maximise their return in competition with new building."

ENERGY BLUEPRINT

PLANNED EFFICIENCY AND ECONOMY IN THE USE OF ELECTRICITY NO.14

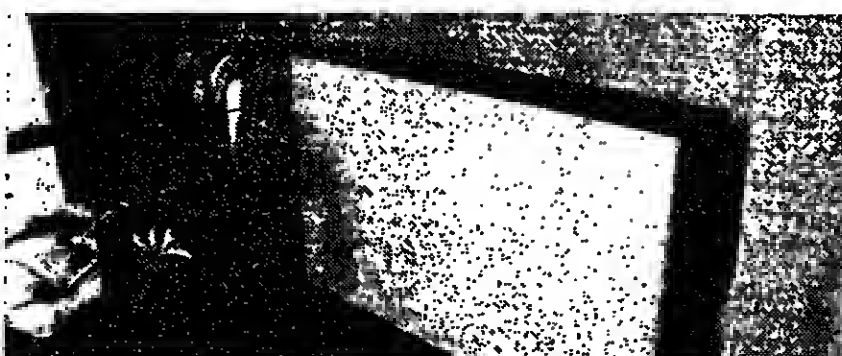
HEATING FOR THE ENERGY-CONSCIOUS 80s.

Electric storage heating has a long-standing reputation for reliability, low capital cost and easy, quick installation. With recent developments, it can now provide businesses with much more control over operating costs, too.

The new generation of storage heating equipment can now be matched with automatic controls to give a greater degree of precision in meeting heating requirements. And greater precision means even greater economy from the use of low-cost, night-rate electricity.

Cost-cutting devices now available include change controllers linked to outdoor weather sensors. Using information supplied by the sensors, the indoor control will ensure that the equipment stores the right amount of heat demanded by prevailing weather conditions. Simple to install and operate, this control system can be applied to all types of electric storage heating systems. Possible savings obviously depend on individual buildings, systems and temperatures required but, as an example, British Telecom's Energy Conservation Group reported an annual 24 per cent saving with installations in some of their automatic telephone exchanges.

For smaller installations, special room-sited thermostats controlling the charge input to one or more storage heaters can produce worthwhile savings. And once set, these thermostats can be "locked off" to prevent interference.



Cost savings and improved comfort conditions result from matching modern slimline electric storage heaters with the controls now available.

On all modern electric storage heating systems, automatic time controls can also be installed to save energy in buildings which are unoccupied for regular periods; for example in offices and schools at the weekend. And the control story doesn't end there.

In hotels, residential homes and hostels, heat stored during the night will be needed right through to the next evening. For installations like this, modern storage heaters now come with a damper control. This can hold back up to 20 per cent of the heat to release it in the later part of the day, so an even temperature is effectively maintained throughout the 24 hours.

In shops and offices, where heat is needed over a shorter period, a more flexible damper system is available to boost heat output when it is most

needed—during daytime working hours. Systems are also available which use storage heaters for background warmth and electric panel heaters or convectors for top-up heat when required. There is, in fact, a heater that combines a storage section and a convector section in the one unit.

For quicker response, storage fan heaters or electric warm air units can be used. Up to 80 per cent of the heat output can be controlled with a room thermostat to provide the maximum in economy and comfort.

Modern electric storage heating systems provide economic, energy efficient solutions to a wide range of heating needs. Your Electricity Board will be pleased to advise you on the system that will suit you best.

FOR MORE INFORMATION TICK BOX NO.1

ESSENTIAL READING FOR EVERYONE IN BUSINESS.

Thieves are busy people, and recently they've been getting busier, especially at night. Official statistics quoted in a new Electricity Council publication show that more than 80 per cent of break-ins take place after dark. Among the victims are many shops, offices and warehouses—commercial concerns which can ill afford to add this risk to the usual ones of business life.

The booklet—The Essentials of Security Lighting—sets out to show how this unnecessary risk can be minimised. It makes it clear that lighting is an indispensable component of a planned security system. However good barriers, security staff and alarm systems may be, badly lit premises can still be an easy target for the thief.



Planning is the key to a good system. It means consulting your local police crime prevention officer. It also means talking to your Electricity Board or electrical contractor about the individual needs of each installation, which are seldom the same. The different problems posed by offices, shops, warehouses and wide-open storage yards are dealt with in the booklet. It covers installation, maintenance, and control systems.

It also details the characteristics of the various lamps suitable for security installations, not forgetting the all-important factor of operating cost. With modern energy efficient lamps and careful design, this can be surprisingly low.

FOR MORE INFORMATION TICK BOX NO.2

People who shop at hypermarkets usually save money and energy. And now, at the new hypermarket at Havant, near Portsmouth, the management are doing the same, but they're counting their savings in pounds rather than pennies. They've done it by installing an environmental control system combining heat recovery techniques with electric heat pumps.

First of all, they planned the structure of their new store as an energy-efficient envelope, wall insulated against heat loss. This, and the new heat recovery equipment, means that about half of the space heating requirement is now reclaimed from waste heat produced by the store's refrigeration plant. The same source provides a third of all energy needed to heat water.

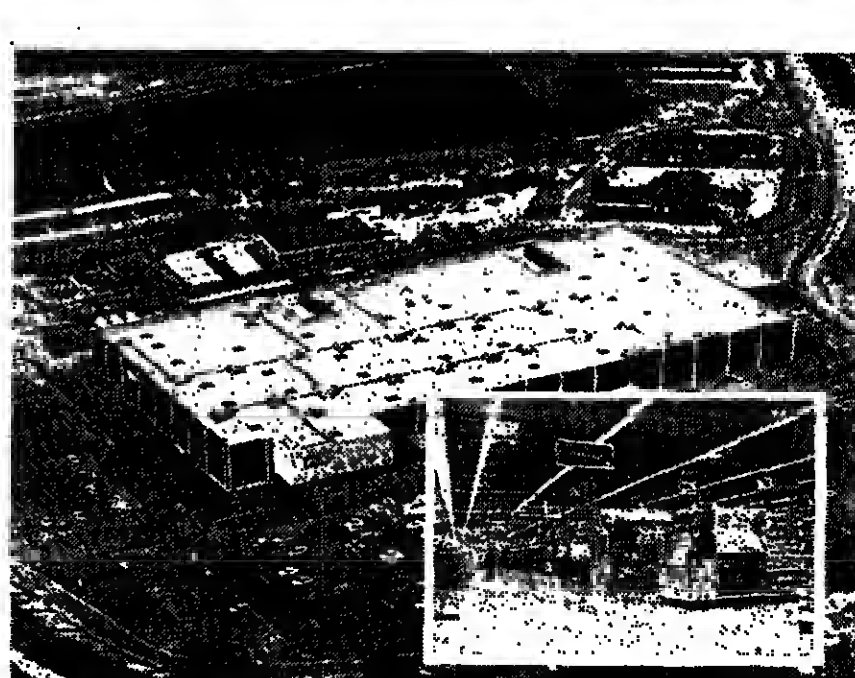
But reclaiming waste heat is only the first stage—stage 2 consists of eight roof-mounted heat pumps. They reclaim and upgrade heat in the air outside for use as a cheap winter heat source, and only in exceptionally cold conditions is back-up heating needed.

In summer, the same units give cooling simply by going into reverse cycle operation. Monitoring the system all year round is a microprocessor-based control system.

It might all sound forbiddingly complex, but it isn't—and that's the real beauty of it. Systems like this are available off-the-shelf and ready for immediate installation.

FOR MORE INFORMATION TICK BOX NO.3

THE HYPERMARKET THAT CUT ITS COST OF LIVING.



Out of the way on the roof of Havant Hypermarket, the eight heat pumps are an inexpensive source of winter heat. Inside, the environmental system gives controlled year-round comfort.

WATER HEATING RESEARCH POINTS TO IMPRESSIVE SAVINGS.

If your company is about to install or specify a new hot water system, or renew the existing one, you will be interested in the findings of some research by the Electricity Council into water heating installations in 12 office buildings.

The results suggest that present design guidelines can lead to grossly oversized and wasteful water heating systems. Usually 15 litres of hot water per person per day is specified for offices. In fact, half of this amount is more than adequate. So, at the present time, energy costs are being overestimated and the storage capacities allowed are often far higher than are really needed. By scaling systems down to the more realistic levels identified by the research, savings could be made of 60-80 per cent and there would still be ample hot water to go round.

A summary of the research results is available in a technical information sheet published by the Electricity Council. Factors considered include hot water consumption, types of heat loss

that can occur and peak water usage. Installation costs have been estimated for the local and central systems in each of the buildings monitored. Local systems usually cost less than half as

much to install. An energy cost analysis section shows how the results on hot water consumption can be applied. Finally, a series of examples shows how the recommendations can be used for sizing different types of system.

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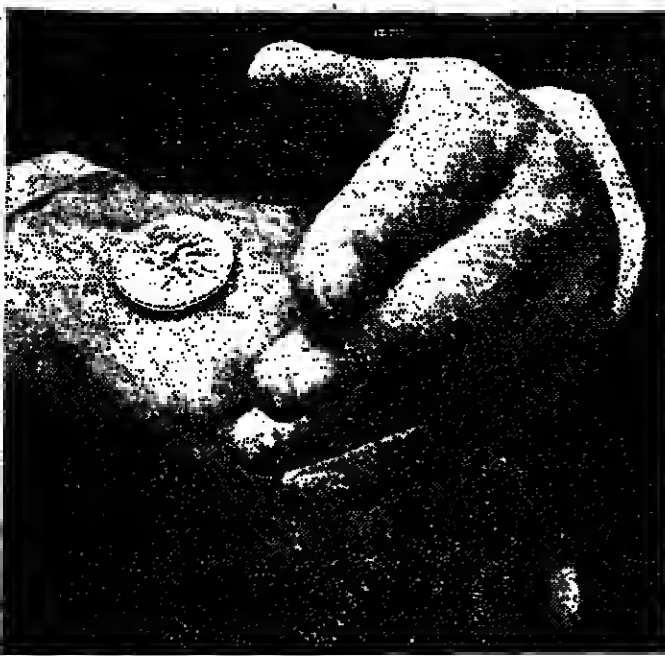
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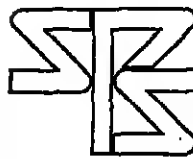


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REFURBISHING II

Some projects now attract bids from 30 or 40 companies, as Lorne Barling reports

Competition for contracts remains fierce

THE REFURBISHING sector of the construction industry remains comparatively buoyant, despite the economic constraints of the past year. But, even so, an element of uncertainty has now become evident, mainly in relation to projects for completion in more than a year.

While some developers take an optimistic view of the coming two years, particularly in relation to property in prime City and West End sites, there are some doubts about the increasing amount of space available and its eventual effect on returns.

At the same time, labour and material costs have remained fairly stable, and contractors' margins continue to be eroded by the fierce competition for work, with some projects now attracting bids from as many as 30 or 40 companies.

In the past, cost comparisons between refurbishment, partial rebuild and a completely new building have had to be made on the basis of a strong market with immediate tenancies at a predictable rental, but this may no longer be the case. The options are, therefore, more difficult to assess.

However, when leases fall in and decisions have to be made, there is often little alternative to carrying out work in some form, particularly with buildings which were constructed in the 1960s. Many of these now have exterior fabric problems in addition to their need for new internal services.

Prospective tenants are increasingly aware that full repacking leases on buildings of this nature are risky and are therefore hesitant about them.

Cost control

On the positive side, encouragement is given by the prospect of low refurbishment costs at present, at least if the most competitive bid is acceptable in terms of quality. This is an aspect which has attracted some attention recently, and safeguards in the form of independent inspection are sometimes required.

Cost control remains a major preoccupation of all those concerned with refurbishment, and a number of the more active contractors offer a variety of different systems of financial monitoring, which are designed

to suit varying circumstances.

Most of the major construction companies are now involved in refurbishing, either through specialist divisions or subsidiaries. These include Bovis; Costain Renovations; Cubitts (part of Tarmac); Leung, Mowlem; Myton (a Taylor Woodrow subsidiary); Bernard Sunley; Trokpe and Coles (part of Tarmac House); Wates Special Works; and Wimpey.

While most of the high value work continues to be in the City, where a contract worth nearly £20m is expected to be announced shortly, companies such as Wimpey derive much of their turnover from major contracts to renovate large numbers of council houses.

This sector, once thought to be vulnerable to Government spending cuts, has held up well recently. This is attributed by many councils to decisions by many councils to spend money on renovation instead of new building.

Wimpey recently completed a contract in Newport where more than 800 terraced houses were refurbished by removing damaged external walls completely and replacing them with factory-

made curtain walling while the roofs and intermediate floors were held up by a special support system.

Although this market is, by its nature, restricted to the larger companies with adequate resources, it is providing a considerable volume of work nationally, since many of the contracts involve large-scale structural work and the replacement of floors, windows and even the installation of new kitchens.

Until fairly recently, it was feared that a constraint on the refurbishing sector may arise through a shortage of suitable property, but with the effects of recession now being felt in some service industries and the lure of cheaper space outside central London becoming more attractive, this seems to have receded.

Nevertheless, Mr Brian Hill, managing director of Higgs and Hill, believes that the industry saw a decline in output last year and that it will continue to suffer for a time due to the over-supply of office space.

While prime-site jobs are likely to go ahead, Mr Hill suggests, there is an awareness that some of the fringe develop-

ments are marginal and as a result have been shelved. The recent Budget is seen by Mr Hill as helpful in restoring confidence in the market.

Some of these smaller offices outside London, once regarded as a potential source of refurbishing work, are now attracting a fair number of companies which are content with fairly minimal renovation. Often they are now concerned seeking to minimise overheads and a small staff which does not expect high grade accommodation.

Fragmentation

Overall, there appears to have been considerable fragmentation of the refurbishing market in the past year, with the requirements of clients varying widely, depending on location. At the top end of the market, however, there appears to be little restraint on spending for tenants such as international banks and large companies.

Mr John Dugard, managing director of Costain Renovations, said that while his company has managed to maintain turnover, and the number of inquiries was still high, profits had been hit by lower margins.

Although materials and labour had remained fairly stable, other overhead costs had risen considerably, notably in public services.

It is very difficult to judge the market properly at present," Mr Dugard said, reflecting the view of a number of companies which have seen work decline and increase again over short periods.

This uncertainty is reflected in the difficulty clients are having in deciding what type of work they wish to be done, since it is felt by some that despite the traditionally lower costs of refurbishing, the marginal benefit over rebuilding has narrowed recently, due to a slower rise in rebuild costs.

Decisions appear to be most easily made with the advice of the more specialised refurbishing companies and agents who have been monitoring the movement of comparative costs and may offer projections on potential rentals.

The time saved on refurbishing or rebuild remains a critical factor, and with contractors increasingly eager for work, most are now able to start work at fairly short notice, assuming the necessary planning has been done.

Increasing refurbishing activity in central city areas of the UK

Demand for projects in prime locations

DEMAND FOR refurbished property in the larger industrial areas of Britain appears to have held up better than expected in the past year, due partly to an increasingly evident preference for smaller office units of character, and the improvement of older industrial premises.

While there is still good demand in most regional cities for high quality refurbished property in the prime commercial areas, the conversion of period houses and older, small offices into self-contained premises has become increasingly popular.

This demand has come mainly from professional concerns, such as small accountancy, architectural, design and consultancy groups, which are often prepared to pay com-

paratively high rents for prestige offices of this kind.

However, they comprise a relatively small proportion of overall office occupiers in the regions, and the trend has been accentuated in some areas by shortages of suitable property for refurbishment, since much of it is too modern to justify improvement.

In Manchester, there has been a considerable amount of refurbishing activity in the central commercial area, mainly as a result of a slowdown in overall office development, according to the local offices of agents Richard Ellis.

In the city's banking area, there is strong interest in refurbished property in the range of 3,000 to 25,000 sq ft, and rentals of £5 to £8 a sq ft have been obtained, while

similarly good demand has been experienced in Liverpool.

Major refurbishment projects in Manchester include Brook House, a 40,000 sq ft development by Property Holdings and Investment Trust, while in Cross Street a large shop and office refurbishment has been undertaken.

In the Birmingham area there has been a decline in the amount of office refurbishment work as a result of worsening demand in the past few months, a reflection of the serious economic problems of the region.

One of the largest projects completed recently was 23,000 sq ft in St Phillips House, for Scottish Equitable, which has yet to be fully let, while Broadgate House in Broad Street has been refurbished for British Rail, providing 100,000 sq ft.

According to Birmingham agents Cheshire Gibson, the most successful refurbishment work carried out recently was in Colmore Row, where a number of smaller Georgian and Victorian properties were improved to a high standard.

These appealed to companies and professional concerns which wanted their own front doors and properties of character, and have been let at the highest

rents achieved in Birmingham, up to £7 a sq ft.

A project now being undertaken in Edgbaston by J. S. Bloor will provide 23,500 sq ft in six refurbished Regency houses, due for completion in mid-1983. They will be reconstructed with existing frontages and be let individually, probably at high rentals in this popular area for professional companies.

In the industrial property sector, there has been a recent upsurge in the market for freehold refurbished units of small to average size, according to Cheshire Gibson. A number of West Midlands developers have seized on the opportunity created by the large amounts of older property coming on the market, and virtually created new demand.

They have provided a range of smaller factory premises, some refurbished to a high standard, others only basic divisions of existing factories, and Cheshire Gibson has handled nearly 70 of these in the past three months.

Strong demand is attributed to the desire of many companies to own their own premises rather than suffer continual rent increases, and the low prices which are being asked at present. The future asset value of these premises is also a consideration.

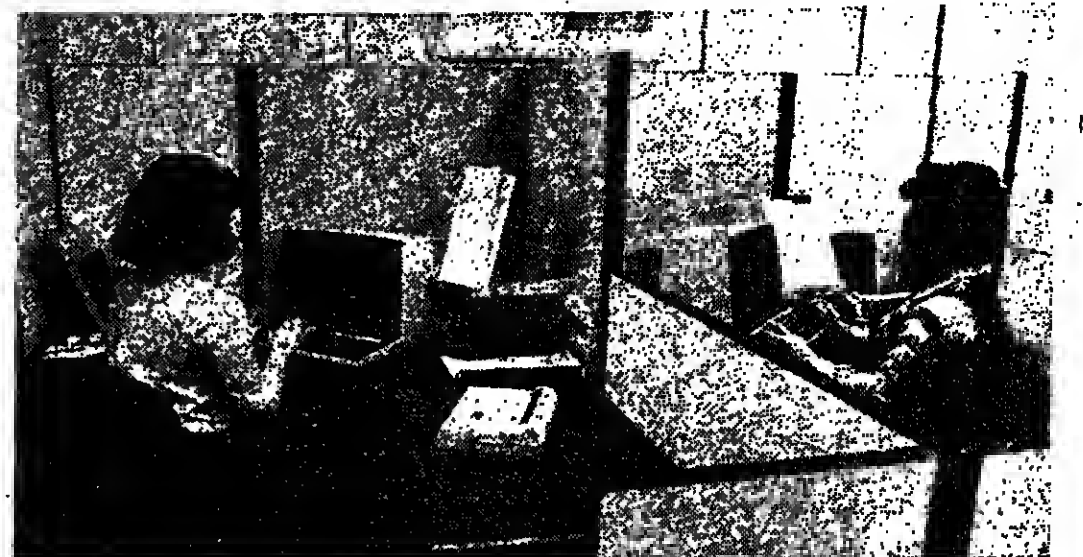
In some circumstances, where space is being offered with the bare minimum of services, the companies concerned are prepared to make improvements themselves in their own time, and this type of deal is being seen in other parts of the country where there is an oversupply of older buildings.

In Southampton, one of the more active cities in the south of the country, the lack of new office development has also led to the conversion and refurbishment of suitable period houses, which have been commanding rental premiums.

However, there is still excess office capacity in the city and some blocks built four or five years ago are still not fully let. Rentals for good quality space are now between £4.50 and £5 a sq ft.

Overall, refurbishing in the regions has suffered a setback as a result of recession and the increasing amount of new office property which is proving difficult to let, but there is evidence that it is meeting a demand for a different kind of property. This appears to have been created to some extent by the recession, but with the growth of smaller companies now seen as an important factor in recovery, it could be the beginning of a long-term trend.

Lorne Barling



Economic use of space is now top priority in city offices. Above: a section of the word processing centre at Chemical Bank, based in the Strand, London, showing work stations from the Westinghouse open office system

New interest in French market

WITH HARDLY any new office space available in central Paris and only a few square metres left in the business centre of La Defense, virtually the only way one can obtain modern business accommodation in the French capital nowadays is to refurbish existing property.

Yet, so far, there has been relatively little work done in this field. There have been major rebuilding operations such as Les Magasins du Louvre at Palais Royal by the Post Office Pension Fund and the Pigaro building on the Champs Elysees by Heron, but actual refurbishment has been limited to only three or four sizeable projects every year.

One reason for the reticence of investors to put their money into this sector has been the high risk element.

"When you start out on a refurbishment project, you never really know how much it will cost and bankers don't like that," observes Charles Spencer Bernard of Weatheralls.

Another factor is the limited amount of suitable property available and the high prices demanded by the owners of such offices. According to Stephen Spratt of Richard Ellis, most owners are not prepared to reflect the cost of refurbishment in their sales price.

The market has been particularly quiet since the arrival of the Socialists, last May. Not only has there been less demand for office space, but left-wing politics and high interest rates have discouraged investors, according to Alain Bulot, chairman of the French refurbishing company, Cereame.

French institutions have been under pressure to put their funds in other areas, such as Government stock, when promising refurbishment projects have come up, the Paris city authorities have often intervened to keep the space available for Government offices.

Opportunities

But there are now signs that the refurbishment market may at last be taking off. With the easing of interest rates, French institutions are beginning to look for investment opportunities and the interest of British and Middle East investors is picking up.

"We have recently sent out letters to the main agents here expressing our interest in renovation situations," says Heron's European director, Mr Frank McCaffrey.

Mr Bernard of Weatheralls cites a client who is planning

to sell his office space in La Defense and put it into refurbishment projects in central capital. And as Mr Robert Lipscombe of Jones, Lang Wootton remarks: "In a difficult economic climate, institutions prefer to stick to prime sites in city centres rather than venture out into new towns or the provinces."

A factor in this new interest has been the arrival on the market of several large office blocks in central Paris as a number of companies have decided to occupy the last remaining square metres available at La Defense.

The best example is the Rhone-Poulenc headquarters in Avenue Montaigne, acquired by Kuwaiti investors and the French merchant bank, BPGF. French television has already let 18,000 sq metres at between FF1,400 and FF1,500 a sq metre; Richard Ellis is close to letting two smaller units and has renovated a third with the hope of getting as much as FF1,800 a sq metre. Other offices that are likely to become available during the next few years are those of Elf Aquitaine, IBM Europe and First National City Bank.

The most active company on

the Paris refurbishment scene is undoubtedly the French Sicomi Unibail which is prepared to spend FF4,000 to 8,000 a sq metre on prime sites such as 137, Faubourg St. Honoré, 5 rue Royale and rue St. Anne. With rentals of as much as FF1,500 a sq metre, its chairman Jean Menyal claims he is able to get a return of 7.5 to 8 per cent.

Unlike other institutions, Unibail does not rely on outsiders for its refurbishing work. Among other recent renovation projects carried out by French institutions are the 3,000 sq metre offices at 78 avenue Kleber by UJS and the Champs Elysees sites—116-118, by GAN and the Claridge Building by UAP.

Richard Ellis and Jones Lang Wootton are looking for an investor ready to pay FF38m for 1,200 sq metres in the Place Vendôme which belongs to Bank of America; considerable interest is being shown in the Samaritaine de Luxe building in Boulevard Capucines with its 8,000 to 7,000 square metres of possible office space.

According to Bulot of Cereame, refurbishing can cost anything from FF1,000 a sq metre for minimum improvements up to FF5,000 or more.

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REFURBISHING III

FOR the renovation of its own London office, Building Design Partnership has used "up-lighters."

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Paul Hannon examines refurbishment trends in West Germany

Healthy long-term prospects

REFURBISHMENT in West Germany is characterised by contradictions and ironies. In one sense, commercial refurbishment hardly exists, while on the other hand, the entire country has undergone an extensive "refurbishment" in the last 30 years.

The country has raced headlong into new building projects, yet hundreds of millions of Deutschmarks are spent annually on city centre restoration schemes. Ironically, commercial refurbishment in some centres (eg. Frankfurt) does not attract local interest, but must rely on foreign groups, notably banks, to provide the market.

Old, graceful buildings with elaborately plastered high ceilings, fail to impress many Germans as places of work, yet the City fathers of Frankfurt were prepared to spend DM 150m (\$95m, £24.5m) on the complete rebuilding of the century-old bombed-out opera house in the city centre.

The German skills of rebuilding from the ruins were put to the test during the past three decades, yet the commercial acumen and architectural insight necessary for a successful refurbishment are lacking.

Christopher Bull-Diamond, of Westberrill Green and Smith in Frankfurt, explains: "The British are far better at refurbishment than the Germans—partly because we've had more experience at getting the numbers right."

"We know where a coat of paint will suffice, while our German counterparts are keen to tear out the insides of a building. They want the refurbishment to stand solidly for 100 years, while we are content to see a building get a 10-15 year lease of life."

"The German quality of finish is not as good as ours. They have a lot to learn from us here also," he adds.

The West German refurbishment market is best viewed in comparison with the new build market where demand is slack,

a relatively small amount of new space is due for completion this year and top rents are pegged for the next 12 months so at DM 30 per sq metre per month (approximately £2.26 a sq ft per annum). Yields currently stand at 5 per cent to 5.5 per cent.

Just as new building schemes vary from city to city, so too does refurbishment. Much depends on the amount of bombing sustained during the war and the sale of subsequent recovery. Hamburg, Munich and Stuttgart are locations where there is a more willing acceptance of refurbishment, while Frankfurt lags behind.

Distortion

The thorny question of Berlin and its greatly reduced hinterland has distorted the natural development of the Berlin property market. With limited space for expansion and impressive Federal grants and incentives for industrialists to locate there, Berlin cannot be considered typical of the broader German property market.

The future for refurbishment is nevertheless considered healthy according to Chris Bull-Diamond. "The German construction industry is extremely competitive at the moment—some would suggest precariously competitive—as a result of the slowdown in the domestic economy with the consequent cut in profitability," he says.

"Minimum new construction costs of new office development are DM 450 per cubic metre or DM 1,600 sq metre, gross. A renovation programme will cost approximately DM 1,000 sq metre," he claims.

With all renovations, air conditioning is a highly emotive topic. In cities such as Frankfurt, air-conditioning is considered essential in the top end of the office market because of the presence of a large international banking community. But running costs alone can prove to be the deciding factor. A monthly charge of DM 3 per

sq metre is normal.

On a comparative basis, an average German service charge (including energy and cleaning services) of around DM 16 per sq ft a year is slightly less than half of the basic rental costs, whereas London service costs of approximately £7 per sq ft a year represent slightly more than one-quarter of the basic rent.

Furthermore, the attitude of the German workforce must be borne in mind. While the institutional investor and the foreign client may insist on air conditioning (and thus add 10 per cent to the rental cost), German employees do not like artificial environments. For them it is imperative to be able to open a window—a costly exercise if the air-conditioning is running at full strength. In some cases, a partial air-conditioning system can provide the flexibility (and only some of the running costs) that refurbished properties need.

In general, the prospects for commercial refurbishment in the future are good. Office development in prime locations will continue to find clients and as time passes a larger portion of German companies will move towards refurbished properties. The main consideration is the state of the economy, its rate of inflation and average wage settlements (both in the 5 to 6 per cent band), the international competitiveness of German groups and the continued growth of Germany as a world trader.

Once the German economy moves out of its relatively mild "recession," the demand for industrial property will improve. The industrial refurbishment market is virtually non-existent due to the large amount of available space (current rents of DM 7 per sq metre per month) and the inability of local German contractors to handle such a "specialised project."

One particular bright area is combined retailing/office space. With rentals of DM 200 per sq

metre per month obtainable in the best shopping districts in the major urban areas, the potential for converting unusable second or third floor retail space into office accommodation is immense.

There is intense demand for retail units of approximately 100 sq metres, even in smaller cities (with rentals touching DM 125 per sq metre), so it is likely that this particular area will show some dynamic growth in the coming years.

It is likely, too, that foreigners, particularly the British, will push the market along both in terms of demand for refurbished space and in providing the necessary specifications to make the project commercially viable.

The West Germans, already one of the most legislated people in the world, are tightening up their planning codes making new development schemes more difficult to pass. Some buildings, approved even three years ago, would be turned down today for not blending in more with the existing environment. An urge to preserve whatever and wherever possible is increasing. The days of rebuilding Goethe's house—down to hand-printing identical wallpaper—have not left Germany. It is in this atmosphere that refurbishment will succeed eventually.

Demand for refurbishment projects in Amsterdam is now in decline

Big cutback in Dutch schemes

WITH 7,000 listed monuments lining its canals and narrow streets, Amsterdam is a city where refurbished property makes a significant contribution to the total building stock. But while a number of key schemes are still going ahead however, interest in their solution to the problem of finding city centre office space has fallen off from the peak a few years ago.

Following a wave of renovation projects, (often British-inspired), on 17th century merchants houses in the early 1970s, the attention of developers over the past few years has focused on more recent buildings.

Notable refurbishment projects include the Hirsch Building, overlooking the pedestrianised Leidseplein on the southern edge of the city centre.

Offering nearly 7,000 sq metres of office space and 1,500 metres of shops, this building was fully rented before work was completed. But, Mr Guy Vise of Zadelhoff, a major Dutch agent, points out the Hirsch Building offered a favourable position on the edge of the traffic-clogged canal area, its own car park, and it was completed in a more buoyant market.

On the market

The Groote Club Building, overlooking the Central Dam Square is currently on the market following a major renovation. The ground floor shop space has been let, partly to Rabobank Buss Nederland, but while interest has been expressed in the 3,200 metres of office space, no contracts have been signed.

The Hollandia building, on the square in front of Amsterdam Central Station, was destined for demolition until, partly on cost grounds, a decision was taken to renovate. The city land registry took over the entire 5,000 metres while building work was going on.

The amount of refurbishment under way is now only a fraction of the level of 10 years ago and probably accounts for about 5 per cent of the total property market, according to Mr Peter Bouman, also of Zadelhoff. The high cost of renovation, often greater than building from scratch, and high rates of interest, mean no one is now prepared to start renovation work without a guaranteed tenant.

"I would not advise an investor to refurbish a property," says Mr John Sellenraad, director of the Amsterdam branch of Savills. "A thorough renovation does not earn back its costs in extra rent. I would advise a simpler smartening up operation."

Investors can afford to be selective given the fairly large choice of property available, and renovation inevitably means the property will stand empty for a time, he says. Renovation also frequently throws up unexpected problems. Pillars shown on the original architects drawings are missing, but appear elsewhere in an unexpected position.

The effect of the economic recession on the property market has meant developers who do decide to renovate carry out work in stages, as they find tenants. Zadelhoff has prepared a small area of the Groote Club to show prospective tenants what could be done but are not completing work on the entire office space until contracts have been signed.

Banks, particularly those from abroad, and insurance companies, are traditionally tenants for the modernised merchants houses lining the canals. The inflow of foreign banks has now practically dried up, but despite the traffic problems which have driven many companies to establish offices on the fringes of Amsterdam, prime city centre sites, whether for renovated or new property, are still in demand.

Charles Batchelor



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Much potential for refurbishment in Belgium

Labour costs are among the world's highest

ALTHOUGH THERE is very little demand for refurbishment in Brussels at the moment, specialists agree that there is a vast potential which will develop over the next few years when the 20- to 25-year leases expire on buildings which were hastily constructed in the 1960s.

Many of these buildings are not only proving too inconvenient by modern standards but they also do not conform to today's higher safety requirements. The availability of office space will put the lessee in a strong bargaining position, while the owner will have to refurbish in order to find tenants.

There is now more than 300,000 sq metres of office space on the market in the main business areas of Brussels. Nearly 50,000 sq metres is brand new; and although 145,000 sq metres were let in 1981, this represented a drop in the market of 20 per cent over 1980.

At the same time, low office rentals were causing prospective investors to hesitate before laying out considerable sums in refurbishing when returns were so low. While 5,000 sq ft of high standard, air-conditioned offices cost £24 per sq ft rental in London or £14.06 in Paris, the figure for Brussels was only £4.97. "The Capital of Europe is cheaper than Glasgow," commented one agent.

However, after years of laissez-faire attitude by Belgian authorities, the pressure brought by powerful corporations to demolish rows of town houses and replace them with glass and steel towers is being replaced by a policy of conserving the facade while reconstructing interiors to meet modern needs. But as Belgian labour costs are among the highest in the world, this is a solution that can only be adapted to prestige buildings under a conservation order.



While retaining the classical exterior of this Ministry building in the Place de Brouckère in Brussels, the interior was totally rebuilt at a cost equivalent to BF31,500 (£366) per square metre. The 13,500 sq metres of space in the building includes offices, shops, residential and commercial areas

In an effort to stimulate the stagnant building industry, these lower VAT charges, together with the devalued Belgian franc, may make the prospect of refurbishing property more inviting and open up a large, dormant market.

Juliet Bourgonim

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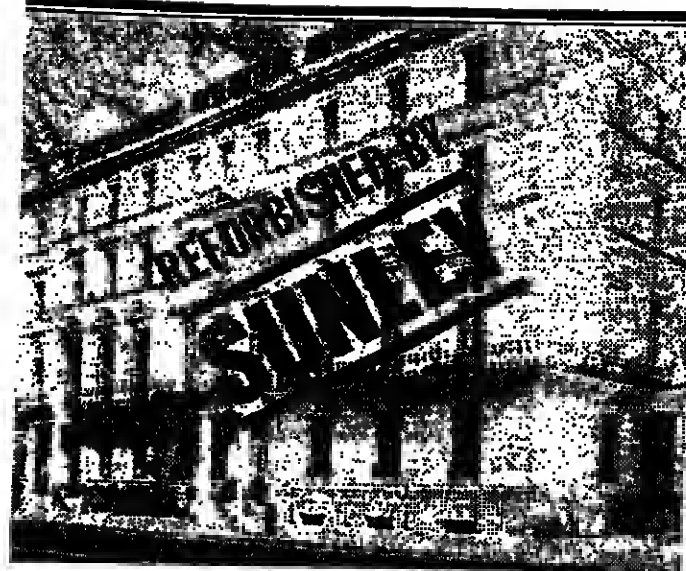
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REFURBISHING IV

'Fitting-out' cost index

Quantity	Base cost 1.4.79	Budget cost 1.3.82	% increase
Floor trunking 100 metres	6,500	9,181	41.1
Suspended ceiling 490 square metres	8,000	11,605	45.1
Ceiling lighting 490 square metres	9,000	12,373	37.5
Carpet tiles 490 square metres	6,500	8,706	33.9
Demountable partitioning 53 metres	7,000	9,231	31.9
Decorations 28	2,000	2,778	38.9
Blinds 28	2,000	2,576	28.8
Builder's preliminaries and profit	9,000	10,745	19.4
Total cost	50,000	67,185	34.4
Cost per square metre	£102.04	£137.11	
Cost per square foot	£9.48	£12.74	
% increase per month			0.98
% increase per annum			11.76

† Including attendance and overheads.

The above prices are based upon a firm price three-month building period executed by a medium sized building contractor. Source: Space Planning Services, Ealingdon, Middlesex.

A GOOD TIME TO REFURBISH

THREE years ago office planning consultants Space Planning Services introduced their Fitting-Out Cost Index which measured the effects of inflation and other building industry conditions on the costs of fitting out a "typical" building.

The elements needed to fit out one floor of a hypothetical 27,000 sq ft, five storey office block, typical of modern speculative building have been considered. It is assumed that the floor area is 490 sq m (5,300 sq ft), and consists of a bare concrete shell, with opening windows, central heating and trunking for services at the perimeter. Although the average increase since SP's index was first published is running at over 30 per cent, the rate of increase has slowed down considerably in the last nine months or so.

"With the continuing pressure on contractors to keep costs down in a recessed market, there has rarely been a better time, financially speaking, to consider a fitting out exercise," commented Mr Roger Henderson, managing director of SP's.

According to the index, the average monthly increase is currently less than 1 per cent. This includes allowances for

material cost adjustments and sundry labour increases, all of which have been tempered by a reduction in builders' and contractors' profits, preliminaries and overheads. The relatively small overall increase reflects a trend which is likely to continue well into 1982.

Specifications depicted in the tables are not meant to represent the optimum, but merely to establish a common basis for comparative pricing. When, in 1976, Blue Circle Industries decided to restructure the way in which its business was managed, they realised that the London headquarters building imposed severe constraints when it came to implementing the re-organisation.

The complex programme of replanning 11 floors of Portland House in Stag Place, Victoria, was undertaken by Space Planning Services.

Portland House is a typical 1960s speculative-designed building, and space was arranged as a series of cellular offices opening onto windowless corridors. Now each floor provides a flexible mix of planned open space with some private offices and a higher standard of working environment (above right).

INTERIOR refurbishment is a combination of the functional and the aesthetic. Distinctions exist between these two aspects, but it is probably wrong to make them when the project is being carried out for an institutional owner seeking to maximise his return with a new (and probably as yet unfound) tenant, higher rents and a higher capital value for the building.

So says William Woodward-Fisher of the estate agents, Chestertons, who are currently doing extensive refurbishment work in Russell Square in central London's Bloomsbury area. Floor loading, air conditioning, lifts, staircases, lavatories, kitchen facilities, a proper telephone system and a toilet may all be major requirements. But, says Mr Woodward-Fisher, "finishes are very important to get the right sort of tenant."

However, emphasis can vary, and there are striking differences in the aspects highlighted by two firms of international design consultants on two very different jobs in the City of London—both, interestingly, on behalf of the occupiers.

The 1977-83 renovation programme of Unilever House on Victoria Embankment opposite Blackfriars Bridge is a massive

and comprehensive undertaking. The main objectives are: to increase the area of first-class office space, with improved light and new air-conditioning; to make greater use of large under-utilised areas; to renovate essential services and plant; and to give a spectacular treatment to the inside of the building, devised by interior design consultant Theo Crosby of Pentagram with a theme relating closely to the original Art-Deco styling.

A touch of romance

Companies that go in for refurbished buildings generally want a prestige product which projects something of their own corporate personality. Mr Crosby sees "romance and richness" in Unilever, which has underlined this with the use of marble, oak and glass in a striking new entrance hall.

It is probably worth pointing out that Unilever is the owner of the building, as well as the occupier. The choice of materials for the work was influenced not only by the wish to create authentic Art-Deco but by the durability of oak and marble, in particular.

"Most people nowadays,"

says Mr Crosby, "take a short-sighted view of the building and the choice of materials used. It is rare to find a company with the foresight to invest in the best materials, which will eventually repay the expense of the original outlay. After all, oak and marble were first used in Unilever House 50 years ago, and they have lasted remarkably well."

On the other side of the City, consultants Fitch and Co. also sought "a strong corporate expression" in the space planning and interior design of 17,000 sq ft of open-plan office space for the American Express Bank International Group's offices at Moorgate.

Amex wanted something that was neither flashy nor boring. It needed to appear established, to know the business it was in and to project "a low-key excitement," according to Fitch director Richard Austin.

But Fitch approached the project from a different angle. Planning what Mr Austin describes as a targeted refurbishment—"aiming to make other people's businesses better through 'focus,' or going in depth into a particular subject"—Fitch would tend to have a lot of meetings with a typical client, simply to get the numbers right.

How much the client wanted to spend, how many people he wanted to fit in, what kind of people they were, how they would relate to each other in terms of paper flow, verbal communications and the work-flow pattern in general—all these factors would establish the problem for the designers to solve.

Fitch went through this process with Amex, determining the type, quantity and distribution of work zones, located to ensure minimum movement of paper and personnel within the area, as well as presenting the various banking functions in a logical manner.

Then the job moved on to furniture, the style of the interior, communications facilities, lighting and a fourth floor computer suite. The computer needed substantial amounts of power, the floor across 99 per cent of the area was raised to accommodate the cables and computer links, and the environ-

ment was controlled in terms of temperature, humidity, dust-free atmosphere and sound-proofing, to prevent malfunctioning in the computers' operations.

"A lot of work has to go in at the front end to get the back end right," says Mr Austin. Judging by the comments from Amex and Unilever, the consultants' role in both cases was highly appreciated.

Getting back to the hard economics of refurbishment for the investor, Mr David Pickford, managing director of Haslemere Estates—the property company whose name is virtually synonymous with refurbishment—starts by contrasting function with style.

With new buildings, he says, there is a big demand for functional space. Developers work to a very accurate module, so that the occupier gets offices 8 ft, 12 ft or 16 ft wide. Restoration is not necessarily functional, but it is prestigious. "People," says Mr Pickford, "like that prestige, with their own front door, their own building, their own identity—and they are willing to pay for it."

Air conditioning

That means the user is prepared to sacrifice convenience in the form of functional "boxes" of office space. However, he points out, the degree of sacrifice depends on the size of the job. For example, even with small offices the developer can fit in air conditioning in the form of compact, individual units; with big buildings, false ceilings can be fitted to accommodate the trunking of a full air-conditioning system.

William Woodward-Fisher of Chestertons is inclined to doubt the value of air conditioning in a traditional refurbishment. "It is very expensive," he says, "and I don't think that it would uplift the rent by very much."

However, Chestertons partner Robin Salmon echoes Mr Pickford's views on the connection between prestige and what people will pay for it. "In a new building," he says, "the tenant might be happy with 100 sq ft per person. With a refurbishment, he might have to settle for 150-200 sq ft, or more."

A variety of management contracts can now be found

Keeping an eye on those costs

REFURBISHING PROBLEMS 1 ONE OF the most important advantages of refurbishing is the limited loss of rental income which can be achieved through fast completion of a project, but this often depends on finding the right contractual arrangements with the various parties involved.

A number of refurbishing specialists, notably some of the medium-sized companies operating mainly in London and the south-east, have recently been offering a new type of management contract which ensures that work starts with minimal delay. Many are variations on the fee system pioneered by Bovis some years ago.

This is particularly suitable for work on older buildings where unforeseen problems can sometimes cause delays and increase costs, since the com-

pany which takes the management role provides a fixed cost at an early stage.

John Lelliott, who was probably the first to offer this type of package, has set up a special division to deal with this so-called "management fee" work. The basic advantage of the pre-contract period, which can be a quarter of the fee needed for tendering, according to the company.

A client is free to choose his own contractor, while Lelliott will work with the client's consultants from an early stage, and the construction manager will liaise with the architect at the design stage to ensure that the client's requirements are achieved as economically as possible.

The team which emerges will work closely with the professional quantity surveyor to produce an initial budget, followed by an estimate of prime cost. The management fee is then added, covering the cost of pre-construction service, overheads and profits for managing the whole project.

"This fixed fee form of prime cost contract gives the client the benefit of knowing the target cost of the contract from the very early stages. The management fee contractor then ensures that the target costs are not exceeded throughout the contract duration," Lelliott said.

A modified version of this contract also allows the client to make changes during the work period, a considerable advantage on older buildings where problems with the structure cannot always be foreseen. In this contract, the estimated prime cost is replaced by a so-called initial target cost (ITC), which can be adjusted by the amount of variations introduced. Each adjustment is agreed between the client's quantity surveyor and Lelliott.

Final target

After all adjustments, the total becomes the final target cost and on completion of the contract the actual cost is again agreed with the quantity surveyor. However, if the actual cost exceeds the final target cost, the difference is borne by Lelliott, a strong incentive to keep costs down.

If, on the other hand, the actual cost is less than the target cost, the savings achieved are shared equally between the two parties. Lelliott estimates that this system can save a client four to six months on the refurbishment of 50,000 to 60,000 sq ft of offices, although much depends on circumstances.

It is also stressed that this type of contract is not suitable for all work, since it may be more suitable on occasions for a client to use a management contract, which many of

the larger building companies will offer.

A number of other companies operating in the London area will consider this type of contract, among them Trollope and Colls (City). Mr Patrick Trollope, managing director of the company, stressed however that there were other means of getting work on site started quickly.

Overall, he believed that present market conditions offered great advantages, since contractors were generally looking for work and would therefore offer fast completion at prices which would not be at such a low level for very long.

The dangers

There were also dangers inherent in the market, however, since an upturn in costs could mean that contractors who had accepted low margins or "bought" work to maintain their work force could be in trouble.

It was neither in the interests of the client nor the contractor to be tied to a contract which meant severe difficulties for either party, and Mr Trollope urged caution in this respect. For example, selective tendering could assist in finding the right type of contractor.

Although he did not believe such a rapid change in market conditions was very likely, Mr Trollope pointed out that interest rates had fallen sharply in the past few weeks and this could stimulate an increase in activity.

The type of contract available to refurbishing companies at present varies widely, from major undertakings on large buildings valued at £20m and more, to a considerable number of smaller jobs of less than £1m, which often involve the improvement of 10 to 15-year-old buildings through the installation of air-conditioning, double glazing and relatively minor improvements.

In the suburban areas of London and out of the capital there has been increasing interest in the potential of typical High Street low-rise buildings, which tend to present problems because ground floor space may command good rentals, while upper space is of little value due to its limitations in size and location.

There are other areas of incompatibility, since prime locations for offices, shops and residential buildings are of course different, and there is a high proportion of wasted space in each of these categories as a result.

While some attempts have been made to refurbish buildings for multi-purpose occupancy, such as with residential premises above shops, this has been met with only limited success. However, with refurbishing

costs at a low level in most suburban and regional areas, and housing demand still high, there is clearly scope for some work of this kind.

Overall, the most successful approach to this is the traditional purchase of adjoining properties to form a block which can be redeveloped, although this is generally through rebuilding rather than refurbishing.

In most cases, however, demand and supply of shops tends to ignore the potential of upper floor space and it continues to be used for storage and other purposes which hardly justify the cost in overheads.

Some provincial towns have seen the wholesale redevelopment of shops such as these, which have been replaced by well planned shopping arcades, mezzanine floors and other means of attracting shoppers off the ground floor.

Successful refurbishing of admittedly fine buildings for shopping purposes has been seen in Covent Garden, and there are certainly opportunities for this kind of improvisation elsewhere in the country.

Lorne Barling

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

BOARDROOM BALLADS

PUSH OR PULL?

Since first from earth's primeval slough
Societies emerged somehow
And, retrogressing now and then,
Produced the dominance of men,
It has been commonly agreed
There must be people who can lead.

The prince, the father or the priest
Met some criteria, at least,
For making in the infant state
Their leadership legitimate.
Though often, too, the biggest stick
Determined who might make the pick.

And then to leadership's chagrin
Democracy came creeping in
With radical ideas which said
The followers should choose instead
Or, at least, should have a voice
To influence their masters' choice.

Except, that is, strange to relate,
Within the corporate estate,
Where leaders, we are told, instead
Leap fully-clothed from Zeus's head
Protected, unlike other things,
By some divine right of lungs.

Suggestions that the lesser fry
Have any right to choose defy
The consecrated rights of bosses,
Whether making gains or losses,
To answer only for their sin
To priests who put the money in.

And those who hear the word and lump it
Are firmly told that they can lump it—
A system known to learned sages
To mark the neolithic ages
But now unknown to observation
Outside the business corporation.

So leadership, as a result,
Is consecrated as a cult,
Endowed with charismatic powers
Light-years from the likes of ours,
Particularly useful while
The new machismo is in style.

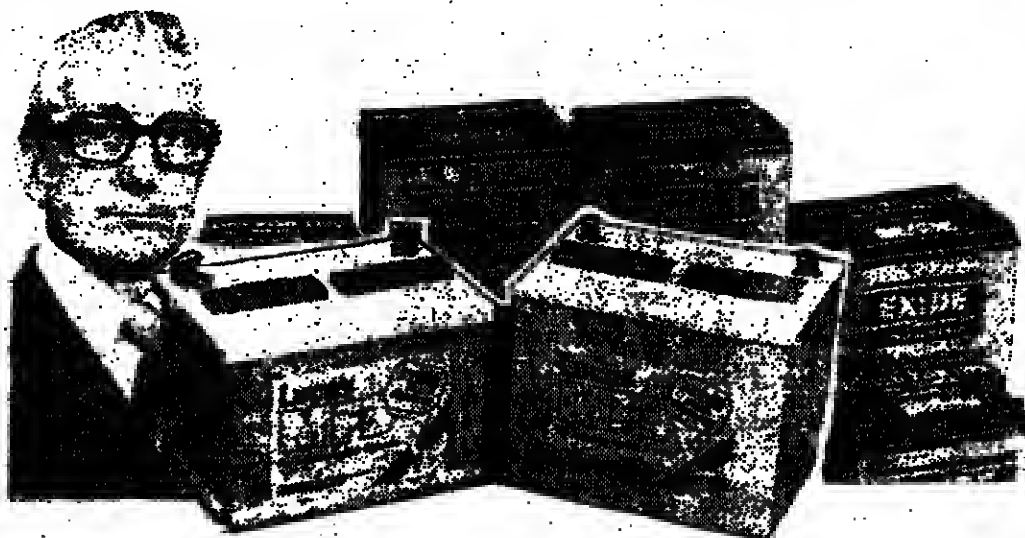
So might it not be best to say
That leaders, too, have feet of clay
And only claim to lead is hollow
Unless the troops consent to follow?
If not, I think the special leaders
Should find another word than "leaders".

Bertie Ramsbottom

Next week: Money Markets

BL shortens its supply line

Kenneth Gooding on BL's decision to concentrate on fewer component sources



Arthur Heins, BL's purchasing director, his decision last week to double his order for Lucas batteries

Martin Barnes

ARTHUR HEINS, the quiet and unassuming purchasing director for BL's Austin Rover cars division, in mid-1980 ordered a worldwide survey of component costs as part of a re-examination of the division's purchasing strategy.

As the results came in it became clear that BL could buy 70 per cent of the materials and components needed for the cars it produced at an average of 20 per cent below British prices.

In other words, only 30 per cent of UK suppliers were competitive with their overseas rivals.

Materials and components account for 60 per cent of the ex-factory cost of a car and the plain fact was that Continental cars were packages of cheaper components (no less reliable than those sourced in Britain). To compete, BL should have made a major switch to Continental suppliers.

BL has no formal "buy British" policy but there were good, long-term strategic reasons for preserving a healthy component supply sector in the UK.

And if Austin Rover, the division which makes all the BL cars except for Jaguars and Daimlers, switched most of its purchasing abroad—it will buy just over £800m worth this year—much of the sector could shrivel up and die.

Instead, last year the division started a process which has for the most part gone unnoticed.

But when the contract for the supply of wheels was given solely to Dunlop, which previously shared it with Rubery Owen, the change became visible. Rubery Owen claimed that as a result of the decision its wheels plant ceased to be viable and closed it with the loss of 1,000 jobs.

Then employees at Armaco's British factory at Letchworth,

Herts., were warned that up to one third of the 300-strong workforce could be adversely affected by BL's decision to stop buying brake pipe tubing from the plant.

TI Fulton, which previously shared the supply, will in future provide it all.

And last week the result of another "winner takes all" battle, this time over batteries, was announced. Lucas has been given a contract to supply 500,000 car batteries a year rather than supply being split more or less equally between Lucas and Chloride.

All this goes against previous conventional wisdom that a company should protect itself from breakdowns in its supply line by dual-sourcing.

The industrial disputes that wracked the motor industry in the 1970s helped establish dual-sourcing even more firmly.

So why is the approach changing?

To some extent the UK component sector, along with the country's manufacturing industry, as a whole, has been uncompetitive, because the value of the pound refuses to drop to compensate for the rate of inflation.

And, as Ray Horrocks, chairman of BL Cars, points out: "Over the past four years, British industry has doubled its wages but increased productivity by only half."

But the component industry has also suffered from the severe erosion of demand as vehicle output in Britain shrank alarmingly. As recently as 1972 car output peaked at 1.92m. In 1980 it dropped below 1m for the first time since 1958 and last year was at the same level.

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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Rent arrears

I gave one of my tenants notice to quit about two months ago because of arrears of rent (about £50). The tenant pays small sums periodically (sometimes more but usually less than the actual rent) and I mark these in his rent book as mesne profits. I now propose to apply to the County Court for possession. (1) Should I accept further rent from the tenant after I apply to the Court for possession, and enter it as mesne profits in his rent book, or should I ask him to pay the arrears into Court? (2) If the tenant pays the full amount he owes before the case is heard shall I accept

the money?

As the tenant appears to be a protected tenant under the Rent Act 1977 there is no need to require payments to be made into court or to characterise late payments as mesne profits. You can and should accept all arrears tendered.

House sale

I propose to purchase two houses, one tenanted and the other vacant possession, which are being sold as a pair as an investment. I propose to modernise the vacant house which is in a poor state and resell it as soon as possible. I had thought that capital gains tax would be payable on any profit but have recently read

that the Inland Revenue might class it as income. Is this true? If so, how is the "income" calculated?

The transaction does indeed look like an adventure in the nature of trade, assessable to income tax under case I of schedule D. The profit will be calculated on ordinary accountancy principles. If your solicitor cannot help you on the taxation aspects, no doubt he or she can recommend a local accountant. We have regularly warned of the pitfalls of entering into property transactions without good professional guidance. No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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Walton birthday concerts

from an upper box. Shame on him, and on whoever permitted him entry!

William Walton was 30 on Monday. A big Festival Hall concert to mark the exact date came as the climax (though that means the close) of all the recent Walton reveals; it was given over by the Philharmonia Orchestra and Chorus under Previn's greeting by the composer and Princess Alexandra from the Royal Box, and broadcast live on television and radio. A celebration, in other words, on a grand scale, of music that wears its public face with dazzling nonchalance; yet as in the best of Walton's music, as in the best of the displaced classical verve and energy the evening was limned with reflective melancholy: that was its special mark, as it is Walton's.

have retained their fascination—the writing for double chorus—which seems to look back across the world of Victorian-era choral music to the mannerisms and modes of the early Baroque—is of inexhaustible facility. But revived also was much of the other kind of the French tradition, to admirable advantage: in the Festival Hall, with its minimal reverberation period and its dry “closeup” acoustics, the massive crossfire of brass and percussion, double chorus and orchestra, took the listener near, but never over, the edge of his pain threshold. The indelible music was so tremendously hard and fast, so stunningly brilliant, so acutely fo-

from an upper box. Shame on him, and on whoever permitted him entry!

MAX LOPPERT

★

Earlier Monday evening at the Barbican the LSO, with Nobuko Imai as soloist and Mark Elder conducting, included Walton's Viola Concerto in their programme. In the past one heard this so often with English violists (and I don't mean Lionel Tertis) who were excellent musicians but could not have rivalled Miss Imai's sumptuous tone that one almost regretted a certain plangency and even a sense of effort.

Yet this was a sensitive and

Birthdays are a time of tribute, so perhaps a short personal note from a reviewer of *Belshazzar's Feast*, which naturally enough occupied the second half, will not seem wholly out of place. For a recording of the work, acquired in early teenage and played almost to the minor third of grooves, was my own introduction (or so it appeared at the time) to the domain of Modern Music; nothing had ever before sounded so exhilaratingly bold, jagged, derling. Later came Stravinsky and Schoenberg, and my discovery of 20th-century music of tougher intellectual sinew; later, it was not the "trumpet and cymbal" portions of the oratorio, at first the most exciting, that kept the fascination so strongly the music of mourning, catching and dramatising a note at once recognisably English and distinctly personal. But that first revelation of new musical realms and possibilities one will always remember with gratitude.

the climactic grandeur that is more easily suggestible in the Albert Hall. Thomas Allen, though the baritone soloist, demands perhaps a weightier, darker timbre, was in fine voice likewise the chorus.

The first half was less successful—music made under the bright lights of Big Occasion is unlikely to be free of interpretative discomforts. Here it was that the cut and thrust of the Anniversary Fanfare (1973) and of its sequent, *Orb and Sceptre*, seemed dulled; so too the fine detail of the orchestral working in the Violin Concerto—one heard its external activities but not its enlivening inner detail, and once again the work sounded (to these ears at least) a formidably accomplished but rather mechanical thing, especially in comparison with the more convincing and lower string voice, *Kyung Wha Chung*, flashing out with inimitable fire in the bravura passages, was less than always perfectly tuned in the lyrical passages she was disturbed, as

at a studio accompanied by an orchestra. The pace for the scherzo may have been metronomically correct but it was on the fast side for this hall. Some of the pointful impishness sped by almost unnoticed. This concerto remains after 50 years and more one of Walton's most cogent as well as poetical scores. The slimming-down of the orchestration in the 1950 revision may detract from the music, but it makes things easier for the soloist, but the added harp sounds out of place in that landscape. Needless to say, the LSO's Osian Ellis was the most discreet of trespassers.

Britten's See Interludes from *Peter Grimes* opened the concert. The first impression (this was my first visit to the hall) was of an uncomfortable glare on high violin phrases and of a rhythmic stiltedness more propitious to the volume of sound. No doubts marred Dvorak's Seventh Symphony after the break—a warmly lyrical performance, though again woodwind and brass were more favoured than strings. With all

Monday's performance was one to make clear why the darkling strains of the opening

well she might have been, by a still-photographer racking the air with his malign activities.

the nobs across the river there wasn't a very large audience. .
RONALD CRICHTON

The Best of British Music Hall

The last production at the Lyric was Michael Frayn's farce *Noises Off*, opening tonight in the West End. It depicted the disintegration of a small theatrical troupe touring the smaller provincial towns. This week at the Lyric the Hiss and Boo Company is having a brief London run before touring the smaller provincial towns. One of the three or six strong companies failed to appear.

No doubt that took some of the fizz out of that most un-mannered of entertainments—the recreation of late Victorian music hall. It works if the

artists are pest masters and the audience half plastered. In the event the chairman Ian Liston, who created Hiss and Boo, and his team, deserve great credit for supplying so many laughs, mainly intentional, from such a chapter of accidents.

Music hall revival shows are cursed with the leaden weight of television's *The Good Old Days*, a pastiche of much that was about the Victorian and Edwardian music hall. Hiss and Boo do not escape from an irritating chairman and a succession of the most hackneyed and boring of songs. But there were fine moments.

mainly contributed by Peter John who switched from directing to performing and came over with a flow of very funny, very filthy jokes. It was a club act rather than a music hall routine but thinks all the same.

Two other experienced music hall turns, Christine Pilgrin and Peter Sprezzon, maintaining their high standards and the pastiche melodrama "Elizabeth Audley's Secret" was "laboring. Trimmed down and rained in, and with an enthusiastic audience, Hiss and Boo could pleasure the provinces.

ANTHONY THORNCROFT

Dali sets a double record

This is the week of major Impressionist and Modern picture sales in London. Yesterday Christie's added in the morning £162,000 to the £1,450,440 it took on Monday night when it established an auction record price of £453,600 for a work by a living artist.

The average bought in percentage for the two sessions was 34 per cent, reasonable for sales of this type.

Sotheby's held its major Victorian picture sale at Belgravia. It totalled £282,445 but 31 per cent was bought in. The highest selling lots accounted for

part of a Gandhara grey schist figure of Bodhisattva of around 300 AD. On Monday two albums of botanical watercolours by Rungie Raju, of the 1880s, sold for £17,000 and £16,000 respectively.

In the Chinese export porce-

The Gallerie Beyeler of Basel paid the price for "L'engimement du desir" by Dali. Painted in 1929 it marked the first maturity of the surrealist style and the artist considers it to be among his ten most important paintings. It was sold by the Swiss psychologist Oskar Schlæg. "Natura morta" by Morandi went for £70,200 and the same sum secured "Paysage americain" by Leger. The top price yesterday morning was the £15,120 for Pascin's "Le visite".

the rate was accounted for by the lack of dealer interest. They have plenty of unsold pictures in stock. The best price was the \$5,500, plus 10 per cent buyer's premium, paid for "Goats and chicks," a typical Edgar Hunt. "The start of the day" by John Emms realized \$4,600.

Also at Sotheby's an auction of Indian works of art continued. It has proved very successful with very little unsold. Best price yesterday morning was the \$8,000 for the upper

lain sale at Christie's on Monday a large famille rose "tobacco leaf" dinner service fetched \$56,160 to the London dealer Heirloom and Howard. The same purchaser secured a famille rose ceremonial part dinner service for the French market for \$18,200. Among the continental drawing sale at Christie's yesterday Hazlitt, Gooden and Fox paid \$4,014 for a portrait of Herr Tain by Johann Nepomuk Ender.

New York theatre round-up by FRANK LIPSIUS

Following on the heels of Hollywood stars' arrival on Broadway have come film directors of the calibre of Robert Altman and Louis Melle. Altman started at the beginning of the season with two one-act plays by Frank South performed off-Broadway at St Clement's Church.

ration as having Karen Black play the role of a transsexual (operation and all) saves the play from long passages of uninteresting, idol-worshipping chat. Set in the small Texas town where movie star James Dean was from, the play never rises above its mistaken attachment to Dean, the

Gropman's set of the old Woolworth's lunch counter with shelves of bric-a-brac displayed through multiple reflections receding into the backdrop. The lack of attention to the script, which mars the Altman production, is also evident in Malle's production of *Lydie Breeze*. Working again with

cate working out of the plot and notable performances by Ben Cross, Cynthia Nixon and Josef Sommer, the play relies on resonances of the past that steal life from the characters on John Wulp's well-wrought beach-side set.

If "Hollywood director" is not a category to guarantee suc-

character the difficult name "Arnold," and Arnold's trials include a confrontation with his mother (Estelle Getty) along with the continuing saga of his love for Ed, played with appropriate understatement by Court Miller. Though feeling somewhat long by the end of the four-hour production, the play is a tour de force.

Having got his feet wet with those two well-produced but modest productions, the director has now plunged into Broadway with *Come Back to the 5 and Dime, Jimmy Dean, Jimmy Dean* at the Martin Beck Theatre. A splendid production with a cast headed by Karen Black, Cher and Sandy Dennis was disappointing because of Ed Graczyk's wildly uneven script that reaches for outrageous implausibility whenever the mundane starts looking too reasonable.

20th anniversary of whose death has brought the characters together for a reunion at the old town Woolworth's. The characters are either boringly provincial, as Seedy Dennis is forced to show, or off a shelf of twisted and smashed up dolls that should have been packed up and sent back to the factory.

In her Broadway debut, Cher proves to be a riveting comedienne with linca and gestures that were either written by or for her with a flair missing from the other roles. Simi Dinerstein is, David

John Guare, who wrote the script for Malle's film *Atlantic City*, the director bravely accepted the challenge of trying to bring to the American Place stage a work set in 1895 on Nantucket Island. Though the eponymous berolina dominates the story, she never appears, having committed suicide years before.

All the characters have been touched by her, especially since her dose of syphilis infected those with whom she had intimate contact, but their dramas are too closely tied to her absent abstractness. Despite the intri-

ness on Broadway, perhaps "drag queen" is, since two off-Broadway shows featuring this flashy urban minority manage to subsume voyeuristic fantasies into funny, touching and spirited productions. Written by and starring Harvey Fierstein, *Torch Song Trilogy* at the Actors' Playhouse consists of three one-act plays previously produced separately. Starting at a make-up table, Fierstein flamboyantly bemoans a romantic agony that will occupy the rest of the evening.

Nothing if not daring, Fierstein gives his own drag-queen

Charles Ludlam's *Secret Lives of the Sexists* at the Ridiculous Theatrical Company is a play of many parts and various scenes that relies on being provocative when it has no other virtue to justify a scene. Directing and starring as well as having written the play, Ludlam is an acquired taste. For all his dominance of the credits, he does give plenty of scope to the other characters, played by Mink Stole and Black Eyed Susan, but ultimately private jokes and fun on stage substitute for aspirations beyond caininess.

THEATRES

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 by PETER HALL.

KINGS HEAD, 226 11th, Dr. 7, Show
 by The Great Secretors
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MICHAEL CRAWFORD'S in the Broadway
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F.T. CROSSWORD

PUZZLE No. 4,836

ACROSS

1 A brood to shorten (8)
5 Bird and part of its foot,
that which is easily broken
(6)
9 A woe knocked hack in the
east could be poison (8)
10 One who loves a party
soldiers teke after (6)
12 Decide to draw off from the
lees—seen on the breakfast
table? (5-4)
13 Recent Spanish article is in
the post (5)
14 One vehicle or another with
a towing sign (4)
16 A robber with face in front
of entrance (7)
19 ... and a highwayman with
two similar bases (7)
21 French island cross in bolly
(4)
24 Japan provides one example
of this compound (5)
25 Trenchless hole in an
empty piece of land (6, 3)
27 Gentleman with a cent must
return for insecticide (6)
28 Cut and bite in rapid
dialogue (4-4)
29 Recalcitrance taking fast
yield (6)
30 Having lost social standing
from form in river (8)

DOWN

1 Modest, but pursued we hear
(6)
2 Well adjusted standard left
(6)
3 Drunk up to transfer plants to
a larger vessel (5)
4 Get in touch with a meeting
(7)
5 Gold ball seen around in
artificial arrangement (9)
7 Bitterness that's confining if

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acrobats follow (8)
 8 Theft from a fortress long over a railway (8)
 11 Leap over a truck (4)
 15 A soft part to divide into squares (9)
 17 Culprit making an attempt outside to finish (8)
 18 Send over a range of mountains, having a type of carriage (8)
 20 Take a plunge with five in a hazard (4)
 31 Inflame with anger or material inflamed for fumes (7)
 22 Muscular spasm produced by chlorine on us (6)
 23 Leading a settled market (6)

26 Cactus a small number wrap up (8)

Solution to Puzzle No. 4,835

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Wednesday March 31 1982

Car prices and competition

ACCORDING to the latest opinion polls dissatisfaction with the European Community remains appreciably higher in the UK than in any other member country, high prices and too much bureaucracy are two of the familiar complaints. If it could be demonstrated that the bureaucrats in Brussels are trying with some success to lower prices for the British consumer, attitudes might begin to change. The cuts in recommended car prices announced this week by Ford of Britain are due, at least in part, to the determination of the Commission to eliminate barriers to trade between member countries of the Community.

For some years the Commission has been waging a battle against manufacturers who attempt to discourage or prevent so-called parallel imports. Two celebrated cases decided in the Commission's favour involved BMW, the German car manufacturer, and a Belgian subsidiary sought to prevent dealers from re-exporting cars from Belgium, where prices were lower, back to Germany where prices were higher. The Commission objected to the practice as being incompatible with EEC rules on competition; its decision was upheld in the European Court. A German importer of BMW cars won a related case in the Federal Supreme Court in Germany.

Followers

The business of parallel imports is particularly well-developed—and profitable—in the car industry because of the disparities in car prices between the member countries of the EEC. A study published last year by the consortium of European consumer associations (BEUC) showed that average British new car prices were 50 per cent higher than in Belgium and 35 per cent higher than in Germany or France. The study noted that prices tended to be lowest in countries where Japanese penetration is highest.

More generally, it seems to be the case that in the main car-producing countries the leading domestic manufacturers are the price leaders and the importers are to a large extent price followers. In a country where production costs are high, like the UK, price levels have been very much higher than in countries where manufacturing costs and inflation rates have been relatively low. The disparity was increased during the period when sterling was exceptionally

strong against Continental currencies.

As a result of the publicity given to the BEUC report and a similar investigation by Which? magazine in the UK, the pressure on British manufacturers to make it easier for people to import British-made cars from the Continent has grown. One obstacle had been the difficulty of obtaining "type approval certificates" from the manufacturer confirming that the car conformed to British technical and safety standards. Under new rules announced by the Department of Transport in February of this year, manufacturers will have to supply these certificates to all buyers on demand.

Unhappy

The British motor industry has been unhappy about these developments, arguing that a serious erosion of the price structure in the UK could undermine the viability of the British car manufacturers and the Society of Motor Manufacturers and Traders suggested in one of its statements that "the only effective way of reducing car prices in Britain will be to reduce the rate of British inflation and substantially to improve this country's industrial productivity". This seems to ignore the possibility that a greater degree of price competition will actually contribute to greater efficiency and lower inflation.

One of the reasons why the EEC has not fulfilled its industrial potential is the continuing segmentation of national markets. In the car market this stems in part from the divergence in tax systems and there is no early prospect of a uniform approach on this issue. But the problem has certainly been aggravated by the pricing and distribution policies of manufacturers. The fact that parallel imports contributed to Ford's decision to lower prices is very much to be welcomed. It should encourage the Commission in its insistence that distribution agreements between manufacturers and dealers should not include restrictions on exports. It should also encourage governments, if they have the interests of consumers at heart, to eliminate unnecessary administrative obstacles to intra-Community trade. This should include a determined effort to harmonise technical and safety standards throughout the Community.

Sabre rattling in Buenos Aires

LORD CARRINGTON, the British Foreign Secretary, has rightly taken the view that diplomacy is the means to deal with the new eruption of the prolonged Argentine-British differences about the Falkland Islands. It is to be hoped that Buenos Aires shares his belief that a further escalation of the dispute would benefit nobody.

Unhappily that may not be the case: hence Lord Carrington's warning in his statement to the House of Lords that the position is potentially dangerous. There is a danger that the Argentine Government may become the prisoner of its own rhetoric.

The reason for saying so is that for the first time in several years the men in power in Buenos Aires are under heavy pressure from the widespread opposition to them. The causes are domestic. But there is nothing new in a regime using a quarrel abroad to divert attention from grievances at home.

With these tactics the Argentine Government is playing both on nationalist sentiment in general and on a strongly held conviction that the Falklands, which Argentines call the Malvinas, are part of their rightful heritage from the Spanish Empire.

Colonial status

While condemning the sabre rattling in Buenos Aires, one must recognise that the dispute is not something that the Argentine Government has plucked from nowhere to suit its own domestic purposes. In the present world colonial status, such as that of the islands, is something anomalous, even anachronistic.

It would, however, be wrong to look at these anomalies merely in the light of the generally desirable process of decolonisation. The islands are not to be compared with a colonised country in, say, Africa or Asia, with local leaders thirsting for independence. The 1,800 islanders have been described as more British than the British: they speak English, have little or nothing in common with the Argentine, and have made it plain that they wish to retain their present status.

Even at the height of its zeal

for decolonisation in the 1960s the UN General Assembly recognised as much. While calling for the independence of a series of countries, then still under colonial rule, in the case of the Falklands it invited the British and Argentine Governments to enter into negotiations "with a view to finding a peaceful solution of the problem".

Buenos Aires at the time concurred with that resolution. Desultory talks have been conducted between Argentina and Britain for at least 15 years, largely unnoticed, without much visible result, and occasionally punctuated by rows such as the present one.

Compromises

After more than 15 years it is easy to understand that Buenos Aires is feeling impatient. But it has signally failed to convince the Falklanders that their future should lie under the Argentine flag. As in the case of Gibraltar, which has some similar aspects, London has undertaken not to agree to a change of the status of the islands against the wishes of the inhabitants. Merely to abandon them to Buenos Aires would be perilously close to substituting an undesired form of colonial rule for one that the islanders are content with.

Possible compromises have been devised. The idea of a condominium has been rejected in Buenos Aires on the grounds that the islands are rightfully part of Argentina. A more sophisticated proposal would leave sovereignty to Argentina, but would allow the Falklands to be leased to Britain to continue running them as at present. The islanders see that as the thin edge of a very thick Argentine wedge.

In the best of all possible worlds, Argentina would put its domestic affairs in order, ending the need for diversionary gestures and, with luck, persuading the Falklanders that they have nothing to fear. In the real world that is too much to hope for quickly. All that remains is the way of patient diplomacy, and the hope that the Argentine rulers may be rattling their sabres, but will have enough sense not to draw them.

THE Camino Real Hotel in this city has been the scene of one of the most intensive operations mounted by the U.S. communications media overseas since the days of Vietnam.

In the past two days it has been the setting for many euphoric Press conferences. Almost anyone who had anything to do with Sunday's elections for a 60-seat constituent assembly to take over the government of this country has claimed the result as a smashing victory for democracy.

They have called it the beginning of peace in our time for El Salvador, caught in a civil war between Right and Left which has cost more than 30,000 lives in the past two years and rendered at least one in ten Salvadoreans homeless.

But today, as the TV networks begin to move their crews back to the U.S., the realisation is dawning that far from being the smashing vindication of U.S. policy that Administration officials—and some foreign observers—claimed it was, the election was almost certainly one in which virtually everyone lost and nothing was settled.

The counting of votes has scarcely finished, but it seems likely that the Christian Democratic president Jose Napoleon Duarte, titular head of the Junta of soldiers and civilians which has been ruling here since the military coup of October 15 1979, has not gained an absolute majority of the 60 seats contested. This means that he may well be superseded by a coalition of extreme Right parties who will govern provisionally, draft a new Constitution, and call fresh and definitive elections.

Even if President Duarte is included in the coalition he will find himself outvoted by parties far to the right of him who together gained more votes than he did.

This highly likely outcome would be a major defeat for the

U.S. Government. Washington and President Duarte had made immense efforts to stage these elections in the middle of the civil war, despite a boycott by the Left, because both calculated that a moderately conservative government would be most likely to emerge.

Such a legitimately elected administration could then have been relied on, with U.S. help, to roll back the challenge of the insurgent Left and become a bastion of parliamentary democracy in the troubled Central American region. The U.S. Administration encouraged the world to take a close interest in the election with this in mind.

Today it looks likely that Washington will have to work with a government whose major element will be the nationalist Republican Alliance (Arena). Arena's leader is Major Roberto d'Aubuisson who, according to former U.S. Ambassador Robert White, is a man of "pathological conservatism" and "right-wing instincts". Even the none too squeamish Salvadorean military High Command has rejected him as too violent for the country's good.

His five-month-old party is committed to a programme of reversing the moderate reforms initiated by President Duarte. d'Aubuisson, who is referred to in special U.S. handouts as the "leader of ultra-Right-wing extremists", has proclaimed long and loudly that President Duarte is an agent of international communism and that his policies are tantamount to Marxism-Leninism.

With his background, Major d'Aubuisson is the last man the State Department wants anywhere near the levers of power. Continuing U.S. aid to El Salvador and thus any chance of keeping the country safe from a Left-wing take over depends, after all, on the U.S. Congress being satisfied by President Reagan in July that there has been some improvement in the human rights record in the country. With Arena in power

STALEMATE IN EL SALVADOR

Why everyone may have lost

By Hugh O'Shaughnessy in San Salvador



President Duarte (left): not yet an absolute majority. Major d'Aubuisson (right): committed to a programme of reversing reforms

this seems unlikely and without Congressional approval U.S. aid will automatically cease.

The State Department, having trumpeted the fairness of the elections on Sunday despite, in the view of some observers, their manifest inadequacy, now has to live with the verdict. Consequently in the past two days, Washington has been making it very clear privately to d'Aubuisson that he will have to change his tactics very rapidly indeed if he is to receive continuing U.S. help. And in an interview, Major d'Aubuisson told me on Monday that he knew the economy was only four to six months away from total disaster.

Duarte himself seems to have been squeezed from both sides although his party is still

the largest in the country. He lost the support of many moderates because he could not get through the modest reforms which they thought were essential. And all those on the right, who had reason to fear even these reforms, have thrown their weight behind Duarte's opponents.

Consequently, the State Department's attempts to prevent him from carrying out any extremist policies. Yet the Left have also lost. Despite the boycott of the poll by the parties of the Left—any left-wing candidate would have gone on fear of his life—the turn-out was much greater than expected and revealed a

desire for peace through the ballot box.

The guerrilla insurgents, who have not been able to consolidate a permanent and unchallenged hold on any major part of the country, will have to take account of this. Some voters may have feared Government reprisal if they were shown not to have voted but there was also clear enthusiasm for the ballot box—a plain rebuke to the militaristic left.

That leads naturally on to a consideration of the last great losers on Sunday, the people of El Salvador themselves. The most sensitive and hard-fought issue in the intense propaganda war that surrounds this election has been the proportion of Salvadoreans who were really

able to vote.

At a Press conference on Monday, Mr Howard Penniman, a U.S. electoral expert, who helped prescribe the complex system of invisible ink used on voters' fingers and identity cards on Sunday made the astonishing claim that perhaps 85 per cent of the electorate had turned out.

Seeing that the population is over 5m. of whom 42 per cent are over the voting age of 18, the electorate should have consisted of 2.1m voters. The number who did in fact vote is likely to prove to have been just over 1m—or less than 50 per cent.

The rest are to be found in the grim refugee camps inside and outside El Salvador or among the hundreds of thousands of Salvadoreans who, for one reason or another, did not have the identity card needed to vote.

The way forward after the last tumultuous and inconclusive few days will be a difficult one. U.S. pressure and the power of the Christian Democrats may achieve the seemingly impossible and produce a coalition with some minor right-wing party which would put the Christian Democrats back into power.

But it seems more likely that the U.S. Administration will now become involved in a tough struggle to curb Arena so that in late July it can present to Congress some picture of progress which would allow the massive aid that the Salvadorean government now wants if it is to stave off military and economic collapse.

The strong right-wing showing meanwhile makes the chance of any direct negotiations between the Government and the insurgents unlikely. But in the last analysis there is no other solution to the stalemate produced by the irresistible force of the guerrilla insurgency and the immovable object of the Government's unshakable control in the cities.

Washington: euphoria, but the doubts will not go away

AFTER Monday's unbridled public jubilation about El Salvador's "stunning commitment to the power of the democratic process," as Mr Alexander Haig, the U.S. Secretary of State, described the election, it may be hard for the U.S. Administration—and even the U.S. media—to return to a more sober assessment of the country's political future, if this turns out to be necessary.

In the first flush of enthusiasm about what Washington regards as a surprisingly high turnout in the election, political leaders of both Right and Left, as well as the U.S. media, seemed to forget many of their earlier misgivings. Even Democratic leaders in the Congress and the newspapers declared themselves highly impressed.

Senator Christopher Dodd,

one of the leading proponents of negotiations with Salvadoran Leftists, announced the was impressed by the turnout; Senator Paul Tsongas, another strong critic of Administration policy, declared that Sunday had been a "very important day" in the Washington Post, a liberal newspaper which has, however, been moving behind the Administration's policy in recent weeks, said in its editorial that "the U.S. gambled on the elections, and won," and commented: "We hope the result will not be lost on Mexico, France and the socialist international which have uncritically boosted the guerrilla cause."

However, there was one notable absentee from the public celebrations—President Ronald Reagan himself.

Throughout the crisis in Central America, the President's political advisers in the White House have urged him not to become personally identified with Administration policy in El Salvador. The only recent reference to the war there in any of the President's prepared statements came in two paragraphs at the end of his Caribbean Basin speech.

It is understood that these paragraphs were added at the last moment by the President personally, against the strong advice of his political staff and at the behest of the State Department, which has been sensitive about the ambivalence in the White House towards its policy—an ambivalence motivated not simply by the concerns about public popularity, which is

the White House staff's main driving force.

As the dust settles in El Salvador during the coming days and weeks, Mr Haig, too, may come to focus increasingly on the risks which he has added to his endorsement of the elections; the U.S. would maintain its support for a new Salvadorean Government only if its leaders remained committed to the programme of economic, social and human rights reforms initiated by the Duarte regime.

He has also said that a new government should "hold out the hand of reconciliation" to leftists who are prepared to renounce violence.

Although the Salvadorean Ambassador in Washington hinted on Monday night that a Government of national unity could be formed which

would even possibly have "membership open to leftist parties," it is unlikely that he was speaking for the rightist leaders who now look like dominating the political scene in El Salvador.

They have repeatedly ruled out talks with leftist leaders, called for a military victory over guerrillas and denounced the limited reforms of the Duarte regime. The hope in the State Department is that extreme rightists under U.S. pressure may prove more able to institute reforms than a more moderate government which was always looking over its shoulder at the extreme Right.

If this hope turns out to be unfounded, another view, which was widely held until Sunday will doubtless re-emerge. Mr Robert White, the former U.S. Ambassador to El Salvador who was relieved

by the Reagan Administration, has argued consistently that the elections would only weaken the Duarte regime and the centrist forces and the hope of any reconciliation. He had pointed out that an election in which the Left did not participate was largely meaningless and that even a turnout of around 50 per cent would be very low by the standards of Latin American democracies, where 70 or 80 per cent normally turnout to vote.

"We must remember that the dictatorships of Latin America have controlled their countries for 50 years by means of elections," he said last weekend. After all the inhibition surrounding Sunday's election, he may yet turn out to have been tragically correct.

Anatole Kaletsky

Men & Matters

Sweet chariot

Perhaps the reflected glow of four Hollywood Oscars will help bring some cheer to Merseyside. For it was there that most of Chariots of Fire, the award-winning film about athletes Harold Abrahams and Eric Liddell, was shot less than two years ago.

Liverpool's town hall doubles in the film as the British embassy in Paris, and Birkenhead's floating landing stage as a quay at Dover, with an old Isle of Man steam packet disguised a Channel ferry.

Bebington, a middle-class suburb in the Wirral, provided the old six-lane cinder track which, with a bit of carpentry, was fitted out as the Stade Colombes at the time of the 1924 Olympic Games.

Local club athletes competed for medals against the actors, but ran slowly enough to lose. Hundreds of extras came straight off the dote, if only temporarily, for £10 a day plus

lunch. Many others took time off work to join in the fun, including the FT's man on Merseyside Ian Hamilton-Fazey, who appears for about three seconds in the film as a dignitary in the royal box.

Contrary to the area's reputation, there were no labour relations problems and the film was completed on time and to budget. The experience, locals suggested yesterday, should not be wasted. With the Mersey estuary available as the Red Sea, Southport's sands as the Sinai desert, and 130,000 jobs as extras, there would be no difficulty with a remake of The Ten Commandments.

Hit number

It surprises me that the Budget has not rated more interest from the theatre. Why has nobody set Sir Geoffrey Howe's monologues to music? Or staged Denis Healey's soft-shoe shuffle to the IMF?

After all, it has taken only one magazine article by U.S. budget director David Stockman to inspire a Washington modern dance company's "mini-ballet".

The article, betraying a cynicism about Reaganomics that almost cost Stockman his job, provides the themes for a finale entitled "None of us really understands what's going on with all these numbers"—a quote from the budget director's piece.

Stockman's role is danced by 64-year-old, 5 feet mother of four Jessica Rea, a one-time associate of Martha Graham. Chanting "cut, slash, divide, and trim," she chops the air with her arms to set the mood of the performance.

Another dancer quotes: "Whenever there are great strains or changes in the economic system, it tends to generate crackpot theories which find their way into the legisla-

tive channels." Then the cast run around the stage imitating crackpot theories in search of channels.

Stockman, apparently, is amused. "But he's got much bigger things to think about," says an aide. Like selling the film rights?

Who's counting

"Not everybody is an Einstein." A Swiss newspaper conspired its readers with that thought after revealing that only one Swiss citizen in every hundred polled had the right answers to nine simple numerical questions.

The test included: What is more—300,000 or a quarter of a million? ... A cup of coffee is £40 and a piece of cake 170—what is the total you have to pay? ... A suit has been marked down from 149 to 94—how much did the buyer save? I will not make it easy for FT readers by printing the answers on another page as the Swiss paper felt obliged to do.

The implications for the world of high finance are grave. That formidable dynasty the gnomes of Zurich seems to be fading away.

Space war

Rupert Murdoch, proprietor of The Times and the Sunday Times, is not the man to duck a fight. But in the last week he has lost the first round of a struggle to win the hearts, minds, and—most important—the cash accounts of many of the leading London estate agents. The rival push Sunday, the Observer, has thrown down the gauntlet. Murdoch is confidently expected to pick it up and thus ensure a long hot summer for all the Sunday paper advertising men.

A TV ad at the weekend promoted property advertising in the Observer and showed in

quick but readable succession the homes of 20 leading London estate agents.

All had signed contracts to advertise in the Observer and were getting a free ride on the telly campaign which, together with some poster advertising will cost the Observer £250,000 during the next four weeks.

But there is more going on than meets the casual viewer's eye. The estate agents have mostly withdrawn from the Sunday Times property advertising columns in favour of using the Observer and have agreed to allow their names to be used on television to drive home the point.

They claim that property advertising rates in the Sunday Times are now roughly three times higher than those in the Observer after taking into account discounts and special deals for long bookings.

The Observer is pursuing the London property market with aggression believing that house sales will smarten up now that interest rates have fallen.

Riding high

Texans will soon be able to check their horses in as excess baggage when they travel on American Airlines, one of the large U.S. carriers based in Dallas. But there's a catch. The horses must stand no more than 34½ high.

A rogue for miniature horses is apparently sweeping the state and the airline decided to establish a special tariff so that enthusiasts can take their pets around to shows. The horses have to be able to fit comfortably in special kennels which American has fitted into its baggage holds and the charge is \$40 a trip.

It may not be quite what the Texas Rangers had in mind. But they're getting there.

Observer

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David Fishlock, Science Editor reports on some of the exciting prospects for the future

Big plans for small biotechnology

R. BRIAN WILLOTT, chief executive of the British Technology Group, modestly disclaims any ambitions to revolutionise British industry. There will be no more hovering over the shoulders of the 225 member companies of the group, he says, but rather a more active role in the development of new technologies.

Today's target is "high-technology, leading-edge, highly intellectual ventures." This is a kind of activity very familiar to Dr. Willott, a former Cambridge research physicist of 41. Previously, he says, the NRDC ended to respond to demands rather than take initiatives. The NRDC, on the other hand, has been trying to develop national strategies for flagging areas of industry, such as micro-electronics and medical instruments.

BTG, which unites the NEB and the NRDC, is developing a strategy for the support of biotechnology, a technology which is expected to permeate vast tracts of British industry in the 1990s although, as the Lombard column yesterday suggested, short-term profits may be hard to find.

Biotechnology is the activity in which the group foresees its biggest investment in the next few years. Provided the private sector is willing to match the money, BTG expects to invest about £15m in biotechnology in the next five years. This will be

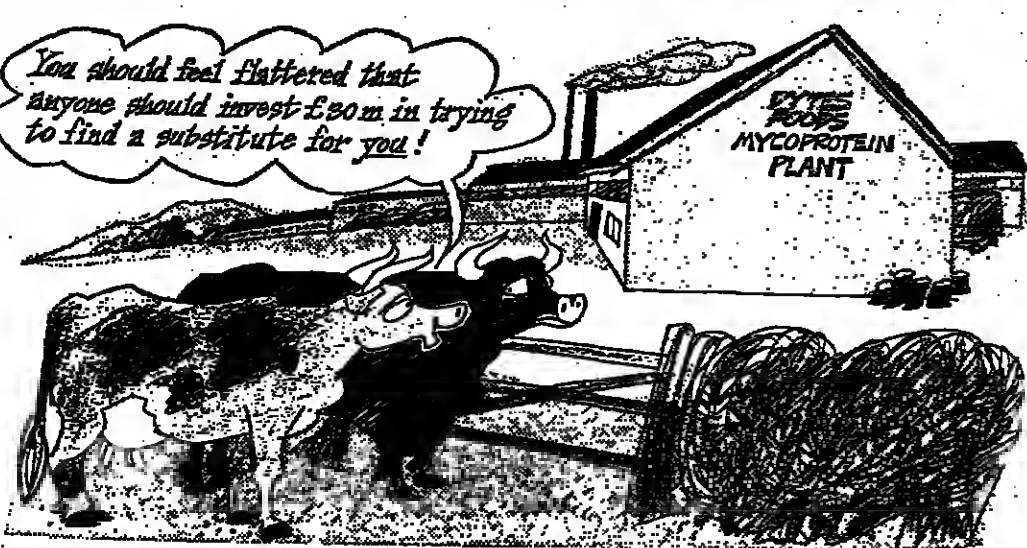
Joint venture with private sector

In addition to a current commitment of £15m, over 40 British projects, including several in "genetic engineering," the leading edge of biotechnology.

Mostly the target is "small biotechnology"—the specialised, high-precision product—rather than competition with such British biotechnology giants as Beecham, Glaxo and Wellcome. But Rank, Bovis McDougall and appear powerful to prevent a viable industry being sacrificed on the altar of short-term financial need.

Though German and Japanese banks may be stretched in recessions through long-term loans in their industries, ours — a generous Chancellor willing —

You should feel flattered that anyone should invest £30m in trying to find a substitute for you!



with such partners as RHM and the Prudential.

This summer BTG hopes to launch a new venture to exploit some new British agricultural science. The plan is to mount a joint venture with private-sector (institutional) finance to exploit research BTG is already funding in universities and the Agricultural Research Council's institutes.

This venture has been called "Celltech's country cousin." Celltech is the biotechnology joint venture conceived by the NEB and launched late in 1980 with four institutional investors (British and Commonwealth Shipping, Midland Bank, TDC and the Pru).

But the sobriquet strikes the wrong note, believes Mr David Beattie, director of the science and engineering division of BTG's investment group. There will be nothing dilettante about the venture.

Nevertheless, "we regard Celltech as the kind of innovative venture we'd like to do," says Mr Willott. "It fills a very clear gap—one industry was not in a position to fill." The three facets of Celltech "we're proudest of" are that the venture involved private-sector capital from the outset; that it has cemented strong links with British universities; and that it is turning research into saleable products as fast as its highly-publicised rivals in California.

Celltech is seeking to exploit a British genetic engineering invention from Cambridge: a way of making monoclonal (extremely pure) antibodies, for which a world market worth £230m by 1985 is forecast. In Dr Willott's view, the private sector alone could not have set up a Celltech if only because many academics vital to the venture would have balked at becoming "poodles" of one of the large companies, as he puts it. "The state involvement made it more respectable to them."

Celltech is the biggest single slice of BTG's biotechnology investment, £5m of the £12m committed. Next comes Speywood Laboratories, a joint venture with Prute, venture capital arm of the Prudential. Each partner has committed £2m to refinancing the company.

The company's business is separating highly-purified traces of very pure proteins from the blood of pigs. Its basic technology is blood fractionation, which was obtained from Mr David Heath, the entrepreneur behind the seven-year-old Speywood venture. He has a cross-licensing agreement with Monsanto.

The £4m invested late last year will allow the company to compete in a highly-specialised niche of the drug industry, supplying missing blood factors for patients of rare diseases such as haemophilia.

The third strategic joint investment made with the private sector is in a company called Dytes, set up last spring with RHM, the bakers. The project involves a new form of high-quality protein. RHM's scientists have learned to grow a micro-fungus by biotechnology from a carbohydrate abundant in many plants. RHM claims that, since 1964, it has spent about £30m at current prices learning how to make it in continuous fermenters, and in piloting it through the food regulations to win, in 1980, formal government

approval for the world's first new man-made food. RHM's problem was that it ran short of cash to spend on what, 17 years after it began, is still a high-risk venture because of the uncertainty whether the public will buy a new factory-made food. First it had to persuade the food-processing industry to take its meat-like mycoprotein and test-market novel food products.

Through the joint venture Dytes, the NEB and RHM agreed to share the cost of operating the pilot plant—about £1m a year—producing up to a tonne of fibrous mycoprotein a week to supply the food processing industry. The pilot plant was originally funded with NRDC assistance a decade ago, but RHM subsequently bought out its partner—at a profit to NRDC.

In the past year the joint venture has persuaded British-based food companies—BTG will not disclose names—to invest their own research funds in making and test-marketing new products from mycoprotein. BTG expects to invest another £1m or so in the product evaluation stage before the private sector is ready to take the commercial leap to a 1,000-tonne-per-year demonstration plant, then a 30,000-tonne commercial plant.

In addition, BTG has a couple of much smaller investments in companies operating at the frontiers of bio-science. These investments have been made through its small-companies division, using "minimum-fuss" financing arrangements to keep down legal and administrative costs. Minimum-fuss investments go up to about £60,000.

Cambridge Research Biochemicals, a very recent "minimum-fuss" investment, is the result of an NRDC initiative in helping to set up an indigenous source of peptides, a premium niche of the pharmaceutical market manufactured by biotechnology. Fibronova, of King's Lynn, is a plant-breeding venture using a short-cut in plant breeding techniques known as haploid induction to cultivate high-value ornamental plants such as African violets and geraniums. It was started in 1978 by a group of Hull University graduates led by Dr Mike Hough and today boasts three PhDs.

Most of BTG's 40-odd biotechnology investments, however, are projects still being groomed for their commercial debut in university and government laboratories—the truly venture capital part of BTG's operations, where it is making a long-term investment in intellectual property, Brian Willott says.

This comes under Dr Ron Homer, director of the chemical and biological sciences division of BTG's technology transfer group. He is backing the development of 15 projects involving genetic engineering, five involving new vaccines (including vaccines for hepatitis and dental caries), and another 13 projects involving microbes and enzymes.

From Dr Homer's division will be transferred the first potential technologies and products of the planned agricultural venture, just as Celltech

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Corporate strategy too new for many links

made a fast start with monoclonal antibodies. "I believe we've got things that will make it go quickly," David Beattie says. "We hope it will attract high-calibre scientists."

This spectrum of biotechnology investment, from the frontiers of the science to relatively low technology, is representative of BTG corporate strategy at work—more evenhanded in opportunities than most areas," as Brian Willott sees it. The corporate strategy is still too new for many links

ventures in the various BTG groups—operations, small-companies, and technology transfer, etc. "But we've almost got a BTG-banger between the bone protein and the mycoprotein," jokes Dr Jim Cain, deputy chief executive.

Tax based incomes policy

A costly strategy for tackling union power

By Patrick Minford and David Peel

THERE has recently in Britain been an outbreak of interest in "tax-based incomes policy" (TIP), originally put forward by Sidney Weintraub and subsequently by Brookings-based economists in the U.S.

Most recently Professor Richard Layard of LSE has suggested that the growth of each firm's wage bill per man in excess of some norm would be subject to tax. His TIP would be revenue neutral so that at appropriate intervals the NI surcharge would be reduced to offset exactly the previous periods' inflation tax receipts.

This proposal deserves attention if only because the Liberal/SPD Alliance is apparently considering it.

Layard argues that the equilibrium level of unemployment depends on the difference—excess real wage demands—between the rate of growth of "target" real wages and that of sustainable real wages based on productivity growth. Excess real wage demands cannot be delivered by the economy and consequently in the long run unemployment has to rise to choke them off.

But, as expected, inflation rises towards this previous inflation rate—adaptive expectations—so inflation itself rises because wage increases now reflect the additional expected inflation.

Layard argues that an incomes policy which could reduce excess real wage demands would lower the equilibrium unemployment level. It would also reduce the perceived political cost in unemployment of getting inflation down. Unemployment need now only be held constant, instead of being raised, for some period to exert sufficient deflationary pressure.

However, short term incomes policies would clearly be useless for shifting equilibrium unemployment while long term policies dictating real wage levels will not be politically acceptable in a market economy; hence the TIP which allows and yet permanently influences real wage adjustment.

Layard accepts that his tax proposal would impose costs; it would discourage expanding firms from raising wages so slowing labour market redeployment, discourage produc-

tivity agreements, create a bias towards unskilled labour (since the tax is imposed on average earnings) and have administrative costs. He regards these costs as a price worth paying, but claims that within each of three different models of the labour market (union monopoly, bilateral bargaining, and full competition), TIP will lower real wages and in this way reduce unemployment.

We strongly dispute these claims. In the competitive model TIP will on average leave unemployment unaffected because the rebate equals the tax; yet it will also introduce serious distortions, penalising fast growing sectors and subsidising the slow-growing. In the bilateral

power, then this might be defensible. But this is not the case.

Union power is essentially conferred by law, particularly the 1906 Immunities Act and the 1976 Employment Protection Act legalising the closed shop. The law ensures that a union can offer substantial benefits to the majority of its members at the expense of others. Since the law is the source of the distortion of union power, the optimal way to remove union power—because it would have no side effects—is to change the law and to ensure that the new law is effectively policed.

It is sometimes objected that TIP is politically possible, whereas changing the law is politically impossible. This "political impossibility" presumably arises out of union hostility. Yet why should unions resist TIP any less than legislation which reduces their monopoly power by an equal amount? The objection is illogical.

Sometimes TIP has been described as an "inflation tax." It is not. For it cannot in our (and indeed Layard's) view affect inflation except transiently, independently of reduction in the growth of monetary demand (deflation). Layard suggests that it may help to make deflation politically easier in common with other measures lowering equilibrium unemployment.

But this is questionable. The true costs of deflation in terms of unemployment are not affected by such measures. Furthermore, Layard's account of deflation substantially exaggerates these costs, as well as the Government's powers to manipulate unemployment.

Layard is right to identify union power as a major cause of unemployment, and right to look for a "supply side" measure to combat it. Our argument is simply that TIP Mk 2, as a tax on union power, is bound to be a relatively costly measure; it threatens both serious distortions and an administrative nightmare. It is better to change labour law and its policing.

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We would not wish to rule out the possibility that some appropriately reformulated TIP Mk 2 could get around these difficulties, probably at the cost of greater complexity and administrative cost. Yet even so, TIP Mk 2 would be suboptimal as a way of reducing union monopoly power because of its serious and freely admitted side-effects. If TIP were the only way of reducing union

power, then this might be defensible. But this is not the case.

Letters to the Editor

Cannibalising the real values of businesses

From Mr H. Wignam

Sir—What is a recovering company to do if its lead bankers "pull their plugs"? It cannot just forget the interests of employees, suppliers, shareholders and, yes, its bankers too. Equally, the Bank of England (surely the Department of Industry, as well?) cannot produce a desirable solution for Stone-Platt in March 1981 and appear powerless to prevent a viable industry being sacrificed on the altar of short-term financial need.

Though German and Japanese banks may be stretched in recessions through long-term loans in their industries, ours — a generous Chancellor willing —

enjoy enhanced unearned endowments and publicly promote their critics by helping build "life-boats" without having to man them! One suspects that Japan and Germany have performed much better than we have because their banks are less myopic.

What sense does it make for banks to pursue "retail" mortgage business while withholding support from the wage paying employers? Redundant employees are not affluent for long!

If the banks have too much free finance because industry cannot afford to use it then Great Britain Ltd is in for more

than a long haul. To quote Leslie Pincoff (March 23) "...cannibalising the real values of businesses does nothing for Great Britain Ltd..." It is a horrendously archaic approach to an engineering company half-way through its restructuring at the very bottom of the recession...

Do banks acting in this way appreciate how close their actions are to the bully who kicks the crutches away from the patient recovering from surgery? Do they need his crutches so badly?

H. Wignam,
155, Beverley Drive,
Edgware, Middx.

The size of a board

From Dr T. Jones

Sir—The proposals of the Secretary of State for industry for smaller nationalised industry boards and a greater proportion of part-time members seems to be based upon some misconceptions about the size and mix of similar sized large private companies.

A survey of 11 companies from "The Times" top fifty companies showed that the average size of private company boards was 15 compared to an average of 12 for nationalised corporations.

All but one of the private companies had a majority of full-time members, with a ratio of full-time to part-time members of 1.8. Of the 20 nationalised corporations surveyed only five had a majority of full-time members and the ratio of full-time to part-time was 0.6. This is clearly the reverse pattern to the one expected, which suggests large numbers of part-time directors on many private company boards holding multiple directorates and, therefore, bring with them a wider range of relevant experience.

Private sector directors held six directorates on average compared to three for the public counterparts. If the number of appointments held is an indicator of quality then public sector directors are clearly an inferior group. The latter, however, do come from a wider range of backgrounds and occupations and do bring a wider experience of the country to their appointments.

Since, however, the Minister is responsible for all appointments and conditions of work and salaries are substantially lower in the public sector, perhaps the Minister should concentrate on raising salaries and attracting better qualified full-time directors.

(Dr T. T. Jones,
University of Manchester
PO Box 85, Manchester.

Shorten the Boat Race

From Mr J. Sutherland

Sir—Michael Donoe (March 27) makes the odd assertion that the Boat Race is an attractive sporting event because of its sheer unpredictability. Although it was more exciting this year, the likely winner is usually on in front after a few hundred yards, and steadily increases the lead to the very end. It might be less predictable if the distance were reduced from four and a half miles to two.

J. D. Sutherland,
41 Westfield Way, Kirkcaldy,
Hull, North Humberside.

The unwanted dividends

From Mr A. Miskin

Sir—Lex (March 22) points out that the highly taxed private investors and the unit trusts which serve them have a preference for capital gains over dividend income whereas the pension fund managers have a clear preference for dividends.

Last year I analysed the performance of shares of all quoted companies which announced a cut in dividend during the months of February and March, some 42 companies in all. The analysis covered a period of three months prior to the announcement and the three months subsequent to the announcement and consisted of comparing daily price movements with movements in the FT All Share Index. After making the usual adjustments for risk, an investor holding a portfolio of an equal number of shares in all 42 companies would have seen a 4 per cent fall in the value of his portfolio the day after the announcement. Were he, however, to hold this portfolio for a further six weeks, he would have obtained a capital gain of 10 per cent during this short period.

In looking for explanations for this pattern, which had a high statistical significance, it was concluded that the immediate fall in value was precipitated by the fund managers who acted on the day of the announcement and sold substantial holdings thus driving the price down. The longer information channel to the highly taxed private investor resulted in a slower period of price recovery which took six weeks before reaching an equilibrium price.

There appears to be two important conclusions for the investor: if he holds shares in a company which announces a cut in the dividend, then he should not sell for at least six weeks, and investing in companies which have just announced a dividend cut leads to substantial, short-term capital gains.

J. A. E. Miskin,
Manchester Business School,
University of Manchester,
Booth Street West,
Manchester.

Politics and sport

From Mr B. MacMahon

Sir—L. Moir (March 25) asks why Bristol City football Club is appealing to local MPs and the Sports Minister. It is humiliating in me, and I am sure it equally so to its chairman, Leslie Kew, to know that it appeals to someone!

B. S. MacMahon,
14 Fernbank Road, Bristol.

The continuing argument about lead in petrol

From the Chief Medical Officer, Associated Oriel Co

Sir—Dr Jones (March 23) maintains that Mr Stokes was misled in his letter of March 15 on the matter of the use of lead-free petrol in the U.S. This is not so. The reason why lead-free petrol had not been made available was because of the introduction of a noble metal catalyst incorporated into the exhaust system to reduce gaseous emissions held responsible for the formation of photochemical smog in California. "Las Angeles in particular." The presence of lead inactivated the catalyst. Had the catalyst not been required the use of lead additives in petrol would have been reduced, but not eliminated. At the present time about half the cars in the U.S. are catalyst equipped and require lead-free petrol, but the older cars with no catalyst still run on leaded petrol of greater lead content than is permissible in EEC countries.

The present debate in the U.S. is whether or not to continue with the lead phasedown programme as they are already in the area of diminishing returns. There is no evidence from the U.S. that the use of lead-free petrol has improved the health of the nation by a reduction of lead absorption and consideration as being given to a possible extension of the use of leaded petrol. The studies in Frankfurt, Germany, of blood lead concentrations in the lead population after lead in petrol had been reduced from 0.4 g/l to 0.15 g/l in 1976, confirmed the minimal effect of such action.

The new evidence quoted by Dr Jones linking children's intelligence with lead levels is more confirmatory of adverse effects than earlier studies. It is interesting how Dr Jones

appears studiously to avoid mentioning those studies which have shown no effects at concentrations of lead in blood considerably in excess of those quoted by him.

His interpretation of the studies of New York school children is fallacious. No correlation was shown between blood lead and leaded petrol sold in New York; the data given related to petrol sold in the area around New York, which differed from that sold in the city. There was, however, a correlation between a reduction in blood lead levels and improvement in home conditions, as a result of elimination, or reduction, of household lead-based paint. Also, as the blood lead screening programme progressed, children were included from areas of lower risk, who would be expected to have lower concentrations of lead in their blood.

There is no evidence which shows "that low level lead exposure is a major cause of intellectual deficit in urban children" or that "the health effects of lead in petrol are nothing less than catastrophic, when applied to the population as a whole." Such emotive language is inexcusable in an accredited professional lead in petrol makes a small contribution to the body burden of lead, estimated by measurement as about 10 per cent, as shown by the Frankfurt study.

During the 1970s, the amount of lead used in petrol in the UK remained much the same annually, but lead in food decreased, as shown by surveys of the Ministry of Agriculture and Fisheries, as also did lead in blood (shown by the EEC survey). These findings do not indicate a significant level of contribution from lead in petrol to the body burden and lead no support to the

exaggerated claims of the Campaign for Lead-Free Air, as expressed by Dr Jones.

Dr P. S. I. Barry,
PO Box 17, Oil Sites Road,
Ellesmere Port,
South Wirral.

Move more traffic at night

From the Managing Director, Fine Tubes

Sir—I see that yet another body, this time the Centre for Policy Studies (March 24) is advocating the conversion of railways into roads.

From its own statement, the outcome is likely to be the creation of a network of sub-standard roads. For example, do we really want 6,875 miles of single-carriageway roads or, worse still, 4,500 km of 6-metre roads? And do the railroads—no pun intended—start where traffic originates and go where it wants to go?

It becomes much more interesting when it refers to a 16-hour traffic-day. One of our most under-utilised assets is the national motorway and trunk road system between the hours of, say, 9 pm and 6 am. An imaginative approach—higher speed limit? lower road-tax?—aimed at encouraging the transfer of, particularly commercial, traffic to these deserted hours would cost little, reduce industry's costs, reduce accidents, and could be accomplished immediately "at the stroke of a pen."

If, of course, we did not have to spend three years and countless committees consulting "interested parties."

T. M. Barclay,
Estor Works, Crowthill,
Plymouth.

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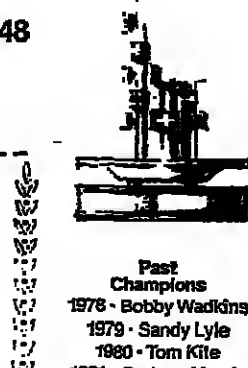
Sponsors will be getting much more than an opportunity to play host, and that seems to be a very good reason why your company should be at Sunningdale.

Just return the completed coupon and we'll send full details of our sponsorship/patron packages. Or, if you wish to talk in terms of a tailor-made arrangement, do please telephone.

TALK TO PETER URWIN AT BIRCHGREY LTD
THE NUMBER IS 01-542 9048
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NAME _____
COMPANY _____
COMPANY ADDRESS _____



UK COMPANY NEWS

Reckitt and Colman rises to £66m

A 2.6 PER CENT increase in second-half profits to £37.28m gave Reckitt & Colman a pre-tax figure of £66.35m for the year ended January 2, 1982—a rise of 24.8 per cent on the previous year's £53.17m. A large part of the advance arose in the UK.

At the interim stage, the directors said that the rate of increase in profits for the second half would not be as high as the 27.5 per cent gain in the first six months, but that full year figures should be satisfactory.

The rise in UK profits was especially beneficial in 1981 because the effective tax charge on these was very low. As a result, earnings attributable to ordinary holders rose by some 43 per cent from £28.85m to £38.38m and earnings per 25p share were ahead at 31.1p (27.4p). Tax took £24.85m (£23.71m).

The final dividend is being stepped up from 8p to 9p, net making the total payment higher at 9.8p (8.5p) per share.

Total sales of the group, whose products areas cover food and wine, household and toiletry, pharmaceutical, industrial and leisure showed an advance of 13.6 per cent to £27.18m. Trading profits were up 16.6 per cent to £78.75m, before charging

interest of £12.4m (£14.38m) which fell as a result of careful cash control.

The weakening of sterling against most other currencies in 1981 produced a benefit of £1.82m to group taxable profits.

Current cost profits before tax were £45.2m (£32.4m) representing 68 per cent (61 per cent) of historic cost figures.

In the UK, domestic sales showed an improvement of 6.2 per cent over 1980 and profit before tax recovered to £19.46m, with particularly good performance coming from the consumer product divisions, in the pharmaceutical division the benefits of restructuring came through in 1981, while at the same time the division maintained an effective research capability.

In Europe (excluding UK), while sales were level with 1980, profit increased by 14.7 per cent. Because of the strength of sterling against most continental currencies, profit in France and other parts of continental Europe was adversely affected on translation.

The group's food business in North America made progress in 1981 with a good improvement in both sales and profit. Marketing expenditure was increased

and effort successfully concentrated behind key brands. However, Sunset Designs made a loss in the first half and this situation continued during the rest of 1981. The sector in which it trades has been severely hit by the recession and in addition some surplus stock had to be written down. Management changes have been made and the position is expected to improve during 1982.

The progress looked for in household products will involve continued investment which is bound to affect profit from the U.S. in the early years. The directors are, however, confident that this move will be of long term benefit.

The group's trading performance in Africa, with sales up by 27.2 per cent and profit by 22.4 per cent, was very satisfactory, the directors state.

In Latin America sales increased by 17.6 per cent while profit remained at the same level as 1980. The group's business in Argentina increased sales volume and market share under difficult trading conditions. In Mexico, Reckitt & Colman accelerated its growth in household and food products and trading performance was good.

Reckitt & Colman Australia

increased sales, in local currency terms, by 15.5 per cent and profit by 6.5 per cent over 1980. The year was marked by increased marketing expenditure, higher interest and a strong increase in competitive activity.

New Zealand the group's business recovered well with a good advance in sales and profit. In Asia the group's businesses in India, Pakistan, Sri Lanka and Bangladesh, all of which are publicly owned, performed well.

A new factory was opened in Singapore.

The directors conclude that Reckitt & Colman's plans are based on the firm belief that the company will continue to progress.

At the end of 1981 net borrowing at £51.16m was £9.58m less than at the end of 1980. Better profit margins and improved efficiencies largely accounted for this.

Towards the end of 1980, Sir Michael Colman succeeded Mr. Martin Harris as finance director. Mr. Harris, who during 1981 became a non-executive director, was paid the sum of £120,000 upon the early termination of the agreement under which he performed executive duties.

See Lex

Kuwaitis to oppose Lonrho proposals

By John Moore, City Correspondent

Gulf Fisheries, the Kuwaiti-controlled investment group and one of the largest shareholders in Lonrho, is intending to oppose Lonrho's plans to increase its borrowing limits to £1.5bn.

Lonrho's plans to increase its borrowing limits for future expansion and development are to be discussed at this Friday's annual general meeting.

As at September 30 1981 Lonrho's borrowing limit, equal

Dividends

Announced P26

to twice the total of the capital and reserves of the group, was £976m. The revised limit will be equal to three times the total of the capital and reserves of Lonrho, its subsidiaries and associated companies.

The Kuwaitis, old adversaries of Mr. Tony Rowland's Lonrho, are understood to be unhappy with the performance achieved by the existing expansion programme of Lonrho. They feel that the existing borrowing limits are sufficient to maintain development and expansion programme.

Gulf Fisheries holds about 15 per cent of the Lonrho equity and its objection to the borrowing scheme if it decides to vote against, will be more than cancelled out by Mr. Rowland's own personal shareholding in Lonrho. Mr. Rowland, the group's chief executive, is also Lonrho's largest shareholder with a near-17 per cent stake.

At last year's annual general meeting, Gulf Fisheries attempted to stop Lonrho from increasing its capital from £72.5m to £285m by the creation of 50m new shares of 25p each. But the motion to increase the share capital was carried in spite of opposition from the Kuwaitis who argued that there was "no justification" for the increase.

Saatchi chief confident on prospects

Cable and satellite television would produce major opportunities for the advertising industry and Saatchi & Saatchi was positioned to take advantage of those opportunities, Mr. Kenneth Gill, chairman, told the AGM. M&A first quarter figures showed the company's main agency Saatchi & Saatchi Garland-Compton to be the fastest growing agency in the UK and its sister company Dorlands to be the second fastest. "We look forward with confidence to 1982 and the years ahead," he stated.

Tom Whyte on Sangers board

The faces round the boardroom table at Sangers group are changing yet again. For the first time since his Bermuda based investment company, Paget Agencies disclosed a major stake 20 months ago, Mr. Tom Whyte is taking a seat in a non-executive capacity. Proposals for his appointment were put forward in February and were implemented yesterday.

The vacant post of chief executive is now filled by Mr. Bryan Flynn, first appointed to the board by Mr. Whyte's suggestion earlier this year.

Out goes Mr. George Robinson who resigned yesterday as chairman and in comes Mr. John Briggs, a newcomer, whose other interests include directorships at British Biogen Industries and Third Division high-flier, Reading Football Club.

Sangers had been struggling to contain losses in the once dominant pharmaceuticals division but the decision to sell all but two of its 14 branch chain of depots is expected to raise £2m of net cash by the time the deal is completed in August.

The disposal will leave the group with two profitable branches in Northern Ireland, a photographic business and a pharmaceutical agency network which has succeeded in cutting recent losses.

SPAIN

March 30	Price	% or
Banco Bilbao	242	+
Banco Central	339	+
Banco Exterior	302	+
Banco Hispano	314	+
Banco Cati	110	+
Banco Santander	341	+
Banco Vazquez	234	+
Banco Urquijo	361	+
Banco Zafra	167	+
Oragado	151	+4
Esencia Zinc	60.5	+
Feca	51.2	+0.2
Gal. Precados	36	-0.8
Hidroa	82	-0.5
Iberduero	52.5	+0.5
Petroleros	35	+0.1
Seguros	39	+
Sogefia	80	+
Telefonos	72.2	+1.2
Union Elect.	61.2	-0.5

THE TRING HALL USM INDEX

120.9 (+0.4)
close of business 30/3/82
BASE DATE 10/11/80 100
Tel: 01-638 1581

LADBROKE INDEX

Close 584-564 (+6)

British Aerospace £5.6m above prospectus forecast

HIGHLIGHTS

AS PREDICTED at the interim stage, British Aerospace has turned in profits for 1981 which are above the prospectus forecast in February, 1981. The document related to the offer of half the equity of the former wholly-owned organisation.

Following the first-half profits increase from £21.3m to £30.6m, the group's taxable results for the year were up to £70.6m, compared with the previous year's £52.8m.

A final dividend of 4.8p net makes the forecasted total of 7.8p per 50p share for 1981. Group sales climbed from £1.42bn to £1.66bn. At the end of 1981, the group's order book was valued at £3.89bn, against £3.5bn a year earlier.

At the trading level, profits were up by £2.9m to £95.1m. This figure was stated after a provision of £8m, set up following the collapse of Laker Airways, to cover a limited obligation accepted by the group in connection with the financing of three Airbus A300s sold to the airline.

Trading profits comprised £52.8m (£51.7m) from the aircraft operation, £33.2m (£28.1m) from dynamics and £2.7m (£2.4m) from subsidiaries.

The pre-tax result included associates contributions of £1.2m (£0.8m) and interest received of £24.8m (£14.5m), but was after

charging launching costs of £50.5m (£54.4m). The board says that after a thorough review of new civil aircraft projects it has decided to write off these costs, representing design and development expenditure incurred in 1981, most of which was in respect of the BAe 146 and the Airbus A310.

As envisaged at the time of the offer for sale, all expenditure incurred in the year on R&D tools and equipment for the BAe 146 has been carried forward for amortisation against future sales.

Net profits for the 12 months rose from £31.8m to £82.6m, after tax up from £1m to £8m. The 1980 result was before an extraordinary credit of £3.1m relating to the Government's former investment.

Stated earnings per share were 32.1p on a net basis and 35.5p (33.5p) on a nil distribution basis.

Current cost figures show net earnings per share of 15.7p and earnings of 19p (8.8p) on a nil distribution basis. CCA pre-tax profits were £37.7m (£3.3m).

See Lex

Standard Chartered ends £27.9m higher

WITH a hsd debt provision £41m lower at £55.4m, taxable profits of Standard Chartered Bank improved by £27.9m to £260.4m in 1981, following a mid-term rise from £121.3m to £139.2m.

On the result, the dividend total is being lifted 14 per cent from 32.5p to 37p, with a final half payment of 23.2p net, and a one-for-two scrip issue is also proposed.

Commenting on the figures the directors say profits from UK foreign exchange and Euro-currency operations increased substantially, and some improvement was recorded in UK instalment finance business.

In South Africa, commercial banking profits improved but this was offset by the effect of rising interest rates on instalment finance business. There was, however, a strong profit performance in the rest of Africa.

Operations in the East saw rising costs and more competitive trading conditions but this sector maintained its major profit contribution.

Meanwhile, in North America the group suffered from volatile interest rates and bullion dealing profits were significantly lower, compared with the exceptional trading conditions of 1980.

The sterling value of overseas pre-tax profits increased by some £16m from the appreciation of foreign currencies against sterling.

As regards bad and doubtful debt, the provision broke down as to: specific £44.8m (£52.6m); general £10.6m (£8.9m).

A triennial valuation of group properties disclosed a surplus of £28m, of which £12m related to minority interests.

Total group assets during the year increased by 29 per cent to £20bn, partly due to the depreciation of sterling.

Tax for the 12 months took £101.5m (£100.4m) leaving the net surplus ahead from £132.1m to £158.9m. Minorities showed little change with profits of £23.6m (£23.4m), while this time there were no exceptional credits against £50.3m, and no extraordinary addition, £1.1m a year ago.

This meant that the attributable balance declined from £160.1m to £134.9m and, after dividend payments took £31.9m (£28.1m), the retained result showed a £29m shortfall at £103m.

Earnings per £1 share are stated at 156.1p, standing against 125.5p pre-extraordinary items and 181p after.

See Lex

Beazer rises and makes £2.9m rights

Beazer (Holdings) expanded from £1.61m to £1.65m for the six months ending December 31 1981 with Westrick Products making a positive contribution to the results.

Westrick was incorporated into Beazer's accounts from October last year and in the three months to end-December it contributed profits of £296,000.

The directors say the acquisition shows every indication of being able to produce a reasonable return on the investment made.

The group, a property developer and contractor, is stepping up its net interim dividend from 2.4p to 2.7p per 10p share and at the same time is making a rights issue to raise £2.9m.

It is issuing 2,405,540 new ordinary shares of 10p each at 125p on a six-for-25 basis.

The directors anticipate a total dividend of 7.9p for the full year, against 7p paid for 1980/81 from pre-tax profits of £3.48m.

Group turnover for the six months totalled £35.35m (£12.97m) and trading profits came through £432,000 higher at £1.65m.

● comment

Less than 18 months ago, Beazer launched a rights issue in order

to reduce borrowings and help finance an expansion into the south east. Since that time, the shares have gained 7 per cent in value and Beazer is back to seek twice as much money for similar reasons. The struggle for Westrick resulted in a cash outlay of more than £3.5m as few of the acquired company's shareholders chose the partial share option. The company will not say how much borrowing has gone up, but the enlarged equity base will be largely unchanged at about 30 per cent at the year's end. Beazer has a good record behind it—earnings per share more than tripled in the three years to last June, hitting a stated 21p. This figure might slip in the current year, but the fully-taxed 5p, 18p last year, will be bettered. The south-east expansion in housebuilding is on target and the group expects 100 units to be finished this year. This growth and the group's eye for useful acquisitions are the key to Beazer's future. The shares eased 2p yesterday to 153p, so the ex-rights price has a prospective yield of 7.8 per cent. Net asset value is 150p. The rights will be about 150p.



Schroders

The Earl of Airrie, Chairman of Schroders plc, reports on 1981.

The disclosed consolidated profit after taxation of the Group increased by 78 per cent to a record £14,714,000, compared with £8,230,000 in 1980. This result includes capital profits of £6,684,000, realised mainly by our investment holding companies. The Directors are recommending the payment of a final dividend of 10.5p per share which, together with the payment made last October, makes a total of 15.5p per share, representing an increase of 28 per cent over 1980.

Consolidated profits of J. Henry Schroder Wagg & Co. Limited and its subsidiaries were again higher than those for the previous year. The banking division had an active year despite the adverse economic environment and the volatility of interest and exchange rates throughout the period. In the investment division funds under management again increased. The corporate finance division enjoyed a high level of activity in both the domestic and international markets and acted for an encouraging number of new clients. Schroder Leasing Limited attracted a satisfactory level of new business despite an extremely competitive market and again made a significant contribution to Group profits. Schroder Life Assurance Limited has continued to expand its business vigorously and in the light of this its capital has been increased to £4 million.

Profits of our United States companies reached a record level. An increase in net interest earnings, together with substantial growth in fee and commission income and in trust revenue, more than counterbalanced modest losses on securities trading and investment management, lower foreign exchange dealing profits and higher operating costs. The improvement in net interest earnings was achieved despite a decision early in the year to limit loan growth in view of the uncertain economic environment. Corporate finance and investment banking activities expanded significantly.

J. Henry Schroder Bank A.G. in Zurich continued to make a material contribution to Group profits and its banking and investment divisions both expanded their business.

In Australia the Schroder Darling Group earned record profits in its financial year ended 30th June, 1981, but owing to difficult market conditions earnings during the six months to 31st December, 1981 were materially lower than those for the corresponding period of the previous year.

In the Far East we increased our shareholding in Singapore International Merchant Bankers Limited to 49 per cent, and both this company and Schroders & Chartered Limited in Hong Kong achieved record earnings.

We are maintaining our activities in Latin America at a level consistent with prudent and profitable operations and our Brazilian associate enjoyed a particularly good year. A further increase in profit was recorded by our Middle East interests.

While some progress has been made in the battle against inflation, the adverse effects of recession are becoming increasingly severe and there is a clear need for a material reduction in interest rates in order to restore business confidence. So long as the United States continues to pursue its present tight monetary policy, combined with large budget deficits, this will be all the more difficult to achieve and in these circumstances nervous and volatile conditions will remain a feature of financial markets.

Against this unsettled background the banking system has continued to suffer from an excess of liquidity and low interest margins despite the clearly worsening financial position of a number of major borrowers. In the light of this we have been pursuing a policy of increasing the proportion of our capital resources devoted to portfolio investment. Some of the results of this policy can be seen in this year's figures which include substantial capital profits made by our investment holding companies. It is our intention to continue this policy though it would be imprudent to expect profits of this order of magnitude to be repeated regularly in future years.

It is most gratifying that in a year that has been difficult for almost everybody we have achieved record profits not only at Group level, but also in each of the principal areas of our business. This underlines once again the dedication and skills of the team that we have assembled around the world.

Group Companies, Associates and Representative Offices in: Argentina, Australia, Bermuda, Brazil, Canada, Cayman Islands, Colombia, France, Germany, Hong Kong, Japan, Lebanon, Saudi Arabia, Singapore, Switzerland, United Kingdom and United States of America.

If you would like a copy of the Report and Accounts, please write to: The Secretary, Schroders plc, 120 Cheapside, London EC2V 8DS.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1981-82	Company	Price	Change	Gross Div.	%	Fully
129	100 Ag. Brit. Ind. CULS...	72	-1	10.0	7.8	—
75	62 Alproving	45	-2	4.7	6.4	11.8
51	23 Armitage & Rhodes	45	-2	4.3	9.5	3.5
205	187 Barton Hill	199	+1	9.7	4.9	9.7
107	100 CCL 1100 Conv. Pref.	107	—	15.7	14.7	—
107	100 CCL 1100 Conv. Pref.	107	—	15.7	14.7	—
131	97 Frank Horsell	126	-1	6.4	5.1	11.4
83	39 Frederick Parker	77	-1	6.4	8.3	3.9
78	78 George Blair	53	-1	6.4	8.3	3.9
102	93 Ind. Practitioner	36	-1	7.3	7.7	6.8
109	100 Jais Conv. Pref.	108	—	15.7	14.7	—
113	84 Jackson Group	97	—	7.0	7.2	3.1
130	108 James Burrough	116	-1	6.7	7.2	8.5
334	246 Robert Jenkins	246	-2	31.5	12.7	3.4
64	51 Scrutons A	84	—	5.3	8.3	9.8
25	158 Waddy & Carlisle	159	—	10.7	6.7	5.1
15	10 Twilock Ori	14	—	1.4	1.4	—
80	86 Twilock 15pc ULS	79	—	15.0	18.9	—
44	25 Unilock Holdings	25	—	3.0	12.0	4.5
102	72 Wainward	79	—	8.1	5.2	5.2
263	212 W. S. Yeates	232	+1	14.5	3.9	6.1

Prices now available on Prestal page 48146.



GRAMPIAN HOLDINGS p.l.c.

Preliminary Results for the year ended 31 December 1981.

GRAMPIAN HOLDINGS p.l.c. announces profits (subject to audit) before tax for the year ended 31 December 1981 of £1,040,000 (1980 £1,449,000). The Directors propose a final dividend of 12.0% (3.00 pence per share) giving with the interim a total of 18.0% (4.50 pence per share).

	1981	1980
Turnover	£8,367	£6,735
Group profits before tax	945	1,801
INDUSTRIAL SERVICES	533	97
CONSUMER GOODS	1,478	1,898
Parent company expenses including bank and debenture interest not otherwise allocated	438	434
Share of loss of associated company	1,040	1,461
PROFIT BEFORE TAXATION	1,040	1,449
Taxation (See notes)	229	330
PROFIT AFTER TAXATION	811	1,119
Minority interest	(10)	(10)
Extraordinary items (See notes)	801	1,109
	1,367	394
	(566)	715
Dividends		
Preference paid of 4.9%	69	69
Ordinary interim paid of 6.0% (1980-6%)	152	152
Ordinary final proposed of 12.0% (1980-12.0%)	305	305
RETAINED (LOSS)/PROFIT	526	526
	(1,092)	189
	(566)	715
Earnings per share	7.20p	10.24p

NOTES:
1. The tax charge comprises ACT written off.
2. Extraordinary items relate principally to rationalisation and redundancy costs at Millard Brothers Limited, together with the deficit on the disposal of the assets of Hall Electric Limited.

The Chairman, Mr. David C. Greig, states:

"Industrial Services continued to trade in difficult market conditions resulting in lower profit margins. Consumer profits were greatly helped by improvement in both tourist retail and Mine Sports.

As the Group has a significant proportion of its assets in the transport and plant hire industries the performance of this division will reflect the Group's ability to progress in 1982."

GRAMPIAN HOLDINGS p.l.c.
Stag House, Castlebank Street, Glasgow G11 6DY.

Booker McConnell ahead after second-half upturn

.....	April 8
L. Printing & Communication	April 5
.....	April 21
ghan National Investment ...	April 27
.....	April 18
.....	April 15
.....	April 8
.....	April 7
.....	April 5

Exports cushion Dreamland loss

o Internacional	April 16
lands and Lowlands	April 8
ingh	April 7
ome (S.)	April 5
sey General Investment	May 28
ep Investment Trust	April 2
s Shipping	April 14
ines (Jura)	April 20
and	April 7

'A good performance in the face of adverse conditions'



Minerals extraction and processing, the production of construction materials, refractories and chemicals, plant engineering and distribution of chemicals, industrial and electrical supplies.

Net profit after taxation attributable to ordinary shareholders	9.1	14.5
Capital employed	228.1	205.6
Capital expenditure (including acquisitions)	27.4	18.1
Net earnings per ordinary share	15.5p	26.12p
Ordinary dividend	10.5p	10.5p
Number of employees	8081	8236

Copies of the annual report are available on request.



STEETLEY

-resources for the world's industry

**The Steeley plc, Gateford Hill, Worksop,
Nottinghamshire, England, S81 8AF.**

**“A year
of vigorous
development
for the group”**

Neil Mills, Chairman

Year ended 31 December	1981	1980
Revenue	£168.8m	£135.1m
Profit before tax and extraordinary items	£56.4m	£41.6m
Earnings for the year	£30.0m	£20.9m
Earnings per ordinary share	13.4p	10.1p
Dividends per ordinary share	6.0p	5.0p



Sedgwick

International Insurance and Reinsurance Brokers

An abridgement of the annual review by Mr. J. Oglvie Thompson, chairman of Anglo American Gold Investment Company Limited.

AMGOLD

"While the price may languish in the near future, gold's ultimate role remains unchallenged"

In the meantime there are grounds for believing that gold will regain its importance among other forms of wealth

The dollar price of gold declined more or less continuously throughout 1981, confirming the trend that was established during the latter half of 1980. As the financial year opened, the gold price stood at \$470 per ounce, but it decreased by 22.8 per cent to \$363 at the year end. Over the period 1981 the average price was \$420, some 25 per cent below 1980's average price. The impact on the industry of the substantial fall in the dollar price of gold was cushioned by the average depreciation of the rand against the dollar of 10.6 per cent, so that the rand price received by the industry was R400 per ounce compared with R477 in 1980 and R258 in 1979. Consequently, neither the gold mining industry, nor the company, repeated the spectacular results achieved in the previous period. Anglo's equity earnings of R246.3 million were 21.8 per cent below the record level of the financial year to February 1981. However, the company's profits, while only about three-quarters of the previous years, were still almost double those achieved in 1980. As forecasted last year, a higher proportion of earnings was distributed so that dividends totalling 1 000 cents were declared, a reduction of only 13 per cent on the previous year.

It is clear that economic and financial influences dominated the gold market during the period under review, completely overshadowing disturbing political events which included, for example, the assassination of President Sadat, continued tension in the Middle East and the Polish crisis with all its adverse implications for east-west détente. The financial effects of the non-political factors can be seen by taking a broad perspective of developments over the past 10 years. Over this decade the oil price increased sevenfold in real terms as a result of sharp adjustments to posted prices in 1973-4 and 1974-5. These events in themselves helped to take the gold price to new peaks in 1974 and 1980. However, before the first oil price shock, and in the intervening years, the oil price remained on a relatively stable or slightly declining trend. In most of these years conditions had been favourable for gold, either for fabrication usage or investment purposes. This was so because of accelerating economic growth in the OECD countries against a background of a weakening real oil price, with inflation within politically tolerable levels (as in 1971-3 and 1976-9). Only in 1974-5 was there a combination of a falling real oil price and deep economic recession, together with an eventual rise in real interest rates, all of which contributed to a substantially negative position. In this period the gold price fell to its relative low of \$103 in September 1976, but the economic adjustment prior to that, and comparatively accommodating official policies, led to a sharp recovery from 1976-9.

The most recent phase has been very different. Although industrial production in the OECD area since 1979 has not decreased nearly as much as it did in 1975-6, stagnation has become the crucial issue. The beneficial impact of another decline in the real oil price, which reflects on this occasion the loosening of the previously strong link between economic activity and energy consumption, could, in other circumstances, have led by now to a resurgence of real growth. However, in this episode much more determined anti-inflationary policies have been pursued, especially in the United States, and the weak recovery in output has not been maintained. While real growth in GNP remained marginally positive on average during these past two years, the slowdown in wealth creation, the reduced Opec surplus and the conspicuously attractive returns on financial assets were hardly conducive to investment in commodities, including precious metals and gold in particular.

Yet despite this increasingly hostile environment, which dampened speculative activity and encouraged bearish positions on the futures markets, approximately the same physical quantity of gold was absorbed in 1981 as in 1980. While prices were generally declining, the average dollar price was nevertheless 50 per cent higher than in 1979. But total supply was much less. Furthermore, in comparing 1981 with the previous year's out-turn, the underlying improvement in the statistical position is seen in the reaction of flows of scrap gold on the supply side, and jewellery fabrication on the demand side, to the lower price. Preliminary estimates are that the sharp fall in

secondary recovery, given a slight reduction in mine production, compensated to a considerable extent for the surge in sales from the communist bloc. The broadly similar total supply was absorbed largely because the demand from the jewellery industry is thought to have doubled during the 1980 low, although other factors such as the use of gold in the same Office for Official Gold Coins involved somewhat as Kruggerand sales absorbed 3 559 518 ounces compared with 3 142 500 ounces in the previous year. Central banks apparently remained net buyers of gold, although on a reduced scale, and the major drop occurred in the area of net hoarding and investment.

In assessing the outlook for the gold market, it appears that supplies are likely to remain relatively tight around 1981 levels, allowing for the maintenance of strong Russian sales but excluding the possibility of swap transactions from this source. One must assume also that major central banks in the West and the IMF will obtain from selling. This seems to accord with the attitude expressed by the majority of members of the US Gold Commission and authoritative international opinion. Indeed, the distribution of monetary gold holdings is still very uneven. In the light of this scenario, the price will be determined largely by the impact of fabrication and investment demand.

Persistence by the US Administration to finance the mounting budget deficit without excessive money creation will mean a further reduction in inflation, and the maintenance of relatively high real interest rates. The technical and other difficulties that this significant readjustment, with its inevitably delayed 'supply-side' response, implies for the US and European economies are well known and are the subject of intense debate. It could be that success will be secured in the longer term if Western economies persevere this to be to their advantage. In one sense, such an outcome is not propitious for gold. But to the extent that it will place the Western economies back on the path of sustained growth, it will have positive effects on fabrication demand and result ultimately in lower real interest rates which should make gold more attractive as an investment medium.

However, success is by no means certain and political strains are becoming more evident. In any case, if past patterns are a guide, some improvement in growth and a less buoyant dollar can be expected later this year, although a permanent cessation of inflation may require structural adjustments of much longer duration. Policy options are complex and confused but it is not unrealistic to hope that present conditions will not remain as difficult for the gold market. While the price may languish in the near future, gold's ultimate role remains unchallenged. In spite of arguments for or against any return to a gold standard, in a world likely to be marked by political, economic and financial uncertainties, there are grounds for believing that gold will regain its importance among other forms of wealth.

Conclusion

The rising gold price over the last decade led the mining industry into embarking on substantial capital expenditure as it brought into payability lower grades of ore both within and outside current lease areas so that the lives of many of the mines have been prolonged. However, the United States has continued to pursue tight monetary policies in its endeavours to reduce the role of inflation so that the gold price is presently being subjected to tremendous pressures. The lower gold price will call for regular review of capital expenditure programmes, continued attention to working costs and productivity and, wherever possible, an increase in the grade of ore mined. The average rand price of gold so far this year is R383 per ounce compared with R400 for the whole of last year so that with continuing inflation the combined impact on profits and dividends is self-evident.

It is to be hoped that the problem of world-wide inflation will at least partly be solved so that interest rates can come down and satisfactory economic growth can resume. In this event I believe that stability will return to the gold market and confidence will be restored in this ultimate investment medium.

The Annual General Meeting will be held in Johannesburg on April 23 1982. Copies of the annual report may be obtained from the London Office of 40 Holborn Viaduct, London EC1P 1AJ or from the Office of the United Kingdom Transfer Secretaries, Charter Consolidated PLC, R.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EC.

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Full particulars of the Debentures are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 14th April, 1982 from the brokers to the issue:

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31st March, 1982

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Companies and Markets

UK COMPANY NEWS

£2m downturn at APV but dividend lifted by 6.6%

SECOND HALF pre-tax profits at APV Holdings fell from £11.1m to £9.6m, and figures for the whole of 1981 were lower at £16.3m compared with £18.5m. Turnover of this holding company with interests in processing and heat transfer equipment for industry, improved by £1m to £233.1m. The final dividend is raised from 6.2p to 6.8p net, for a total 6.6 per cent higher at 9.6p. This is the 15th consecutive year in which the dividend has been increased, say the directors. Dividends absorb £2.6m (£2.48m).

Mr H. P. Benson, the chairman, says overseas profits after interest were maintained at £10.5m but UK profits were down by £2.2m. There were outstanding performances from the South African companies, and an improvement from Bell Bryant Group in Australia, and the UK foundry, except Crepac. There was a combined profit reduction of £4.2m from Crepac, the group's largest U.S. company, and APV-Paramount, the UK foundry.

Rationalisation of operations continued during the year involving closures and reorganisations in many factories, mainly in the UK and the Republic of Ireland. The costs amounted to £563,000 after tax, of which £275,000 related to closures. These costs were charged as extraordinary items in 1980.

Mr Benson says orders received in the first two months of 1982 show an improvement over 1981, but he does not expect any dramatic increase in the order book this year. In the UK, he says prospects for sales to the brewery, marine and chemical industries remain depressed. But there are signs of improved business coming from the food and dairy customers.

Overseas prospects remain quite good, but there is some concern, he says, regarding the U.S. where Crepac's orders have, as yet, shown no sign of improvement.

During the year, the group continued to reduce its cost of operations in the UK, and to the past two years the workforce has fallen by 25 per cent. Its competitive position has also been improved by the weakness of sterling, so unless the world recession deepens, he would expect a modest increase in profits this year.

The 1981 results benefited by £765,000 from currency translation. Group net borrowings were reduced by £180,000, and the debt equity ratio was reduced from 36 per cent to 32 per cent.

The group's pre-tax profits were struck after interest charges up from £2.54m to £3.12m and associates' losses of £10,000 (£31,000). Tax was lower at £4.5m (£5.7m), with overseas tax accounting for £4.55m (£4.45m).

After minority interests of £503,000 (£494,000), and extraordinary debits of £490,000 (£586,000), net profit attributable to the parent company was £9.3m (£10.72m). Retained

profits after preference and ordinary dividends came out at £7.17m (£8.12m). Stated earnings per 50p share were 37.27p (40.49p) basic, and 33.29p (36.09p) fully diluted. On a CCA basis, pre-tax profits were £9.1m (£10.5m) and earnings per share 10.85p (12.17p) basic, and 10.46p (11.52p) fully diluted.

Comment

Crepac, the U.S. food engineering subsidiary, is likely to remain the thorn in the side of APV Holdings in the current year. The main UK trouble spot APV Paramount foundry has been shaken out and, with orders slowing, an upturn, but for Crepac, high U.S. interest rates have choked off investment in the type of large scale projects which is its life-scale operations have been tightened up to some extent and the parent now seems prepared to let it ride out the recession. Following the surgery at home and the upward trend in orders elsewhere overseas APV anticipates a modest profit rise this year. However, the lower interest rates arising from the better debt to equity ratio will probably be offset by the absence of any major currency gains next time. The dividend lift and better prospects yesterday raised the shares 5p to 269p for a fully-taxed historic P/E that expresses some caution at 10.

TSB Trust lifts profit to £0.83m

A STRONG RISE in pre-tax profits last year, from £372,000 to £530,000, is reported by the TSB Trust Company, the insurance and unit trust arm of the TSB Group.

Tax charge left the net figure well ahead from £217,000 to £408,000.

These figures exclude any surplus arising from the valuation of the Trust's life fund or any profits from the Channel Islands subsidiaries.

Senator J. R. Jeune, chairman of the TSB Trust Company, pointed out that this year the life fund had shown a surplus of £2.5m after years when the actuarial valuations had produced very little surplus. He referred to the need of a newly formed, fast growing life company to build up reserves and solvency margins.

The life fund rose in value during 1981 from £172m at the beginning of the year to £243m at the end. Premium income advanced by one-half from £65.6m to £98.9m, and investment income from £9.2m to £13.4m. The Trust's general insurance business expanded significantly with premium income virtually doubling to £9.8m. The popular home insurance scheme saw premiums rise from £400,000 to £1.4m.

Unit trust funds under management increased from £158m to £220m. Sales amounted to £28m last year, most of this coming from life contracts.

Wolstenholme improves

RECOVERY at Wolstenholme Rink has mainly occurred at the group's principal subsidiary, H. Haeffler and Procter Johnson. The latter was particularly successful in the export market. However these gains have been counterbalanced by a fall in the profits of Openshaw, which suffered from a setback in the printing industry.

The directors add that the recession in America particularly affects Wolstenholme Bronze Powders which makes significant exports to that market.

The group's turnover rose from £14.67m to £15.94m. Pre-tax profits were struck after lower investment income of £36,033 (£41,341). A provision of £63,000 was made for the group profit sharing scheme. The charge for tax rose from £390,225 to £535,951.

Minorities took £14,233, this time leaving higher attributable profits of £880,719 (£744,037).

On a current cost basis attributable profits were £267,262 (£298,070) and earnings per share came to 7.5p (6.1p).

The group is mainly involved in producing bronze and aluminium powder, and in merchanting pigments and chemicals.

Gains were also made at H. Haeffler and Procter Johnson. The latter was particularly successful in the export market. However these gains have been counterbalanced by a fall in the profits of Openshaw, which suffered from a setback in the printing industry.

The directors add that the recession in America particularly affects Wolstenholme Bronze Powders which makes significant exports to that market.

Newey maintains recovery

Continuing its recovery from pre-tax losses last time, Newey Group, hooks and eyes, snap fastener subsidiary of William Prym-Werke, finished the year to January 3, 1982 with a taxable surplus of £31,000, against a £104,000 deficit. Turnover declined from £15.65m to £13.25m.

At halfway, the company staged a £236,000 turnaround to a pre-tax profit of £181,000.

All subsidiaries traded at a profit during the year, directors state, with Newey Goodman making a small trading profit for only the second time since 1974.

Pre-tax figure for the group was after interest, £391,000 (£340,900). Tax for the year was £105,000 (£70,000) and minorities took £18,000 (£10,000).

There were extraordinary debits amounting to £1.7m (£135,000 credits) which related to the closure of the two Birmingham factories and concentration of residual activities in one location at the company's premises at Tipton.

94 companies wound up

Compulsory winding-up orders against 94 companies have been made by Mr Justice Mervyn Davies in the High Court. They were:

File of Industrial Data, Cashgate, A.T.O.G., Olins & Richmond, Opelbond, Hayden Film Productions, Landspan Freight Services, Seaway Publications, Fennum, Handsworth Roadways.

Felme, Interlode (London), Felix Field Company, Labice Properties, Micon Drafting Services, Pradido, Adraville, Expert Decorators, Queen Hotel & Entertainment Centre.

John A. Hillman Consultancy Services, Promelco (Produce & Metals) Company, Kleptomania, Juch's Fabbon, Pick Wakeham Enterprises, Basil Smith, Cyl-Press, Cavest Transfrigo, Bael Records, Laurel Fitted Furniture.

Peckin, Sheafway, Keymer Caterers, Sheafway, Delvepalm, Court Sports, Saffa International, Alieburh Hutchin & Co., W. Malik and Company, Concord Business Equipment, Prospect Career Development & Management, Televis, Network Communications, Brimsdown Storage Rentals.

Ramsay Securities, Penny, May Products (Commercial Vehicles), Audio Masmeters Incorporated (UK), Peterswood Holdings, John Redgrave Productions, Crowflies, Sunklow, W.T. Crowley & Sons, Triscapa, Walking Painting Co., Unity Travel Services.

Image Enterprises, Ronfay, Marchway Productions, Russett, Transwood, Aylward Engineering, Carron Securities, Chemiller, Diawan-Am Restaurants, Mecca Estates Consultants, 65 Harley Street, Siammont Fashions, Karemad, Jufan Investments.

Celtic Shipping Services, Tino-manda, Crossways Freight, Trans UK, Buckell Engineering Company, Aylward Building Services, Simco, Lanalad, Beenscene, Glyardridge, Harrison Cliff and Goodrich (Vintners).

Brigstar, Hampass, Frost Industrial Services, Tejal Export & Import, Forgeblade Building, Mike Abson Productions, S.N. (London) W.L. German, James Heading Associates, The Glen-dower Hotel, Grablog, B & J Reinforcements, Avriect Mechanical Services, Janjusun Company.

A compulsory winding-up order made on March 23 against Partay Enterprises has been rescinded and the petition dismissed by consent.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-Total	Total
			div. of	year
			spending	last
			div. year	year
American Trust	8.8	May 19	6.2	9.6
APV Holdings	6.8	June 30	0.9	1.7
Bambers Stores	0.9	May 17	2.4	7
Beazer (C. H.)	2.13	July 1	1.88	3.5
Booker McConnell	4.5	May 15	3.5	11.2
Cape Inds.	1.7	May 15	3.5	5.7
Charterhall	1.5	May 15	3.5	3.94
Desontter Brothers	1.5	May 15	3.5	3.94
James Dickie	1.5	May 15	3.5	3.94
Freemland Electrical	1.5	May 15	3.5	3.94
Ennis Lighting	0.81	May 6	0.81	6.75
Ferry Pickering	0.81	May 6	0.81	6.75
Gramplan Hlde	3.25	May 21	4.75	6.5
Home Counties	4.5	May 27	3.5	6.5
Houset Property	4.5	May 27	3.5	6.5
Household	3.6	May 18	2.81	4.06
Lambert Howarth	6	July 8	5	8.5
Reeditt & Colman	6.25	May 21	5.7	11.55
Rohan	2.2	May 27	4.7	4.4
Solrax-Sarac	23.2	May 28	20.5	37
Standard Charters	0.92	May 28	0.82	1.45
R. & J. Quirk	3.75	May 28	3.25	6.35
Wolstenholme Rink	3.75	May 28	3.25	6.35

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock. \$ Total 7.9p undeposited. † In line with prospectus forecast. ‡ Irish Pence throughout.

EUROPEAN OPTIONS EXCHANGE

Series	Vol.	May	Last	Vol.	Aug.	Last	Vol.	Last	Stock
GOLD C	3255	4	20	7	15	3	42	3584.50	
GOLD C	3350	9	7	3	10	6	27		
GOLD C	3450	26	3.10	3	10	18	18		
GOLD C	3550	9	1.50	4	4.30	4			
GOLD C	3650	8	8	55	10	4	11		
GOLD C	3750	1	1	15	29.50	48	80		
GOLD P	3255	—	—	—	—	—	—		
GOLD P	3350	—	—	—	—	—	—		
GOLD P	3450	—	—	—	—	—	—		
124 NL 87-91									
C F.107.50	—	—	70	4.80	—	—	—	F.111.90	
C F.110	—	—	237	2.40	—	—	—	"	
C F.113.50	—	0.90	—	—	—	—	—	"	
C F.116	—	—	10	0.80	—	—	—	"	
P F.112.50	—	—	800	1.90	—	—	—	"	
12 NL 87-88									
C F.102.50	—	—	40	2.50	—	—	—	F.104.70	
104 NL 80-84									
C F.107.50	—	—	80	5.90	—	—	—	F.101.80	
C F.108	—	—	05	2.30	—	—	—	"	
C F.103.50	—	—	10	1.20	—	—	—	"	
114 NL 82-86									
C F.102.50	276	1.50	—	—	—	—	—	F.103.30	
C F.103	50	0.30	—	—	—	—	—	"	
		April		July			Oct.		
ANZO C	F.92.50	8	7.40	10	7.80			F.92.80	
ANZO C	F.93.50	28	4.90	30	5.40	30	5.80		
ANZO C	F.94.50	104	5.80	56	5.80	37	5.70		
ANZO C	F.95.50	1	1	16	1.30	169	2.2P		
ANZO C	F.96.50	30	0.80	42	1.90	40	2		
ANZO C	F.97.50	13	1.60	18	1.60			F.95.10	
ANZO C	F.98.50	10	1.60	18	1.60			F.96.30	
ANZO C	F.99.50	52	11.00	1P	16.7P				
ANZO C	F.100.50	10	7	13	7.3P				
ANZO C	F.101.50	108	1.10	—	—	8	4.40	F.102.7P	
ANZO C	F.102.50	102	1.10	—	—	26	1	F.108.7P	
KLM C	F.100	67	8.20	—	—	—	—		
KLM C	F.101	75	8	8	9.3P	—	—		
KLM C	F.102	27	0.8P	—	—	—	—		
KLM P	F.100	—	—	40	0.90	—	—		
KLM P	F.101	—	—	13	5.50	—	—		
KLM P	F.110	16	4	41	12	—	—	F.110.1P	
KLM P	F.112	—	—	42	8.80	—	—		
KLM P	F.115	8	8.40	18	1.40	—	—		
KLM P	F.140	10	1.40	—	—	—	—		
KLM P	F.110	15	1.60	—	—	—	—		
PHIL C	F.147.5P	—	—	30	5.7P	—	—	F.23.90	
PHIL C	F.150	55	1.50	339	2.20	78	5		
PHIL C	F.223.50	150	4	1	178	1.40			
PHIL C	F.25	58	0.20	265	1	100	0.6P		
PHIL P	F.260	—	—	—	—	—	—		
PHIL P	F.232.50	10	0.10	—	—	53	2.30		
PHIL P	F.25	—	—	85	16	—	—		
RO C	F.90	498	7A	54	7.90	15	8.90	F.86.90	
RO C	F.90	322	0.90	515	2.60	195	3.70		
RO C	F.100	30	0.10	—	—	—	—		
RO C	F.10	10	0.30	75	1.60	65	2.40		
RO P	F.90	06	5.30	—	—	—	—		
UNIL C	F.140	10	17.50	10	17.60	—	—	F.156.80	
UNIL C	F.15P	30	1.20	15	—	—	—		
		May		Aug.		Nov.			
MANN C	DM.150	10	30	5.60	—	—	—	DM.148	
SIEM C	DM.220	10	6	—	—	—	—	DM.220	
TOTAL VOLUME IN CONTRACTS:				5487					
A=Asked		S=Bid		C=Call		P=Put			

Companies
and Markets

MINING NEWS

Inco plans an offering of shares and warrants

BY KENNETH MARSTON, MINING EDITOR

CANADA'S INCO, the world's leading nickel producer, aims to ease its strained financial position by making an offering of 6.6m shares and 3.3m attaching warrants. The share offer will raise Inco's equity capital by \$7 per cent. Inco common shares are around \$34 in Toronto and \$50p in London.

It is expected that approximately 8m shares together with warrants to purchase about 3m additional shares will be offered in Canada and Western Europe. A further 600,000 shares and warrants for 300,000 will be offered in the U.S. The shares and warrants will be offered as units.

The offerings are expected to start in mid-May following the receipt of clearances from the various provincial securities commissions. Wood Gundy, Dominion Securities Ames, and Richardson Securities of Canada will act as underwriters for the Canadian offering.

As opposed to a rights issue, such share offerings are usually made at only a slight discount to the current market price. Their attraction lies in the attaching warrants to purchase further shares at a given price over a given period.

Thus the key to the success of the Inco offer will be in the terms of the warrants. These will be announced nearer the date of the offer, after the various approvals have been obtained.

Inco intends to use the proceeds from the offerings to reduce its bank and short-term borrowings. Clearly, a normal rights issue would not have been a suitable way of raising new funds at the present in view of the continued depression in the markets for nickel and the shares of the producers.

Last year was disastrous for Inco. Not only did the group run into operating losses but also it wrote off its investment in the Canadian nickel operations at a cost of US\$220m and made a further provision of US\$245m for the disposal of its loss-making electric battery subsidiary.

The result was a net loss for 1981 of US\$469.5m, or US\$4.51 per share, following a profit of US\$219.4m in 1980.

Loans for Zambia copper plant

ZAMBIA has taken a further important step towards the completion of the \$250m (€140m) financial package required to expand its copper production with the signing in London of two more loans.

The latest loans, made available by Standard Chartered Bank and Citicorp, are for \$110m and \$100m respectively. The Citicorp loan is for \$110m at a floating commercial rate of interest.

The loans were raised by Nchanga Consolidated Copper Mines, which earlier this month merged with Roan Consolidated Mines, the country's other big

copper producer, into Zambia Consolidated Copper Mines.

The new borrowings bring the total raised so far to Kwacha 173m (€106m). The balance of \$130m will come in the form of two loans, one for \$15m over 12 years from the UK Commonwealth Development Corporation, and the other, also over 12 years, to be arranged by Standard Chartered in conjunction with U.S. institutions for \$30m.

This second loan will be guaranteed by the U.S. Overseas Private Investment Corporation.

The funds will be used for the third stage of construction of a tailings leach plant at Chingola. The plant, which will recover the remaining copper

from mine residues in waste dumps, some of which have been in place for up to 40 years, is due to come into operation towards the end of 1984.

This provides a cheaper method of obtaining copper than the sinking of new shafts, and the project, which was twice postponed during the 1970s, is expected to produce 524,000 tonnes of the metal over a 15-year period.

In addition, the removal for treatment of one of the biggest slumps near the Nchanga open pit will allow the company to carry out a detailed assessment of a potentially large and rich underground orobody known as Block A, which is expected to be economically recoverable.

Amgold is cautious

A CAUTIOUS tone, for the nearer term, is set by Mr J. Ogilvie Thompson in his comments on gold in the annual report of Anglo American Gold Investment (Amgold). He is confident for the long term but says the price "may languish in the near future."

"It is to be hoped that the problem of world-wide inflation will at least partly be solved so that interest rates can come down and satisfactory economic growth can resume. In the event I believe that stability will return to the gold market and confidence will be restored in this ultimate investment medium."

In the meantime he points out that the lower gold prices will call for regular review of capital expenditure programmes, continued attention to working costs and, where possible, an increase in the grade of ore mined.

It is notable, however, that spending on gold prospecting is

expected to continue to rise. That on exploration for uranium, however, has been reduced to a minimum in view of the weakness of the market for the nuclear fuel, Mr Ogilvie Thompson doubts whether there will be a material improvement in uranium prices "for some years to come."

The gold mines are now firmly set on the lower dividend trail and thus Amgold is heading for a fall in income during the current year to next February. Last year's dividend of 1,000 cents (53p) was a fairly full pay-out, coming from earnings of 1,150 cents per share.

A reduction in the current year's payment is thus on the cards, although the severity of the cut may be mitigated by the parent Anglo American Corporation's need to bolster its finances. However, showing a nominal yield of 17 per cent at \$32 the shares are making fair allowance for any likely reduction.

Brunswick Oil rights

Australia's Brunswick Oil, the junior oil and gas exploration company, is proposing a three-for-two "rights" issue at a price of 20 cents (11p) a share, to raise approximately \$34.5m (€27m). Brunswick closed at 17p in London yesterday.

Each new share issued carries a one cent option to acquire a further share at 20 cents up to June 1983. The proceeds of the

issue will be used to help finance the company's share of a \$80m exploration programme, estimated at \$75m.

Brunswick's first drilling target this year is the Adelaide Island in the Browse Basin off the coast of Western Australia.

Brunswick has a 46 per cent interest in this venture which is expected to cost around A\$70,000.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

CREDIT FONCIER

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have agreed to subscribe or procure subscribers for the Stock.

Application has been made to the Council of The Stock Exchange in London for the whole of the above Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London, £5,000,000 of the Stock will be available to the market on the date of publication of this advertisement. The Stock is payable as to £25 per cent. on acceptance and as to the balance not later than 30th June, 1982.

The coupon and issue price will be determined, as provided in the Placing Memorandum, as at 3 p.m. and will be announced later today.

Particulars of Credit Foncier de France and the Stock, including the coupon and issue price, will be available from Exel Statistical Services Limited on 1st April, 1982. In the meantime, and up to and including 16th April, 1982, particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from:-

Cazenove & Co.

12, Tokenhouse Yard,

London EC2R 7AN

and

The Stock Exchange in London

W. Greenwell & Co.

Bow Bells House, Broad Street,

London EC4M 9EL

and

The Stock Exchange in London

31st March, 1982

UK COMPANY NEWS

Kleinwort Benson slips but pays more

GROUP PROFIT of Kleinwort, Benson, Leasdale, the banking and investment trust, concern, totalled £21.66m for 1981, compared with £22.88m previously, after tax and transfers to inner reserves out of which reserves provision has been made for diminution in the value of assets.

The net total dividend, is being increased by 1p to 10p per share by a higher final of 7p, against 6p.

The directors say the results almost equal the exceptional performance of 1980, adding that 1981 was a year of expansion.

They comment that as expected, the exceptionally large profit earned in 1980 by Sharps, Pixley and its subsidiaries was not repeated but nevertheless its results were ahead of those achieved in any previous year.

Nearly all 1981 companies in the group performed better in 1981 than in 1980.

At year-end the group's disclosed consolidated net worth amounted to £171m (310p per share), having risen from £69m over the last five years.

Following the changes introduced in the Finance Act 1981, the benefit of UK stock relief arising in the year has been recognised this year in arriving at the reported profits.

In the 1980 accounts, such benefit was instead included in the release of accumulated deferred tax provisions. Therefore, in order to achieve comparability with the treatment now adopted, the group net profit for 1980 after tax has been restated.

The attributable profit after tax of the associated companies included in the after tax profits was £1.53m (£801,000).

comment

Kleinwort, Benson's figures have a quality look to them. In spite of the very substantial decline in the net contribution from the banking and investment trust, earnings after the usual transfer to inner reserves are down by only 6 per cent. Part of the counterbalancing strength derives from M and G, which has pushed up the contribution from associates by £9.6m. But the substantial improvement in earnings after the usual transfer to inner reserves is the non-banking interests. The extension of eligibility beyond the merchant banks has reduced the contribution from the acceptance credit business, but there seems to have been a very substantial improvement in earnings from corporate finance, particularly abroad. The other main area of strength has been the investment management business. The shares rose 4p yesterday to 266p, where the yield is 6.2 per cent.

Home Counties Newspapers hit by redundancy

With a slump in second half pre-tax profits from £197,000 to £8,000, the publisher Home Counties Newspapers finished the year to January 2, 1982 with £45,000, against £403,000 for the previous 53 weeks. Turnover for the 12 months remained unchanged at £10.57m.

Earnings per 25p share are stated well down at 0.77p (7.7p) and the final dividend is being cut from 4.75p to 3.25p net, making a total of 6p (6.5p).

The taxable profits include investment income of £18,000 and interest receivable of £13,000 (£73,000), and were struck after net redundancy costs of £182,000. The directors say the redundancies did not take effect until February 1982, so the full effect of the savings has not shown through in the management figures. There are, however, indications of some improvement in advertising revenue in certain areas, they say.

Tax took £26,000 (£216,000) leaving net profits of £19,000 (£187,000) and there was an extraordinary credit of £10,000 (nil). On a CCA basis there were pre-tax losses of £178,000 (£182,000 profits).

Quick lower despite second half rally

A fall from £175,000 to £49,000 in pre-tax profits is reported by H. and J. Quick Group, the Manchester-based passenger and commercial vehicle dealer, for 1981. The company reported losses of £156,000 against profits of £103,000 in the first six months. The year's turnover was down from £81.14m to £79.8m. The final dividend is raised, however, from 0.615p to 0.92p for an improved net total of 1.45p against 1.145p.

The pre-tax figure was struck after interest charges down from £1.14m to £978,000. Tax charged was higher at £54,000 against £47,000.

On a CCA basis, there was an attributable loss of £175,000 after all charges including tax.

Yearlings at 13½%

The interest rate for this week's issue of local authority bonds is 13½ per cent, up a quarter of a percentage point from last week and compares with 12½ per cent a year ago. The bonds are issued at par and are redeemable on April 6 1983.

A full list of issues will be published in tomorrow's edition.

Spirax-Sarco second half boosts results by £1.25m

SECOND half taxable profits at Spirax-Sarco Engineering, fluid control equipment specialists, moved ahead by £1.25m in £4.6m, leaving the result for 1981 16 per cent higher at £7.35m, compared with £6.21m.

Mr A. C. Brown, chairman, states that at the interim stage he said that the rate of deterioration in UK business activity appeared to have slowed. This trend has since been confirmed, and he says there have been signs of slight improvement in the second half of the year.

"With few exceptions, trading conditions in the other areas of the world in which we operate remain depressed," he adds.

The total dividend has been lifted from 4.4p to 4.7p with a final of 3p. Earnings per ordinary 25p share were given lower at 11.5p, against 12p before extraordinary items.

Turnover rose from £41.7m to £42.35m. The 1980 figure includes £2.91m turnover of Drayton products which were discontinued at the end of 1980. Adjusting for this figure, Mr Brown says the group's continuing business increased by 10 per cent.

The weakening of sterling helped overseas operations, says Mr Brown, which improved their trading profits from £3.78m to

£4.21m. UK trading profits rose from £3.6m to £4.04m.

The lower interest paid of £807,000, compared with £1.17m, reflects continuing overseas financing needs mitigated by the proceeds of the April rights issue.

Spirax-Sarco's home order intake showed a slight improvement in the second half. Mr Brown notes that there is a continuing need for cost saving in all areas worldwide, including the need to save fuel costs.

Drayton Controls (Engineering) continued to trade strongly and profitably in the field of automatic temperature controls. It has made a significant contribution to results this year, says Mr Brown.

In Europe, Mr Brown describes the results as "reasonable" and in Africa, Asia and Australia further sales and profit growth was achieved.

Despite the severe recession in Argentina and Brazil, the companies there continued to earn satisfactory profits. Sales of Drayton space heating controls continued to make progress in the growing North American market.

The charge for taxation rose from £2.28m to £3.06m, including overseas tax of £1.7m (£1.36m).

After minorities of £115,000 (£195,000) and extraordinary credits of £34,000 (debts £2.23m), attributable profits improved considerably from £1.51m to £4.36m.

On a current cost basis pre-tax profits were £5.2m (£4.8m) and earnings per share were 5.7p (6.4p).

comment

The proceeds of the rights issue last April—amounting to £8.88m net—have transformed the balance sheet at Spirax-Sarco Engineering. The debt down from £7.1m to £1.9m, a mere 5.4 per cent of equity funds, meant net interest costs were almost eliminated. Even before interest the underlying trading profit show a marginal advance in a sector that has been hardest hit by the recession.

The surgery at Drayton Controls was undoubtedly a major factor, and the indications are that the group will be looking to the UK side for any significant improvement in the current year. Of course with 28p cash in the kitty the group could well be on the acquisition trail but it is keeping its intentions tightly under wraps. The better-than-expected figures yesterday pushed shares up 6p to 138p for a fully taxed historic p/e of 14 that underlines some of the potential.

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Ferry Pickering ahead

DESPITE a very competitive economic climate, Ferry Pickering, the printing, packaging and publishing group, increased first half taxable profits from £654,000 to £687,000 in the period to December 31 1981. Turnover rose by £285,000 to £4.52m.

With net earnings per 10p share stated at 3.36p (3.31p adjusted) the interim dividend is being maintained at an adjusted 0.90p. Last year an adjusted total of 2.38p was paid from pre-tax profits of £1.34m (£1.43m), together with a one-for-10 scrip.

The directors say that the current year book is encouraging and should ensure acceptable progress to the end of the current year.

Tax took £357,000 (£340,000) and the attributable profits emerged at £329,000 (£313,000) after minority interests of £1,000.

BAT offshoot reports 68% profits rise

British-American Tobacco Company (Singapore), the 80 per cent owned subsidiary of BAT Industries, has reported a sharp improvement in earnings for 1981.

Pre-tax profits soared by 68 per cent to Singapore \$13.1m on 10 per cent higher turnover of \$111.8m. Post-tax profits rose by 63 per cent to \$7.95m.

The company says that improved productivity, increased income from investment and higher turnover were maintained during the second half enabling it to achieve a good performance.

An disclosed is an extraordinary gain of \$11.4m arising from the sale of its freehold property to an associate company in which it has a 50 per cent interest.

With the improved performance, BAT (Singapore) is raising its dividend with a proposed final gross payment of 11 cents per share. This makes a total of 17 cents (10 cents) for the year.

First half standstill at Emess

Little changed at halfway, with pre-tax profits of £163,000 against £162,000, Emess Lighting is set for a satisfactory year and has lifted its interim dividend from 2.75p to 3p net.

Making the forecast, the directors of this retailer and importer of decorative light fittings report that an increase in turnover from £2,550m to £2,780m over the six months to December 31, 1981 was principally due to an increased market share.

The return on capital employed remains good, they state, and the company is continuing to seek opportunities for growth despite current trading conditions. For the last full year profits were £325,000 and dividends totalling 6.75p were paid.

Tax for the first half of this year took £17,745 (£19,305), leaving the net balance at £145,255 (£142,695) and earnings per 25p share at 10.84p (10.62p).

Reckitt & Colman 1981. Unaudited Preliminary Results.

Sales	£827.18m	up 13.6%
Profit before tax	£66.35m	up 24.8%
Earnings per share	31.1p	up 43.1%
Dividend for year	9.8p	up 15.3%

BRITISH AEROSPACE

Results for 1981

Extract from preliminary announcement of results for 1981, based on audited accounts for the year to 31st December, 1981.

	1981	1980
	£m	£m
Sales	1662	1423
Trading profit	95	92
Launch costs written off	50	54
Net interest receivable	25	14
Profit before tax	71	53
Earnings per share (nil basis)	35.5p	33.5p
	£m	£m
Order book	3891	3497

The report and accounts for 1981 will be posted to shareholders before the end of April.

Unequalled in its range of aerospace programmes

BAe111

BRITISH AEROSPACE PUBLIC LIMITED COMPANY, WEYBRIDGE, SURREY.



Standard Chartered Bank PLC



1981 RESULTS

The Directors announce the results of Standard Chartered Group for 1981 as follows:

	1981	1980
	£ million	£ million
Trading profit	287.0	248.7
Interest on Loan Capital	26.6	16.2
	260.4	232.5
Taxation	101.9	100.4
	158.5	132.1
Minority interests	23.6	23.4
Profit before exceptional and extraordinary items	134.9	108.7
Exceptional and extraordinary items	—	51.4
	134.9	160.1
Dividends	31.9	28.1
Profit retained	103.0	132.0
Earnings per share: before exceptional items	156.1p	125.8p

DIVIDEND: The Directors will recommend at the Annual General Meeting on 13th May 1982 a final dividend of 23.2 pence per share; making a total distribution for 1981 of 37.0 pence per share. The final dividend will be paid on 26th May 1982 to shareholders on the Register on 30th April 1982.

BONUS ISSUE: The Directors will recommend at an Extraordinary General Meeting, immediately following the Annual General Meeting on 13th May 1982, a bonus issue of one fully paid ordinary share for every two ordinary shares currently held.

P.J. SPOONER
Secretary

Companies and Markets

Euroflame creditors stand to lose over £800,000

BY DUNCAN CAMPBELL SMITH

CREDITORS to the liquidated subsidiary of the Euroflame group stand to incur losses of well over £800,000 according to the statement of affairs presented to them at a creditors' meeting on Monday.

Meanwhile, the parent company of the group, Euroflame Holdings, is understood to be going ahead with plans to raise £300,000 of new capital to sustain its remaining operations.

Euroflame was launched on to the Unlisted Securities Market in March, 1981 and is now the subject of a Department of Trade inquiry after making a pre-tax loss last year of £235,000. It had forecast profits of £235,000.

Euroflame UK was the subsidiary responsible for its wood-burning cookers business, mainly importing and distributing the Kamaia stove. It was in liquidation on Monday with debts of £1.28m.

Mr Denis Poll is a director of Euroflame as well as of Tring Hall—which won 36.7 per cent of the troubled group—and last night confirmed the new equity arrangements.

Mr Poll also disclosed that Tring Hall is forecasting a profit of more than £750,000 for the 18 months to today, compared with £818,000 for 1980. He said the forecast took account of Tring Hall's losses in Euroflame which could not yet be quantified precisely but were "believed to be about £400,000".

Another major subsidiary, Logfires (Woodstoves), was acquired last July and made profits of nearly £100,000 last year. This company has recently been given new management and is pursuing its solid fuels heater and boiler businesses.

Mr Derry White, general manager of Logfires and also of the parent Euroflame Holdings, said yesterday that he and the other new managers had joined the group on the express understanding of a financial commitment to its future by the parent and its financial adviser, Tring Hall Securities.

He said it was his understanding that Tring Hall already had given a financial commitment to investors intending to commit new equity of £300,000.

Euroflame UK's debt comprises £308,000 owed to the Belgian supplier of Kamaia, Eifel; £184,000 owed to Midland Bank; £280,000 owed to preferential creditors; £180,729 owed to associate companies in the group; and nearly £200,000 owed to various unsecured creditors.

The unsecured creditors include Cowing, Burley and Trendall, Euroflame's advertising agency which is owed £28,000. But Mr Cowing, the agency's chairman, said yesterday that it had a covering guarantee for up to £100,000 from Tring Hall.

Tring Hall contested any liability for the agency's losses before a Master in chambers early in February. The agency took it on appeal to a judge who ordered Tring Hall to pay the debt within 21 days or submit the same amount to court pending a full hearing.

These two parties are now holding out-of-court talks.

Other creditors looking only to the realisable assets of Euroflame UK were told by its liquidators—Mr Peter Copp of Guy Hayward and Mr Stephen Swaden of Leonard Curtis and Company—on Monday that the available amount might be around £400,000.

Book debts and stock-in-hand account for most of this but their estimated value represents a sharp mark-down. Finished products inventory valued at £170,000, for example, is set to realise only £17,000.

"I would hope the assets might realise more than is shown by the statement of affairs but it is too early to say," said Mr Copp. "However, the prospect for the unsecured creditors do look very bleak."

Euroflame UK is itself owed money by its Belgian supplier, Eifel. The relationship between Euroflame and Eifel is one area that the liquidators are believed to be looking at as a matter of urgency.

Mr Poll said last night that the liquidators had taken "a very savage view of certain debts and the stock." Asked about the situation of Euroflame UK's outstanding creditors, Mr Poll said Tring's duty as the parent company's adviser was to the shareholders of the group. Liquidation of the subsidiary, he said, was a matter for the liquidators of the whole group.

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UK COMPANY NEWS

BIDS AND DEALS

Raid on Richard Clay nets Maxwell only 5.8%

Mr Robert Maxwell, chairman of British Printing and Communications Corporation launched a dawn raid on Chaucer Press yesterday but was forced to accept a holding below his target level as speculative investors stepped in and moved the price against him.

In a move which draws certain parallels with his earlier investment with publishing group, William Collins, and the first stages of his involvement with the British Printing Corporation, as it was then known, Mr Maxwell sent stockbrokers, Greaveson Grant into the market with instructions to buy up to 14.99 per cent of Clay's shares at a price of 65p each.

But as the Clay share price added 18p yesterday to finish at 83p at the close of business, Mr Maxwell had to be content with a 5.8 per cent stake which he described as an investment.

The buyer employed similar market tactics to build an initial stake in BPC, before going on to acquire the ailing publishing and printing giant. Mr Maxwell used nominee accounts to buy a disclosed stake in William Collins 13 months ago. Then, as now, the holding was acquired as a favourable turn in the group's fortunes. The Collins interest was sold on to Mr Rupert Murdoch at News International, who eventually had to be satisfied with a very substantial stake—but not control—and a seat on the board.

On this occasion, Clay is beginning to recover from a two year trough, costs have been pruned, losses-makers axed and the swing in dollar/euro exchange rates heralds a useful profit revival. Its assets are valued at about 150p per share on a 1980 basis.

When he had finally discovered the identity of his new shareholder, Mr Charles Birchall, said "I am not unhappy about it. We have four other shareholders of more than 5 per cent. We feel he has made a wise investment and must be a little disappointed he did not get as many shares as he wanted."

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Kent figures 'selective and often erroneous'—Federated

IN THE run up to the crucial extraordinary meeting next Tuesday when its shareholders are asked to approve the merger with Estates & General, the board of Federated Land is taking one of the last available opportunities to attack the revised £17m offer from M. P. Kent.

In a letter to shareholders urging approval of the Estates deal, Federated claims that if the valuation surpluses to be created on Estates' Unbridge and Cranleigh developments are incorporated in the accounts, post-merger asset backing would rise from 181p to 200p per share.

The board stresses that, contrary to Kent's recent claims, "the combined financial resources available to the group, augmented by any selective realisations, will enable it to undertake and retain large quality developments, such as Hanley, for the future benefit of shareholders."

The directors add that they intend to vote their aggregate 23.2 per cent holding in favour of the merger with Estates. The offer from Kent will lapse if the Estates deal goes through.

Statistics used by Kent to contrast Federated's share price performance and its own are "selective and often erroneous," Federated's asset backing has risen over 300 per cent to 185p per share in the last five years, the board states, and rental income has increased over 10 times.

Mr REG PYCROFT, the managing director of Jetsave, the four operating subsidiary of Associated Communications Corporation, hopes to have talks with ACC after Easter over plans to buy back the company which he founded. ACC holds an 85 per cent stake in Jetsave, and Mr Pycroft 15 per cent.

He said yesterday he hopes to discuss the deal and meet Mr Robert Holmes & Court, the chairman of ACC whose business interests are taking over the entertainment group, Mr Pycroft has been trying to buy Jetsave since the beginning of the year, although his earlier offer, in January was smartly rejected by ACC.

The later offer made in February was substantially more than the original £1.2m and is believed to be around £2m. Mr

Pycroft said that Jetsave could only take advantage of growth opportunities if it operated independently. ACC, in its present situation, has an enormous number of higher priority areas than Jetsave. He added that "the few months have been exceedingly difficult and Jetsave had undoubtedly suffered as a result of the adverse publicity ACC has attracted."

ACC bought its holding in Jetsave in 1980 for about £3m. The company has been cutting costs and put up for sale a yacht and Cessna executive jet. Jetsave is the only remaining specialist operator of low fare flights to North America since the collapse of Laker, and the company says it has already had almost 100,000 passenger bookings for crossing the Atlantic this year.

Jetsave dates back in 1972 and was established by Mr Pycroft. At the time of the ACC purchase, Mr Pycroft said the prospect of "becoming part of ACC's dynamic group was extremely exciting."

Cadbury Schweppes Products, the wholly-owned U.S. subsidiary of Cadbury Schweppes, has completed the acquisition of Duff-Mort Company of Delaware, U.S.

W. CANNING
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Sterling Credit restructure

Sterling Credit, the finance, insurance and property group, has announced pre-tax profits of £732,000 and an end of year net worth of £3.4m in its preliminary results for the year ended December 31. The figures compare with losses of £1.5m in the nine months to December, 1980 and a balance sheet deficit of £945,000 at that date which reflected the company's narrow escape from collapse late in 1980.

Shareholders' funds of £10.17m include a negative reserve of £1.75m arising from Sterling's losses in the two periods of the year to March, 1980 and the nine months to December, 1980, offset in part by 1981 profits.

The provision of the 1981 Companies Act prohibits public companies with negative reserves from paying dividends to their shareholders. Sterling is accordingly intending to restructure the group, transferring the equity to a new holding company in such a way as to net out the negative reserve and facilitate future dividend payouts.

The new size of Sterling's balance sheet follows its acquisition for £8.5m cash of Winston, the property group, last year. Property investments of £9.52m at December 31 took account of a £2m upward revaluation of these assets after the purchase of Winston plus the acquisition of another property for a further £1m.

The reconstruction will involve the issue of ordinary shares of 25p each or warrants in the new holding company, or cash, on the basis of For every eight Sterling ordinary 1p shares, one ordinary share of 25p; for every four 8p convertible £1 preference, nine ordinary; for every 10p 3.5p convertible £1 preference, 21 ordinary; for every £12.75 per cent £1 preference share, 108.78p in cash; for each 7.35 per cent £1 preference share, 115.47p in cash; for every eight Sterling warrants, one warrant.

Details of the rearranged structure, advised by Hambros Bank, will be sent to shareholders at the end of April. An extraordinary general meeting of shareholders in each category of the equity is expected to be convened on May 24.

The new holding company's board will not differ from Sterling's present board, chaired by Nicholas Oppenheim, which said last night that the restructuring would not affect Sterling's trading operations in any way.

In February he became a director, but two weeks after his resignation, he said he did not feel able to sign the draft rights issue document because the group profits for the full year to October 31 1981 had not been included.

He also feared that the combination of his losses and the rising costs of the rights issue would mean that the net proceeds would be insufficient to eliminate the group's indebtedness.

Glasgow Pavilion said that it was the intention to reconsider the rights issue as soon as practicable and the group is talking to a number of issuing houses and banks in an effort to find a new lead underwriter following the departure of Hill Woolgar.

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Closure costs put General Tire in the red

By Our New York Staff

much-expected £50m huldags for Credit Foncier de France materialised through Morgan Grenfell and County Bank. The 25-year bonds are guaranteed by France.

The paper is £25 paid with the remainder payable on June 1. The issue will be priced today to yield 11½ basis points over the mean of the yield of three UK gilts—the 2004-08 13½ per cent, 2000-03 13½ per cent and 1998-01 14 per cent stock.

On the basis of yesterday's market, the Credit Foncier yield would come to around 15 per cent.

Prices in the Euro D-mark sector fell slightly last night after a day of light trading. Today should see a DM150m issue for the Inter-American Development Bank through Deutsche Bank.

A SwFr100m 10-year issue for the IADB was priced yesterday through Union Bank of Switzerland at 100½ with a coupon of 7 per cent to yield 6.96 per cent.

GENERAL TIRE, the U.S. tyre manufacturer, yesterday reported a sizeable \$34.6m loss for the first quarter of this year, mainly because of the costs associated with its recent decision to close a large plant at Akron, Ohio, the capital of the U.S. tyre industry. The result compared with a \$3.1m profit in the same quarter last year. Sales were also down slightly, from \$497.5m to \$485.6m.

The Akron closure cost General Tire \$31m and was blamed on the popularity of competing radial tyres, and the strong competitive pressures that are being placed on tyre industry by foreign imports. The union and the town of Akron fought to keep the plant open and save the 1,300 jobs there.

In addition, General Tire took a charge of \$8.6m for the closure of two joint-venture chemical plants. The after-tax effect of all the closures was \$30.3m.

Richard Lambert looks at a leading tractor maker's struggle for survival

Massey returns to banks as problems mount

EIGHT MONTHS after completing its marketing financing program, Massey-Ferguson is still struggling for survival. The annual report makes it clear that in a very hostile market environment, the coming year will be one of crucial importance to the long-term shape of the group.

Massey admits that demand for its two main product groups—farm equipment and diesel engines—has fallen to a low level anticipated at the time of the refinancing. As a result, its net loss for 1981 was greater than expected, at \$194.8m.

Despite this, Massey has managed to comply with most of the covenants laid down with its bankers at the time of the refinancing. However, it says the extra cash conservation measures which have been made necessary by its falling sales in the market place will have an adverse impact on its earnings. This in turn will jeopardise compliance with some of its debt covenants.

Massey has prepared further rationalisation plans and says that by the middle of this year its cost base will have been reduced to a point at which it should be profitable even at depressed market levels. But implementing these measures will require help from the bankers in providing extra operational flexibility.

Talks are now under way with individual banks. Massey stresses that it is ready to accept less restrictive terms, rather than any completely new

deals involving further injections of cash. But there is some concern about the company, that this may not prove enough. With U.S. farmers facing what has been described as their worst year since the 1930s drought, Massey's American remains extremely poor.

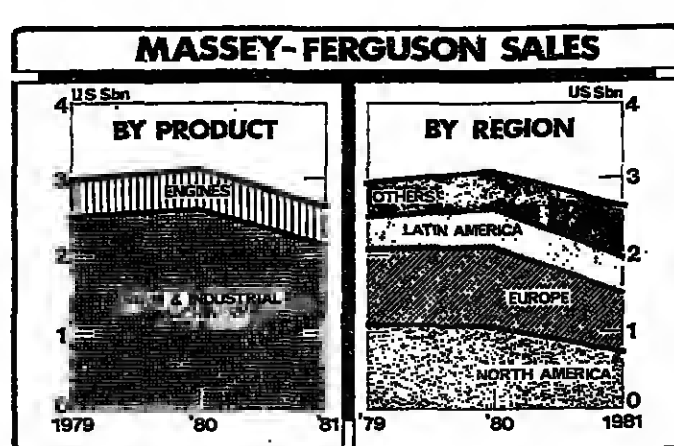
The U.S. Department of Agriculture estimates that the net income of U.S. farmers in 1983 was around \$23bn compared with \$32.7bn two years earlier. In terms of constant dollars, that represented a fall of very roughly 50 per cent.

The Department has no official forecast of this year's outcome, but says that income levels are bound to show a further fall.

This is obviously bad news for Massey, which at the end of January had total borrowings of more than \$1.2bn compared with stockholders' funded equity of just \$1.1bn. Its capital structure, based on the company's equity, has consisted of the redeemable preference shares which played such a big part in the refinancing package.

Massey's net loss in the first quarter of this year was rather more than had been expected, at \$78m, or 14.5c a share. The loss, Massey still claims to be the largest tractor manufacturer in the Western world with a worldwide market share of around 17 per cent.

But in 1981, industry sales in the U.S. fell by 10.5 per cent, while in Europe, sales of



of a step-by-step reduction in its U.S.-based activities. Increasingly, the company is becoming a two-legged animal—a combine harvester business based in Canada, which seems reasonably well based, and a tractor and engine manufacturer in Europe, mainly in the UK and France. An important part of the tractor activity consists of sales to the Third World, which are largely sourced from Europe.

The UK remains the company's most important area of operation, both for tractors and engines.

Most observers agree that the Canadian and European activities are basically sound businesses. But in today's market conditions, questions arise as to whether the company's remaining activities in the U.S. still has a substantial industrial and agricultural tractor manufacturing operation in Detroit.

One of Massey's strengths is that it started its slimming process well before companies such as International Harvester and its management is perceived to have done the job well. It has succeeded in shrinking its working capital needs in line with its trading activities, and its cash management has been sound. These within the company's head office will succeed in reaching the other side of the valley in more or less its present shape, but there are still some nail-biting months to come.

U.S. Steel sees no income loss from takeover

By Our Financial Staff

at present in hand.

JWT said yesterday that profits for its latest financial year were \$77.5m, or \$1.94 a share, compared with \$12.5m or \$2.56 in the previous year. Pre-tax adjustment on account of the irregularity amounted to \$12.4m. The adjustment over the four-year period was \$30m.

In the final quarter of last year, JWT earned \$2.5m or 47 cents a share, down from \$4.4m.

As a result of the affair at its TV subsidiary, JWT announced earlier this month that it had decided to pull out of the time banking business.

U.S. STEEL, the biggest American steelmaker, does not foresee a loss of earnings in the first quarter as a result of its \$5.4bn acquisition of Marathon Oil.

However, Mr David Roderick, U.S. Steel chairman, said that the company still hoped to sell some of its assets to retrieve part of the debt connected with the Marathon acquisition.

U.S. Steel had net earnings of \$278.9m or \$3.06 a share in the first quarter of last year on sales of \$3.4bn. Annual net profits were \$1.68bn compared with \$504.5m on sales of \$13.9bn in 1985. \$1.7bn

Data General earnings collapse in second quarter

BY OUR FINANCIAL STAFF

SOCIÉTÉ Générale de Belgique, the Belgian banking and industrial holding group, suffered substantial operating losses in 1981.

For the year Société Générale's loss was BFR 2,65bn (\$58m) marking a strong contrast with the BFR 922.7m earnings recorded for 1980.

Although the group will be paying a dividend, it is to be cut to BFR 90 per share from the previous year's level of BFR 125.

The reasons for Société Générale's losses are closely linked with complex financial operations last October concerning its minority-controlled subsidiary, the Belgian bank

THE HOPE of a recovery in earnings in fiscal 1982 at Data General, the Westborough-based manufacturer of general computers, took a knock yesterday when the company disclosed that its third-quarter profits for the first half of the year were 10 per cent down at operating level, to \$13.7m or \$1.47 a share. However, sales for the half year were firm, at \$365.1m, a gain of 15 per cent.

The board blames the recession in the computer industry or a collapse of 57 per cent to \$5.5m in operating earnings in the second quarter. The directors, then earnings for the third quarter will be even below those for the second quarter.

In fiscal 1981, ended September, Data General, which makes a wide range of computers—from microprocessors to mini-computers—recorded a sharp increase in earnings from \$24.7m to \$40.8m. No cash dividends have yet been paid, nor is such payment currently expected.

The gain in sales in the first half of the current year is in line with forecasts for the full year but the company has been expecting an upturn in earnings, based on the likelihood of stronger margins and increasing sales of computer hardware.

The first quarter showed an increase in non-operating profits on the basis of higher sales and reduced costs.

Ecuador seeks \$900m credit for private sector

BY PETER MONTAGNON IN CARTAGENA, COLOMBIA

ECUADOR is seeking a \$900m credit facility from international banks to help its private sector overcome the effects of the recent depreciation of its currency, the sucre.

The plan, revealed by Ecuadorian officials at the Inter-American Development Bank meeting here, calls for a three-year credit to be made to the Government, which would then pass the funds on to the private sector.

Officials said that preliminary talks had been held with a small group of leading U.S., British and Japanese banks, but commercial bankers say that finalising any deal could be a slow business.

Ecuador is confronted with a range of economic problems arising from its reliance on the price of oil and other export products. As a result the sucre has fallen sharply on the free foreign exchange markets.

Ecuador's total foreign debt, at more than \$5bn, is very large for a small country with a population of only around 7m people.

Its borrowing tactics have recently come under fire from commercial banks. They say that they were asked to submit proposals for a medium-term credit only to discover that Ecuador had chosen to raise short-term money through brokers.

Argentina debt, Page 30

FT INTERNATIONAL COND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 15.

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DEBITACTIONS		MARK		Issued		On bid		Changes on week	
STRAIGHTS									
Australia	54 91	300	102%	102%	+0%	+1%	8,57		
Australia	54 91	200	102%	102%	+0%	+1%	8,57		
Belgium	54 91	100	100%	100%	+0%	+0%	0		
Comp. Tel. Esp.	54 92	300	100%	100%	+0%	+0%	0		
Denmark	10 86	100	100%	100%	+0%	+0%	0		
EEC	10 82 32	300	100%	100%	+0%	+0%	0		
EEC	54 94	200	101%	101%	+0%	+0%	0		
EEC	54 98	80	100%	100%	+0%	+0%	0		
EEC	10 82 32	300	100%	100%	+0%	+0%	0		
France	104 91	100	100%	100%	+0%	+0%	0		
Ireland	10 86	100	100%	100%	+0%	+0%	0		
Italy	71 88	100	100%	101%	+0%	+0%	0		
Japan	54 91	300	100%	100%	+0%	+0%	0		
Netherlands	10 86	100	100%	100%	+0%	+0%	0		
Norway	10 86	100	100%	100%	+0%	+0%	0		
Portugal	10 86	100	100%	100%	+0%	+0%	0		
Spain	10 86	100	100%	100%	+0%	+0%	0		
Sweden	10 86	100	100%	100%	+0%	+0%	0		
Switzerland	10 86	100	100%	100%	+0%	+0%	0		
United Kingdom	10 86	100	100%	100%	+0%	+0%	0		
USA	10 86	100	100%	100%	+0%	+0%	0		
West Germany	10 86	100	100%	100%	+0%	+0%	0		
Yugoslavia	10 86	100	100%	100%	+0%	+0%	0		
Average price changes									
SWISS FRANK									
Issued									
Asian Transport	7 82	80	102%	102%	+0%	+0%	7,15		
Asian Dev. Bank	8 80	80	104%	104%	+0%	+0%	7,15		
Australia	54 93	100	103%	103%	+0%	+0%	8,54		
Belgium	54 93	100	103%	103%	+0%	+0%	8,54		
Canada	54 93	100	103%	103%	+0%	+0%	8,54		
Denmark	10 86	100	103%	103%	+0%	+0%	8,54		
EEC	10 82 32	300	103%	103%	+0%	+0%	8,54		
France	104 91	100	103%	103%	+0%	+0%	8,54		
Germany	10 86	100	103%	103%	+0%	+0%	8,54		
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Netherlands	10 86	100	103%	103%	+0%	+0%	8,54		
Norway	10 86	100	103%	103%	+0%	+0%	8,54		
Portugal	10 86	100	103%	103%	+0%	+0%	8,54		
Spain	10 86	100	103%	103%	+0%	+0%	8,54		
Sweden	10 86	100	103%	103%	+0%	+0%	8,54		
Switzerland	10 86	100	103%	103%	+0%	+0%	8,54		
United Kingdom	10 86	100	103%	103%	+0%	+0%	8,54		
USA	10 86	100	103%	103%	+0%	+0%	8,54		
West Germany	10 86	100	103%	103%	+0%	+0%	8,54		
Yugoslavia	10 86	100	103%	103%	+0%	+0%	8,54		
Average price changes									

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X-MONEY MARKETS • FOREX-MONEY MARKETS • FOREX-MONEY MAR

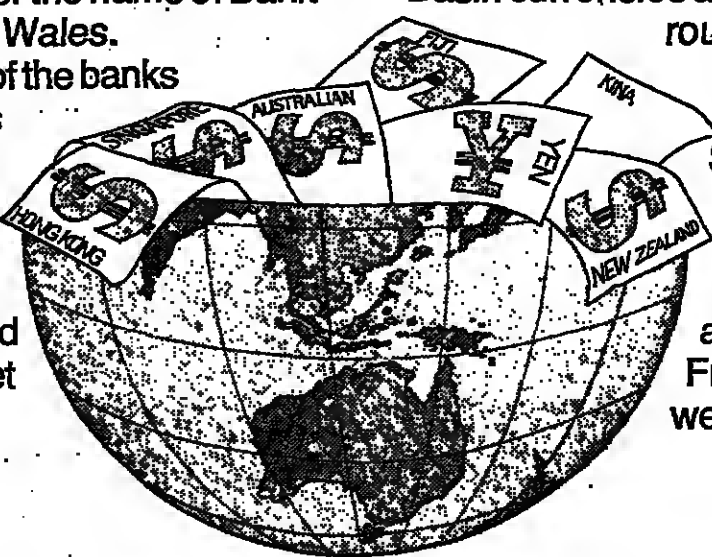
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Telex: 68001	Telex: 30038	Telex: 74935	Telex: 26722	Telex: 425679	Telex: 470609

Funding plan for French mining group

By Terry Dodsworth in Paris

THE FRENCH Government has agreed to a Ffr 800m (Sfr 9m) loan to the state-owned L Nickel-LSNL, the ailing mining group which has run up losses of almost Ffr 800m over the last two years. It operates in the French Pacific territory of New Caledonia.

Under the plan, Le Nickel will receive the funds from its shareholders, Imetal, the mining holding group, and Elf-Aquitaine, the state-owned oil company, each of which has a 25% stake. But the Government is involved in the restructuring both through its control of Elf and through its substantial interest in Imetal. Where two shareholders own 50% each, Rothschild and Suez have a combined shareholding of about 25 per cent.

Imetal said yesterday that it

was helping finance its share in the Le Nickel reorganisation through the sale of its 10 per cent stake in the company. But that will be underwritten by ERAP, the main shareholder in ELF. The issue is a three-for-one at FFY 85 a share.

Elf is currently proceeding with a boardroom reshuffle. It follows the resignation of four directors, including M Guy Le Morhedec and M David de Broise, from the former company's banking interests. The Government has been under some pressure to seek a solution to Le Nickel's problems because it is one of the main industrial activities in New Caledonia.

DOMESTIC PETROLEUM LIMITED

through a wholly-owned subsidiary
has acquired those shares not already owned of

HUDSON'S BAY OIL AND GAS COMPANY LIMITED

in exchange for 35,922,620 Retractable Preferred Shares
having an aggregate par value of

\$2,065,550,650

plus
a maximum of
47,896,826
Common Share Purchase Warrants

The undersigned acted as the financial advisor to a special committee of the Board of Directors of Hudson's Bay Oil and Gas Company Limited and assisted in the negotiations leading to the conclusion of this transaction.

BURNS FRY LIMITED

All of these Securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1982

\$100,000,000

XEROX CREDIT CORPORATION

Three-Year Extendible Notes

Salomon Brothers Inc

Goldman, Sachs & Co.

The First Boston Corporation

Merrill Lynch White Weld Capital Markets Group
Merrill Lynch, Pierce, Fenner & Smith Incorporated

Bache Halsey Stuart Shields
Incorporated

Bear, Stearns & Co.

Blyth Eastman Paine Webber
Incorporated

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation

Drexel Burnham Lambert
Incorporated

E. F. Hutton & Company Inc.

Kidder, Peabody & Co.
Incorporated

Lazard Frères & Co.

Lehman Brothers Kuhn Loeb
Incorporated

L. F. Rothschild, Unterberg, Towbin

Shearson/American Express Inc.

Smith Barney, Harris Upham & Co.
Incorporated

Warburg Paribas Becker
A. G. Becker

Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

Atlantic Capital
Corporation

New Issue
March, 1982



All of these notes having been placed, this announcement appears for purposes of record only.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.

DM 100,000,000

Private Placement
9 1/2% Bearer Notes of 1982, due 1989

Dresdner Bank
Aktiengesellschaft

Deutsche Bank
Aktiengesellschaft

Commerzbank
Aktiengesellschaft

Westdeutsche Landesbank
Girozentrale

Companies
and Markets

INTL: COMPANIES & FINANCE

Improving margins lead to recovery at Commerzbank

BY STEWART FLEMING IN FRANKFURT

COMMERZBANK, West Germany's third largest commercial bank, announced a recovery in operating earnings in 1981 after incurring operating losses in 1980, says Dr Walter Seipp, who took over as chairman in May last year.

But the bank, which has total assets of DM 101.3bn (\$41.93bn), is still burdened with about DM 20bn of non-earning assets—fixed interest long-term loans bringing in less than the cost of refinancing them—and will not be paying a dividend for 1981. Earnings have also been burdened by loan loss provisions against its DM 600m of loans to Poland which are not government guaranteed. A reserve of about 10 per cent has been put against these loans, although Dr Seipp maintains that the Western banks' Polish exposure will not lead to losses in the long term.

The German parent bank's pre-tax operating earnings recovered to slightly more than DM 150m, compared with a loss of around 10m in 1980 when the bank had to draw on hidden reserves to balance its

profit and loss account. Contributing to the rise in operating earnings were an increase in the parent bank's interest earnings of DM 138m to DM 1,088m, a rise in commission earnings of DM 49m to DM 447m and an increase in dealing profits from foreign exchange and securities trading of DM 70m.

Profits of the Commerzbank group as a whole, which includes not only the German parent company but also the bank's 90 per cent owned mortgage bank subsidiary and foreign subsidiaries, have also improved. The Luxembourg subsidiary suffered losses last year requiring the parent bank to pump in DM 63.2m to balance its profit and loss account. In 1981, the parent bank had to

supply the Luxembourg operation with DM 9.5m.

After putting aside published provisions for loan losses and securities write downs of DM 181m against nil in 1980, the German parent bank has declared a balanced result and for the third consecutive year it has not added to its equity reserves.

Looking forward to 1982, Dr Seipp hopes the bank can resume dividend payments even though the portfolio of non-earning fixed interest loans will continue to be a burden. Interest margins recovered last year from 1.41 per cent to 1.63 per cent, and falling German interest rates have helped improve lending margins in the opening months of 1982 to 1.75 per cent.

Industrie Pirelli upturn continues

By James Buxton in Rome

INDUSTRIE PIRELLI, the Italian operating company of the Pirelli cable and tyre group, consolidated its return to profitability last year. It made net profits of L.8.9bn (\$6.7m), more than double the L.3.5bn of 1980.

But as then, the relatively modest level of profitability is less significant than the fact that after a year of serious recession in Italy, Pirelli is continuing to recover. In 1980 it returned to the black for the first time in 10 years. Sales in 1981 were up 17.2 per cent at L.1,523bn (\$1.15bn).

The tyre division, which accounts for about 45 per cent of the Italian company's operations, made a profit last year. It had been the principal cause of Industrie Pirelli's losses in the 1970s and was still in deficit to the tune of L.3bn at the end of 1980.

The better performance of Industrie Pirelli in 1981 is attributed partly to the better progress of the tyre section and partly to exchange rate gains. Some 33 per cent of Industrie Pirelli's sales in 1981 were exports.

The company's recovery follows a series of measures to increase productivity and reduce indebtedness, and the introduction of new products, including low-profile tyres. Last year Industrie Pirelli invested L.83bn.

Total turnover of the Pirelli group worldwide in 1981 was L.5,100bn, compared with L.4,100bn in 1980. This was divided between cables (45 per cent), tyres (42 per cent) and other products (13 per cent).

Industria Pirelli's parent company is Pirelli SPA, the Italian holding company of the Pirelli group. The other main holding company is the Basle-based Societe Internationale Pirelli, which mainly operates outside the EEC, and concentrates more on cables.

Sharp rise in Sacilor deficit

BY DAVID WHITE IN PARIS

SACILOR, ONE of France's two recently-nationalised steel producers, has reported a sharply higher loss of FF 2.79bn (\$450m) for last year, almost half as much again as in 1980.

The loss exceeds the company's previous record of FF 2.28bn reported in 1977, the year before the Giscard Administration drew up a programme of drastic cutbacks which in effect brought the main producers under state control.

Sacilor, which dominates the

steel industry in the Lorraine region of Eastern France, had already warned that its deficit, which dropped in 1978 but has since progressively increased, would be higher than the previous year's FF 1.94bn.

The result indicates a further worsening of the company's position in the second half after a first half loss of FF 820m. In the second half the company took control of another loss-making operation, Uginde Aciers, previously an offshoot of

the Pechiney Uginde Kuhlmann group, as part of an overall restructuring of the French special steels sector.

Under the same plan, the special steels area of Creusot-Loire has been brought under the larger Usinor group.

Usinor, which had sales last year of FF 17.5bn compared with Sacilor's FF 10.9bn, has put its losses at round FF 3.4bn, nearly three times as much as in 1980.

Belgian closure hits Buehrmann Tetterode

By Our Amsterdam Correspondent

THE CLOSURE of a loss-making Belgian subsidiary of Buehrmann-Tetterode (BT), the Dutch paper and packaging group, with a net profit of only FI 1.5m (\$562,000) in 1981. This is roughly in line with the forecast made in January when BT revealed plans to shut down Papeteries de Mont-Saint-Guibert (MSG).

Earnings before tax and interest charges rose by FI 1m to FI 157.3m, while net profit before extraordinary items, fell by FI 12.2m to FI 34m. After providing FI 32.5m to meet the cost of the MSG closure net profit was only FI 1.5m compared with FI 46.2m in 1980.

Turnover rose by 4 per cent to FI 2.67bn (\$1bn), including 0.8 percentage points contributed by new acquisitions. BT will reduce but not drop its dividend since it regards the problems in Belgium as solved. It proposes paying FI 2.40 per FI 20 nominal share compared with FI 5.60 the year before.

Oce sees 'normal' year after first quarter profit

BY CHARLES BATCHELOR IN AMSTERDAM

cover all expected costs. When Ozalid returns to profits, Oce will have about FI 60m of losses to set against tax.

Meanwhile, Oce has reached agreement with the National Investment Bank, a state-backed institution, for it to take up a subordinated loan of FI 50m.

This is the part of a commitment from the Dutch Government to provide FI 200m of support over the next five years for Oce's product development programme.

Oce is extending the range of its 1900 series plain paper office copiers and adding electronic equipment to permit the storage and distribution of information. Sales are due to start in the Netherlands and France later this year.

Oce also plans to set up its own organisation in the U.S. to rent its 1900 series copiers. Previously it had a licensing agreement for Pitney Bowes to manufacture its 1700 series, but this has been ended.

Argentina to restrict foreign debt

BY PETER MONTAGNON IN CARTAGENA, COLOMBIA

ARGENTINA will restrict medium and long term foreign borrowing by public sector entities to a maximum of \$3.5bn this year in an effort to ensure that its external debt does not grow in real terms.

Sr Roberto Alemann, the country's Minister of Finance said yesterday that the public sector foreign debt now amounts to about \$20bn out of a total external debt of slightly more than \$30bn.

Repayments of public sector foreign debt this year total about \$7.2bn Sr Alemann said. About \$3.7bn of this would be rolled over as short term borrowing but the planned target for medium and long term finance would also allow some short term debt to be consolidated into a longer maturity.

Argentina has already raised about one third of its total medium and long term foreign borrowing requirement this year

and its latest credit, a \$200m loan for the Buenos Aires electric utility, SEGBA, was particularly well received with an estimated sell-down of \$90m from managers and co-managers and \$70m from smaller participants.

The next public sector credit will be a \$50m credit for the gas utility, Gas del Estado, for which international banks are being invited to submit bids by April 14. This is the utility's first borrowing in the Euro-credit market and funds will be used in part to finance a 300 km gas pipeline project.

Sr Alemann said that Argentina's external accounts were now in a very comfortable position. The current account balance of payments deficit last year was reduced to about \$3bn from \$4.7bn in 1980, and with an anticipated improvement in the visible trade balance, it should be eliminated in 1982.

Net interest payments abroad of between \$2bn and \$2.5bn this year would be covered by a similar surplus in visible trade. Argentina would not borrow to increase its \$5bn in reserves because "that would be inflationary."

Commercial bankers attending the Inter-American Development Bank annual meeting here agree that Argentina faces little problems on the external front. Having met Sr Alemann here for the first time, several bankers now also say that they are becoming less concerned about Argentina's internal economic prospects.

Sr Alemann is pursuing a rigorous anti-inflation policy involving severe wage restraint and strenuous efforts to cut monetary financing of the public sector borrowing requirement.

He said that total public sector deficit this year should

amount to less than 2 per cent of GDP, compared with 6.5 per cent last year, and less than half of that will be financed by money supply expansion at the central bank.

This policy is, however, being imposed at a time when the economy is already faltering. The Argentina economy declined last year and living standards are falling.

But Sr Alemann hoped the policy would lead to a quick reduction in inflation, which in turn would lead to lower interest rates and stimulate investment so that growth should become positive again in the second half.

Commercial bankers stress that Argentina needs to produce quick results from its present economic policy, noting that last week's abrupt fall of the peso apparently reflects some continuing uncertainty on the domestic front.

U.S. \$25,000,000
Floating Rate Notes due March 1986

BANCO DE SANTIAGO

(Incorporated with limited liability in the Republic of Chile)
In accordance with the provisions of the Notes and Agent Bank Agreement between Banco de Santiago and Citibank, N.A., dated September 24, 1980, notice is hereby given that the Rate of Interest has been fixed at 16 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, September 30, 1982, against Coupon No. 4 in respect of U.S.\$10,000 nominal amount of the Notes will be U.S.\$122.56.

March 31, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK



Development Bank of the Philippines
U.S.\$30,000,000

Guaranteed Floating Rate Notes due 1990
Guaranteed by the Republic of the Philippines
In accordance with the provisions of the above Notes, notice is hereby given that for the six months from Jan. April, 1982 to Oct. October, 1982 the Notes will carry an interest rate of 16% per annum.

The interest payable on each U.S.\$5,000 Note on the relevant Interest Payment Date, Oct. October, 1982, against Coupon No. 1 will be U.S.\$466.67.

Agent Bank:

Lloyds Bank
International

Companies
and Markets

INTL. COMPANIES & FINANCE

Japanese car groups fill
Maruti partner shortlist

By K. K. SHARMA IN NEW DELHI

MARUTI, the nationalised car maker started by Mr Sanjay Gandhi, the late son of the Indian Prime Minister, is almost certain to choose a Japanese partner to make a four-door car for the domestic market.

Maruti's short list contains three companies all of them Japanese. They are Suzuki Motor, Nissan Motor, and Mitsubishi Motor.

A number of European companies including BL from the UK, Peugeot and Renault from France, and Volkswagen and Mercedes-Benz from Germany,

had also made proposals for the fiercely contested partnership with Maruti. The company was nationalised in October, 1980, following Mr Gandhi's death in a plane crash.

The final selection will be made by the Indian Cabinet after the Public Investment Board considers the recommendation made by the Maruti board. This does not specify any particular company but speaks favourably of the Japanese companies, particularly Suzuki whose terms impressed a Maruti team that visited Japan recently.

Suzuki is offering to take a 40 per cent stake in Maruti and a modest royalty which is said to be less than the 5 per cent fee acceptable to the government under foreign investment guidelines.

Maruti would manufacture initially 35,000 cars a year but hopes to raise production to 100,000 cars a year.

The only two car models currently available to Indians are based on designs which are about 20 years old. One is made by Hindustan Motors and the other by Premier Automobiles.

Standstill
at Tokyu
Department
Store

By Yoko Shibata in Tokyo

TOKYU DEPARTMENT Store, the leading company in the Tokyu group's distribution division, has reported little changed sales and profits for the year ended January 31, 1982, reflecting reduced consumer spending.

Operating profits at parent company level rose by 2.4 per cent to ¥4.63bn (¥13.7m) on full year sales of ¥248.82bn, up 1.6 per cent. Net profits were 1.4 per cent higher at ¥2.31bn and profits per share were ¥20.84 compared with ¥21.01.

The company blames the slow-down in sales growth on setbacks in sales of its main product line, clothing. These fell by 4 per cent in account for 42 per cent of the total.

Outlays of ¥800m on the opening of three new stores, including one in Hong Kong, in the year reduced earnings but a turnaround in non-operating profits to ¥365m from the previous year's loss of ¥1.48bn, helped Tokyu to push operating profits ahead.

The company expects operating profits to increase by 1.5 per cent to ¥4.7bn in the current year, on sales of ¥261bn, up 4.9 per cent. Net profits are forecast to rise by 4.2 per cent to ¥2.4bn.

This announcement appears as a matter of record only.

MARCH 1982

U.S. \$75,000,000

Houston Natural Gas Corporation

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LimitedSociété Générale,
U.S.A.

Union Bank of Switzerland

Agent Bank

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Bid for small holdings in Hacker

By JAMES SUCHAN IN BONN

HERR JOSEF SCHÖRGRUBER, the Bavarian property and brewing magnate, is seeking further to consolidate his hold over the Munich beer industry by taking full control of Hacker-Pschorr, the city's third largest brewer.

Herr Schörgruber's holding company, which already holds 60 per cent of Hacker, confirmed that it was offering DM 900 per DM 50 share to the small shareholders of the company.

Small shareholdings are believed to comprise only 4 per cent of the total, but another Schörgruber brewer, Paulaner Salvator Thomasbrau, in which his holding company has 62 per cent, is strongly expected to take up its option on the remaining 36 per cent of Hacker from Bayerische Vereinsbank later in the week.

Completion of the two deals will confirm Herr Schörgruber's control of nearly half Munich's output of 4.6m hecto-

litres of beer and, as significantly, substantial real estate. The Munich brewers are unique in Germany in having large holdings of pubs and wine-houses.

Earlier this year, Herr Schörgruber announced a proposal to dismantle the Hacker brewery and replace it with shops, apartments, and offices while moving the production of Hacker beer to fill out capacity at the Paulaner brewery, the largest in Munich.

Downturn
for Nachi
Fujikoshi

By Our Financial Staff

NACHI-FUJIKOSHI, a major Japanese ball bearing manufacturer now diversifying into industrial robot production, suffered a 10.7 per cent drop in net earnings in the year to last November partly because of losses stemming from its accumulating inventory.

Sales rose by 5.3 per cent to ¥103.09bn (¥41.7m) but net earnings fell from ¥2.71bn to ¥2.42bn. Earnings per share were ¥14.9 against ¥17.83.

Earnings are forecast to rise to ¥2.5bn in the current year on sales of about ¥108bn.

Doubled profits
and rights from
Ka Wah Bank

By Robert Cottrell in Hong Kong

KA WAH BANK of Hong Kong has reported more than doubled net profits of HK\$ 42.7m (U.S.\$7.3m) for 1981, against 1980's HK\$ 18.9m struck after tax and transfers to inner reserves. The bank has also proposed a one-for-four rights issue at HK\$ 1.80 per share to raise HK\$108.6m net, and a one-for-ten scrip issue.

The bank says the rights issue is necessary to balance its capital base with its assets as it continues to expand. Irrevocable undertakings have been received for 63.6 per cent of the issue.

Palmco earnings squeezed
by poor overseas demand

By WONG SULONG IN KUALA LUMPUR

PALMCO, Malaysia's biggest palm oil refiner, reported a 13 per cent drop in pre-tax profits to 5.2m ringgit (US\$ 2.36m) for the six months ended December and said conditions for the second half are equally unpromising. Turnover was 238m ringgit, marginally higher than previously.

In the past 18 months, 18 of Malaysia's 48 palm oil refineries have closed down because of difficulties getting crude oil and depressed profit margins for refined oil.

The 48 refineries had a total capacity of 3.6m tonnes a year

while Malaysian palm oil output was only 2.8m tonnes last year.

The results reflect conditions in the Malaysian palm oil industry which is being squeezed by low demand overseas and high premiums for crude oil which is in short supply.

● Dunlop Malaysian Industries Berhad, 51 per cent owned by Dunlop International, has reported a fall in group net profits to 23.8m ringgit (US\$10.8m) in 1981 from 27.69m ringgit. Sales rose to 288.12m ringgit from 237.13m ringgit.

Mixed group results from
major Japanese brewers

By Our Financial Staff

SAPPORO BREWERIES, Japan's second largest brewer, has reported a 12 per cent rise in consolidated net profits for the year ended December, while Asahi Breweries, number three in the industry, has reported a 2.7 per cent drop.

Sapporo's net earnings rose to ¥3.98bn (¥16.15m) from ¥3.59bn on sales ahead by 18 per cent to ¥340.3bn. Sapporo said that higher sales came from new products.

Asahi's group net earnings slipped to ¥1.58bn from ¥1.62bn despite a 10 per cent rise in sales to ¥283.5bn. It said that an increase in rationalisation costs — particularly higher retirement allowances for workers made redundant by new production processes — cut profits.

Sapporo had earlier reported

a 35 per cent rise in parent company operating profits to ¥9bn on a 19.5 per cent increase in sales to ¥330bn.

Asahi had reported a 14 per cent fall in parent company net profits to ¥1.3bn on a 7.1 per cent increase in sales to ¥198bn.

Both companies are forecasting improved earnings for the current year. Sapporo sees a 5 per cent rise in group net profits to ¥4.2bn on a 9 per cent growth in sales to ¥372bn. Asahi sees a 33 per cent growth in group net profits to ¥2.1bn on a 10 per cent rise in sales.

Kirin Brewery, the industry leader with a 62.7 per cent market share, has so far reported only parent company results for 1981. Net profits rose by 5.7 per cent to ¥20.13bn on a 15 per cent increase in parent sales to ¥984.8bn.

U.S. \$25,000,000

UNITED OVERSEAS
BANK LIMITED

(Incorporated in the Republic of Singapore)

Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 31st March, 1982 to 30th June, 1982, the Notes will carry an Interest Rate of 15 1/8% per annum. Thereafter Interest Payment Date will be 30th June, 1982 and the Coupon Amount per U.S. \$1,000 will be U.S. \$39.97.

Credit Suisse First Boston Limited
Agent Bank

All of these Securities have been sold. This announcement appears as a matter of record only.

\$150,000,000

GMAC Overseas Finance Corporation N.V.

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SWISS BANK CORPORATION INTERNATIONAL
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March 17, 1982

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\$200,000,000

Province of Ontario

(Canada)

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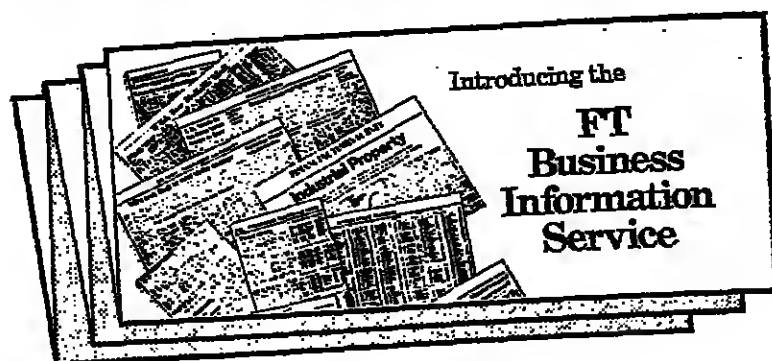
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APPOINTMENTS

Sir Maurice Hodgson joins Dunlop

Sir Maurice Hodgson, who retires as chairman of ICI today, will be joining the board of DUNLOP HOLDINGS as a non-executive director, tomorrow. Sir Maurice joined ICI at Birmingham in 1932. He is a member of the court of British Shippers and governor of the London Graduate School of Business Studies. He was knighted in 1979 for services to export.

★ Mrs Sally Oppenheim has been appointed a non-executive director of THE BOOTS COMPANY.

★ Mr A. P. F. Malcolm has been appointed to the board of STEEL BROTHERS HOLDINGS as group finance director.

★ Mr Terry Greer, managing director of JOSEPH HARRIS, part of Johnson Group Cleaners, has been appointed to the group board.

★ Mr P. F. Pepperrell has accepted an invitation to join the board of WALTER DUNCAN AND GOODRIDGE.

★ AUSTRALIAN CON-SOLIDATED INDUSTRIES, Melbourne, has appointed Mr W. S. (Bill) Morrison, managing director of ACI Europe, with responsibilities for the increasing activities in the UK and Europe. He will be based in London. Mr Morrison is a director of the parent company and until his

new appointment was deputy managing director of ACI.

★ Following the acquisition of Cousins International by RED MAN YEENAN INTERNATIONAL, a test plant division has been formed with Mr Arthur Shillito, chairman of Cousins Engineering—a member of the Redman Reenan group—and a director of RHI, as chairman. Mr Peter Latham, managing director of Cousins International, has been made executive director. Mr Michael Mason, RHI's group financial director, Mr Robert Lickley and Mr J. Gordon Dawson have also been appointed directors.

★ THOMSON MCLINTOCK AND CO., chartered accountants, British member of KMG, has appointed Mr C. Alan McLintock as senior partner of the London practice. He also becomes joint chairman of the firm's UK policy council. He takes over the positions from Mr James Macnair who is retiring.

★ Mr Peter Cox has been appointed managing director of NOKIA (UK), UK subsidiary of Nokia Oy, Finland. He joins Nokia after a 10-year career with Philips.

★ Mr Eric de Gelder has been

appointed UK and Elre representative for the CASSE CENTRALE DES BANQUES POPULAIRES and the Groupe des Banques Populaires. He replaces Mr Antoine Crahit who is appointed directeur adjoint des services "étranger", Paris.

★ Mr Ian H. Johnston has been appointed a director of the YORKSHIRE-GENERAL LIFE ASSURANCE CO., the life company of General Accident. Mr Johnston has been managing director of Joseph Terry and Sons for 18 years and chairman for the last five. Following the acquisition of that company by United Biscuits, Mr Johnston has resigned amicably to become chairman and managing director of a company with the Trusthouse Forte Group.

★ Mr Derrick A. Bailey will be director of the North American specialist division of BRITISH NATIONAL INSURANCE from April 5. Mr George Felton will be director of the UK and international division and Mr Peter Van Niek will be director for the treaty division also overseeing the ceded reinsurance for the group.

★ Mr V. D. Sallows has been appointed general manager,

Castrol retail division, BURMAN CASTROL CO., from April 1. He succeeds Mr D. S. Hancock who has been appointed director-lubricants marketing. Mr N. E. Smith has been appointed sales manager, Castrol retail division in succession to Mr Sallows.

★ Two senior management posts have been created at ITN to enable the company to deal with its expanded commitments and to prepare for cable and satellites. The general manager, Mr Bill Hodgson, becomes director of development and Mr Paul McKee, who has been programme development executive, is appointed deputy chief executive. Mr McKee joins the board of ITN. Mr Paul Matthews, assistant general manager, production, is promoted to general manager.

★ Mr David M. Dunkley, Mr Kenneth G. Hewitt, Mr John E. Hopkins, Mr Paul J. Lander, and Mr Ronald F. MacKenzie have been appointed directors of OAKLEY HOLIDAY CENTRES from April 1.

★ Mr A. E. Hepper has been appointed a director of GENERAL INVESTORS AND TRUSTEES.

BUILDING CONTRACTS

£12m for Edmund Nuttall

NEW CONTRACTS totalling £12m in value have recently been awarded to EDMUND NUTTALL. Largest of these is the Viewley Bypass awarded to the Mears Division by the

London Borough of Hillingdon at a contract price of £2m, which includes 4 km of 7.3 m wide carriageway and a three span bridge 110 m long over British Rail tracks.

Other Mears work includes Thames tidal defence works at Gravesend for Southern Water Authority (£570,000) and a fitting out quay on the east side of Hessel Haven, Hull for Richard Dunston (Hessel) (£500,000).

Contracts for British Rail Southern Region are improvements to the CM and EE inspection shed and extension of the repair shed at Slade Green, Kent (£125m) and preliminary works at Gloucester Road Triangle, East Croydon (£250,000). Scottish Division awards include contracts for industrial buildings at Banchory, Stirling for the PSA (£400,000), Corrie water supply, Arran for Strathclyde Regional Council (£300,000) and

the coastal strip drainage works at South Queensferry for Lothian Regional Council (£450,000).

Mears Contractors, the Nuttall building subsidiary, has been awarded four contracts including 72 flats for the Service Housing Association at Rodney Street, Birkenhead (£125m), offices at High St. Fareham for Prosig Computer Consultants (£202,000) and Christchurch Day Centre for Dorset County Council (£472,000).

BWL LARK has won contracts worth £107,150 for the construction of advance factories at St. Columb Major for the Development Corporation. The project covers construction of two factory units of 1,000 sq ft and two factory units of 1,500 sq ft. Work has started and the premises are expected to be ready for occupation by October.

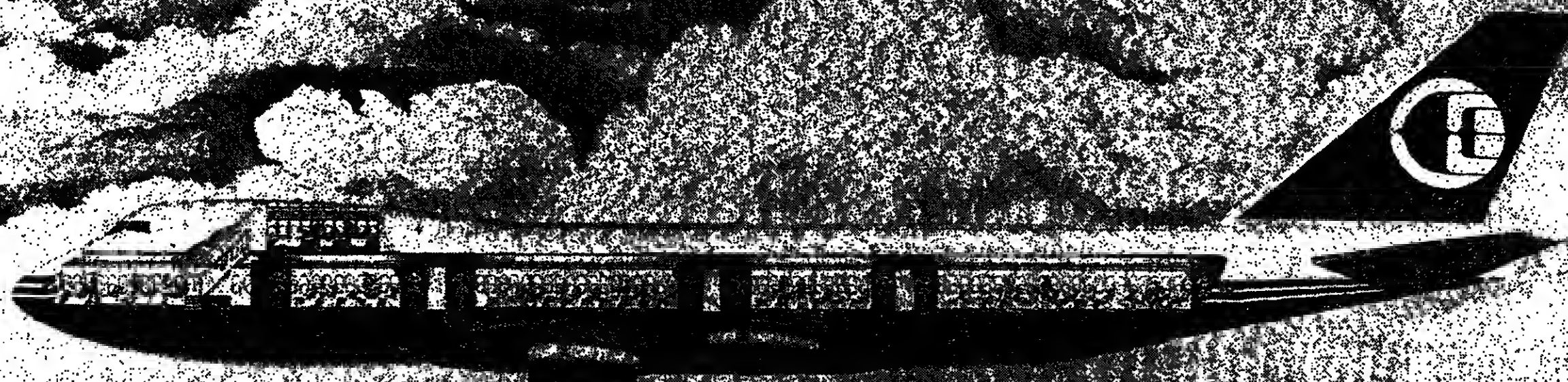
The Development Corporation is also having two factory units of 1,500 sq ft each built by CE CHRISTIAN at a cost of £59,000 on the Trenant Industrial Estate, Wadebridge.

BASE LENDING RATES

A.B.N. Bank	13%	Grindlays Bank	13%
Abled Irish Bank	13%	Guinness Mahon	13%
American Express Bk.	13%	Hambros Bank	13%
Amro Bank	13%	Heritable & Gen. Trust	13%
Henry Ansbacher	13%	Hill Samuel	13%
Arthur D. Little	13%	C. Hoare & Co.	13%
Associates Cap. Corp.	13%	Hongkong & Shanghai	13%
Banco de Bilbao	13%	Kingsnorth Trust Ltd.	13%
BOCI	13%	Knowles & Co. Ltd.	13%
Bank Hapoalim BM	13%	Lloyds Bank	13%
Bank Leumi (UK) plc	13%	Malinsell Limited	13%
Bank of Cyprus	13%	Edward Manson & Co.	13%
Bank Street Sec. Ltd.	13%	Midland Bank	13%
Bank of N.S.W.	13%	Samuel Montagu	13%
Banque Belge Ltd.	13%	Morgan Grenfell	13%
Banque du Rhone et de la Tamise S.A.	13%	National Westminster	13%
Barclays Bank	13%	Norwich General Trust	13%
Barclays Trust Ltd.	13%	P. S. Refson & Co.	13%
Braemar Holdings Ltd.	13%	Roxburghe Guarantee	13%
Brit. Bank of Ind. East	13%	E. S. Schwab	13%
Brown Shipley	13%	Slavenburg's Bank	13%
Canada Perm. Trust	13%	Standard Chartered	13%
Castle Court Trust Ltd.	13%	Trade Dev. Bank	13%
Cavendish City Tst Ltd.	13%	Trustee Savings Bank	13%
Cayzer Ltd.	13%	TCB Ltd.	13%
Cedar Holdings	13%	United Bank of Kuwait	13%
Charterhouse Capital	13%	Whiteaway Laidlaw	13%
Choulatons	13%	Williams & Glyn's	13%
Citibank Savings	13%	Wm. Trust Secs. Ltd.	13%
Clydesdale Bank	13%	Yorkshire Bank	13%
C. E. Coates	13%		
Consolidated Credits	13%		
Co-operative Bank	13%		
Corinthian Secs.	13%		
The Cyprus Popular Bk.	13%		
Duncan Lawrie	13%		
Eagle Trust	13%		
E.T. Trust	13%		
Erster Trust Ltd.	13%		
First Nat. Fin. Corp.	13%		
First Nat. Secs. Ltd.	13%		
Robert Fraser	13%		

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THE POUND SPOT AND FORWARD

THE DOLLAR SPOT AND FORWARD

CURRENCY MOVEMENTS · CURRENCY RATES

OTHER CURRENCIES

† Now one rate. * Selling rate.

MARCH 2011

one month 131-134 per cent; three months 132-134 per cent; six months 133-141 per cent; one year 132-134 per cent.

LD was fixed at FFr 66,200 per (S329.79 per ounce) in the

Paris the 12½ kilo gold bar \$323-326, against \$317-31

days' notice, others seven days fixed. Long-term local authority m

FOR THE UNITED STATES OF AMERICA, DEPARTMENT OF JUSTICE, FBI, NEW YORK OFFICE

FINANCIAL TIMES REPORT

Southern Germany

Baden-Wuerttemberg and Bavaria, long renowned for their natural beauty, also have economic links. Here and on the next page James Buchan examines the region

Germany's two power houses

SOUTH OF THE MAIN. Germany seems quite another country for even in the midst of winter, the south wind blows up from Italy.

In Munich, the Foehn as this south wind is called, sweeps down off the Alps without warning and strips the sky of cloud in half an hour, mountains appear suddenly between the bulbous towers of the Frauenkirche.

It is a crazy wind and many people feel as bewitched as poor Hans Castorp on his magic mountain. The head rings like metal, cigars lose all their taste and the crowds in the snowy squares seem to wander as if dazed.

If Munich is a little magical and holds out promises of Italy, Stuttgart is sepiable and rather Swiss. In place of the dizzying splendours of Bavarian baroque, there are sober temples of Genevan Protestantism and a thousand savings banks. While Munich gives itself over to Wagner and the more outre productions of Richard Strauss, a Stuttgart audience will sit crossly through a judicious Der Freischütz but applaud its money's worth at the end.

Bavaria and Baden-Wuerttemberg, the two South German Laender of which Munich and Stuttgart are such representative capitals, have more in common with each other than with the crumpled flatlands of the North of the Federal Republic as a whole.

But for a brief and surprising interval in Bavaria in the 1850s, both states have been ruled firmly from the Centre-Right since the creation of West Germany. From rather dismal beginnings after the war, poor in resources and predominantly agricultural, both states consistently achieved higher than average economic

growth until very recently. Their economic structures, based in agriculture and small and medium-sized industry, mechanical engineering, automobiles and electronics, are the soundest in West Germany. The two states have been described as the "power house of modern Germany."

Finally, South Germany's great natural beauty, architecture and music have made Bavaria and Baden-Wuerttemberg the first and second most popular places for visitors in West Germany. Bavaria alone accounts for a third of the Federal Republic's tourist business.

Fiercely proud

These similarities might seem surprising given the two Laender's widely differing historical experience. For a thousand years, Bavaria was ruled by one family, the Wittelsbachs, and Bavarians remain fiercely proud of their independent heritage — to the extent of bloody-mindedly rejecting the basic law of the Federal Republic in 1948.

Even today, there is a palpable tension between Bavaria and the Federal Government, evident not only in Herr Franz Josef Strauss's bitter castigations of the Social Democrat leaders but also in Bonn's hostility to such pet Bavarian projects as the Nuremberg-Regensburg canal to create a waterway from the North Sea to the Black Sea.

Munich was never an imperial capital, but it was always rich and the Residenz still boasts the finest renaissance rooms north of the Alps. Munich's greatest benefactor was Ludwig I, the early 19th century Wittelsbach, who adorned the town with neo-classical streets and buildings

which give some visitors the sense of a metropolis but remind others of a cemetery.

Ludwig gave up his throne for the Irish dancer Lola Montez, to the scandal of all Europe. From her portrait by Siedler in the Nymphenburg, she was a woman dark and glossy as black coral; she looks well worth the loss even of Munich.

Ludwig's successor but one, Ludwig II, did even more for modern Bavarian tourism, as much perhaps as the lakes south of Munich or the famous autumn beer festival. His neurasthenic friendship with Wagner ultimately created the great Bayreuth festival in North Bavaria while he littered the countryside with paranoid castles whose purpose and conception does not bear thinking about.

His Versailles at Herrenchiemsee, which cost his kingdom its financial health, is the maddest building on earth for its vast hall of mirrors sheltered not princes and courtiers but the king's sole companions, one bairdressed and one coachman.

A brief flirtation with Sovietism in 1919 was followed by a longer affair with National Socialism, for Hitler, greatly to the embarrassment of the modern Bavarians, loved Munich and carried away from it an abiding bad taste in architecture and women.

Since the war the politics of Bavaria has been bound up with Herr Strauss, a founder member of the Bundestag, and his Christian Social Union, a Party unique to Bavaria. They are the state's colossi and have come to represent at Federal level a particularly Bavarian form of Right-wing, some might say whimsical, conservatism.

The people of Baden-Wuerttemberg, for example, consider their conservatism to be *Bodenstaendig* — that is, with feet firmly planted on the ground — and have little time for their neighbour's pretensions. Formed from a muddle of small states as late as 1952, and only confirmed at a referendum in 1970, Baden-Wuerttemberg lacks a coherent regional political tradition and has tended to look forward.

There could be no greater contrast between Herr Strauss, bull-necked and belligerent, and the retiring figure of the Prime Minister in Stuttgart, Herr Lothar Spaeth, one of the younger generation of liberal conservatives in the Christian Democrat union. The only similarity is that both enjoy almost autocratic majorities in the local parliaments.

Economically alike

Instead, the economic likeness springs from their shared experience immediately after the war as relatively backward corners of a devastated country.

Today, with just over 30 per cent of the nation's population, Baden-Wuerttemberg and Bavaria now contribute respectively 16 and 17 per cent of gross national product. In Bavaria, the achievement has been particularly remarkable with a mean 4 per cent growth since 1980 against a Federal average of 3.7 per cent.

In fact, the predominance of agriculture at the end of the war actually proved a strength for, apart from the troubled Maxhütte steelworks, Munich has not been faced with the headaches of maintaining outmoded manufacturing industry. Instead, Bavaria succeeded in attracting electronics concerns — including Siemens from Berlin — and setting its thousands of refugees from the East to building up mechanical engineering industries in Schweinfurt, at the MAN complex in Augsburg and in Nuremberg and Munich.

These two sectors still dominate the local economy; in terms of employment, they accounted for 17.6 per cent and 12.7 per cent of the total in 1980, and were followed by the motor industry (9.6 per cent) and textiles (6.5 per cent).

Although Baden-Wuerttemberg was also predominantly farming country at the end of the war, it had already shown that tradition of inventiveness associated with Daimler-Benz, the Zeppelin and the development of typesetting and the bicycle. Now the most highly industrialised Laender in the

federation, its development has been strongly influenced by the dominant presence of Daimler-Benz in Stuttgart.

In slight contrast to Bavaria, mechanical engineering accounts for 17.7 per cent of all employment, electronics 15.5 per cent, the motor industry 13.9 per cent and textiles 8 per cent. It has, however, curiously failed to develop a purely regional banking industry, whereas Bavaria's three major banks have strongly resisted the invasion of the "Grossbanken" from Frankfurt and have even expanded vigorously outside the state.

Both states show a remarkable preponderance of small and medium-sized firms. Companies with fewer than 500 employees make up 86 per cent of all enterprises in Baden-Wuerttemberg and 97.5 per cent in Bavaria. This has created flexibility in developing new products and resistance in response to economic recession. It has also helped bridge the gap with the rural population by providing opportunities for an extra family income from work in a factory.

The result has also been unemployment consistently below the Federal average. Predictions for this year are 6 per cent in Bavaria and 4.6 per cent in Baden-Wuerttemberg, against a Federal prospect of well over 7 per cent.

Long border

Not that both states are entirely free of difficulties. Bavaria is hampered by a persistent structural weakness in its long border region with East Germany and Czechoslovakia. In the 1970s, both states had to go through a painful process of restructuring their textile sectors in the face of Third World competition and Baden-Wuerttemberg has this year seen embarrassing bankruptcies in high and television companies strongly affected by imports from Japan.

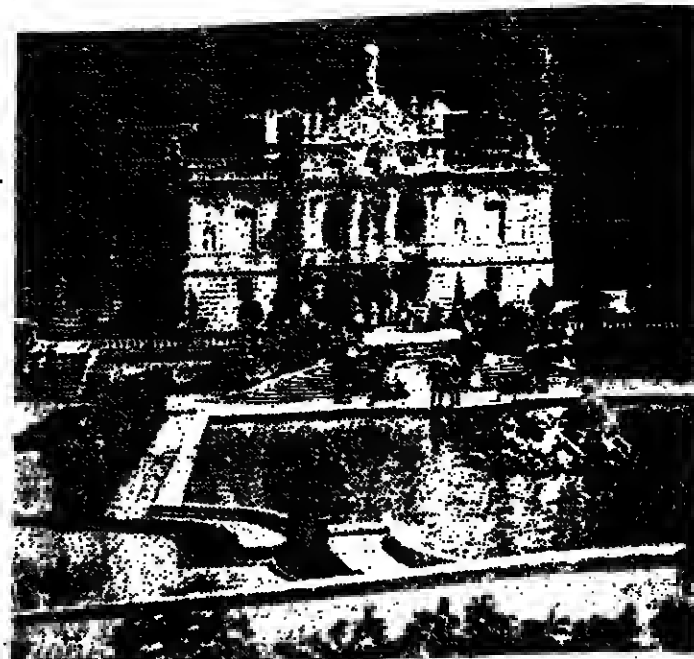
In fact, as a producer predominantly of capital goods, Baden-Wuerttemberg has felt the recession more sharply and

quickly than other regions. Growth slumped to -0.23 per cent last year compared with a Federal average just in the black. Both states are also poor in energy supplies and face tough political battles in developing new sources of nuclear power.

Unspoiled tracts

Of South Germany's long-term economic strength, however, there can be no doubt. What is, perhaps, as pleasant to record is that for all the ravages of war and *Wirtschaftswunder*, the two Laender should still be so well worth visiting and that there can still be the unspoiled tracts of the Bayerische Wald or, in a corner of the Nymphenburg park in Munich, a building like the Amalienburg.

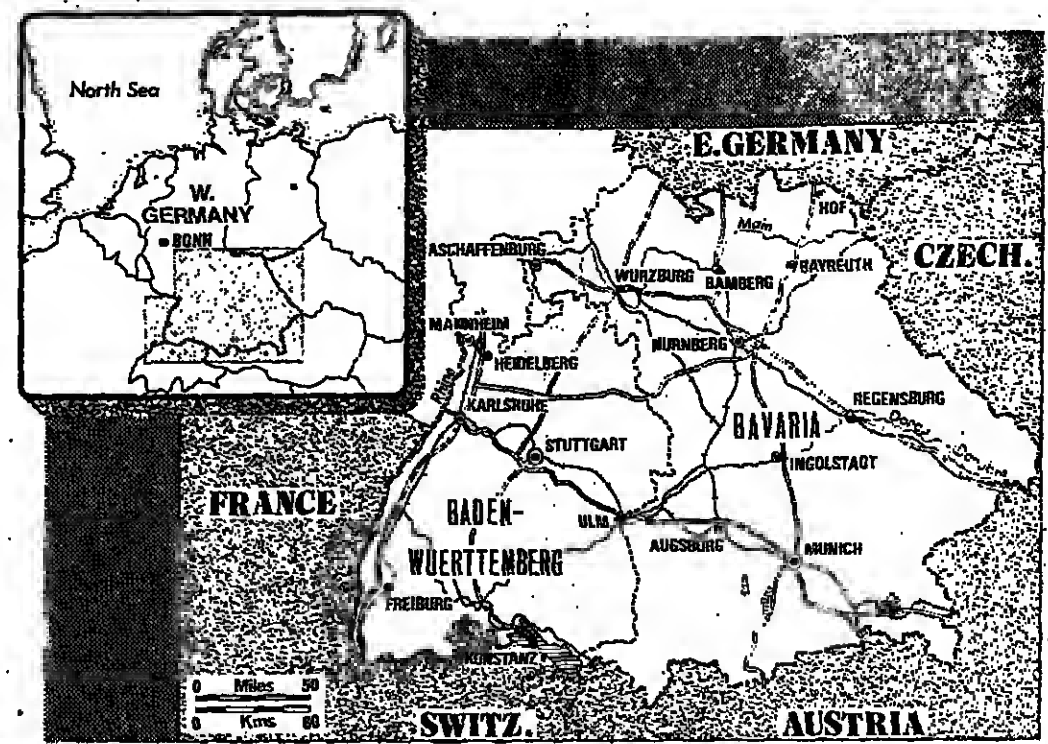
I suspect heaven is a bit like the inside of the Amalienburg on a winter's day, a cool dream of silver, ice and looking-glass, a melancholy sense of surfeit and immortality.



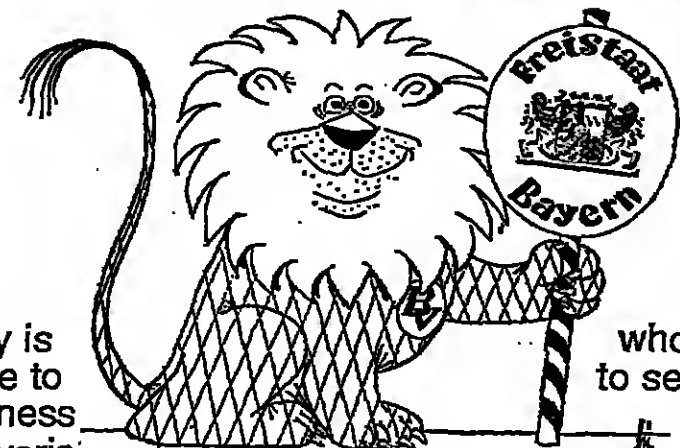
Tourist attraction in Bavaria: Schloss Linderhof

BASIC STATISTICS

	BADEN-WUERTTEMBERG	BAVARIA
Population (1980)	9.19m	10.87m
Employed labour force (1979)	3.92m	4.78m
Sectors:		
Agriculture	208,000 (5.3%)	457,000 (9.8%)
Industry	2,01m (51.3%)	2,11m (44.2%)
Services	1.7m (43.4%)	2.20m (46.0%)
Unemployment (Dec 1980)	104,300	202,800



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SOUTHERN GERMANY II

Why Strauss and Spaeth dominate the political field

GOVERNMENT POLITICIANS in Bonn tend to throw up their hands in despair when the conversation comes round to South Germany. While the Christian Democrat-Christian Social Union (CDU-CSU) alliance has languished in opposition in Bonn for almost as long as anyone can remember, the CSU has not been out of office in Bavaria, apart from a brief spell in the 1950s, while its CDU cousin in Baden-Wuerttemberg has never been out of power at all.

Political forecasting is common but debased coin in West Germany, especially in a year when four provincial elections could sharply alter the balance of power in Bonn. Yet it is possible to predict with some certainty that the October poll in Bavaria will see Herr Franz Josef Strauss leading the CSU to overwhelming victory.

The question is merely whether he can increase his share of the vote above the almost dictatorial 59 per cent of the last election in 1978. In Stuttgart, the possibility for error is greater since the next provincial election is not until 1984. Nonetheless, it is considered a strong likelihood that Herr Lothar Spaeth, the young Christian Democrat leader in Baden-Wuerttemberg, can add to the 53 per cent majority he gained in 1980.

Social Democrats might thus be forgiven for lumping the two leaders together and dubbing the whole of South Germany a hotbed of reaction. In fact, the political atmosphere is quite different in each state and is shown clearly in the characters of the two dominant political figures and of the parties they lead.

Herr Strauss, at 67, is still the outstanding politician on the opposition benches in Bonn and for 21 years has lorded it over the CSU in Bavaria—almost to the exclusion of anyone else. His irrefragable stronghold in prosperous Bavaria has actually been both a strength and a weakness in federal politics for he has come to be seen as a mani-

festation of a particularly Bavarian form of Right-wing, Catholic and occasionally in-temperate conservatism.

Herr Strauss has not been the man to reconcile the wide differences in regional or denominational temperament in the Christian Democrat opposition and has remained out of sympathy with the more conciliatory mood among many Germans since the launching of Ostpolitik. While he continues to

the "Free State of Bavaria."

Herr Strauss has been able to profit from the difficulties of the Bavarian SPD, which, driven into the stony wastes of opposition, has taken to radical paths and fallen to squabbling. When the CSU wrested the city of Munich from a divided SPD in 1980, it could at last dispose of the charge that it is predominantly a party of farmers and country people.

Party and population have

be until the mid-1980s that a potential successor emerges, blinking, into the Munich sunlight.

Herr Spaeth is of quite different kidney. Still just 43, he is one of a group of younger CDU politicians now beginning to jostle the old guard of Herr Strauss and Herr Helmut Kohl, the party chairman. Small, dapper, intensely pragmatic, Herr Spaeth passed his early career in the construction industry and shows a strong interest in business and new technology.

He was elected State Prime Minister only in 1980, after Herr Hans Filbinger, who had guided the state since 1966, was obliged to step down after badly misjudging the degree of resentment over revelations of his activities in the Nazi era. Herr Spaeth just defeated Herr Manfred Rummel, the Mayor of Stuttgart and son of the Field-marshal, a man whom Herr Filbinger favoured and who certainly has a bright future in federal politics.

Herr Filbinger's great achievements were to reconcile the different traditions of Catholicism and Low Protestantism somewhat uneasily brought together when the state was founded in 1852, and to woo the strong liberal train over to the CDU. From this foundation, his successor has been able to play an important part in narrowing the differences between the CDU, with its strong liberal and Protestant element in the north, and Herr Strauss.

Without doubt, Herr Spaeth faces a difficult year in Baden-Wuerttemberg because the recession has hit its capital goods industry sharply. He can also expect a struggle over his fierce advocacy of a new nuclear power station at Wyhl, near the French border.

However, these issues can do little more than snap at his coat-tails. A recent opinion poll gave Herr Spaeth a majority of 57 per cent in the state—a figure even Herr Strauss would not sneer at.



Lothar Spaeth, Christian Democrat leader, in Baden-Wuerttemberg, with (right) Franz Josef Strauss, leader of the Christian Social Union in Bavaria: a formidable alliance

tower over his colleagues in debate, his one tilt at the Chancellor, in the elections of 1980, ended in humiliating defeat.

Back at home, however, Herr Strauss and the CSU, which exists only in the state, have come to stand as the guarantors of specific Bavarian interests against the interference of Bonn and to represent that fierce independence which begins at the borders with a welcome to

always rallied round Herr Strauss, even when his impetuosity has brought him into trouble in Bonn, as after the famous "Spiegel Affair" in 1982. Many Bavarians hoped that the general election defeat of 1980 might persuade Herr Strauss to confine himself more to provincial politics, but of this there is no sign. Even in Bavaria, no rival has dared show themselves; and it may not



A Bavarian tradition: farmers in Falkenberg brew their own beer every winter

Steady drift from land continues

A PASSING glance at the annual reports issued from the State Agriculture Ministries in Munich and Stuttgart might suggest, to the imaginative, a horrible picture of South Germany as a land of famine and destruction, of farms abandoned and a vanished country population. Since 1949 the number of farms in Baden-Wuerttemberg has been more than halved from 328,000 to 140,000 while the proportion of Bavarians employed in farming has dropped from 30 per cent in 1950 to 10 per cent in 1980 and continues to fall.

That this picture is entirely fanciful is clear to anyone visiting the green valleys of upper Bavaria or the hop gardens of Hallertau, or tasting Wuerttemberg riesling, despite annual declines in production, acreage under-cultivation and employment, farming continues to play a significant role in both states. Local governments go to great lengths to support their farmers and the farmers take part-time work so as to be able to stay on the land.

11,000 left

Although there has been a steady drift from the land, amounting to 11,000 farm-workers in Baden-Wuerttemberg in 1979-80 alone, it has never amounted to a destructive stampede.

In every key respect Bavaria remains the greatest farming state in West Germany, accounting for a quarter of the country's food production and a third of its timber. Baden-Wuerttemberg lies fourth in the table of German farming (Leander states), but is an important producer of meat, milk and wine. Next to the Rhineland Palatinate it is the largest producer of red wine in West Germany with over 30,000 hectares (50,000 acres) of vineyards. Bavaria produces some 4,000 hectares (10,000 acres) along the River Main in Upper Franconia.

In neither state is agriculture of compelling economic significance against the dynamic industrial and

service sectors; nor is it in the Federal Republic as a whole for that matter. The contribution of agriculture to Gross Domestic Product is 3.1 per cent for Bavaria, 1.9 per cent for Baden-Wuerttemberg and 2.1 per cent for Federal Germany as a whole.

Neither state is inclined, however, to regard agriculture in terms of pure economic contribution. Both consider farming to be important for the broad economic base that has helped them weather recent economic squalls more successfully than the other states.

In Bavaria in particular there are still areas that are useless for any other form of economic activity, leaving aside the long border strip with Czechoslovakia and East Germany in which industrial enterprises cannot be tempted. About 40 per cent of Bavarian farms are to be found in the Alpine region or other areas not particularly favoured by nature.

Inevitably, too, in such conservative-minded states agriculture provides a link with the past and with certain idealistic notions of what South Germany was once like. In this respect the farmlands and woodlands of which the two states have more than their fair share are considered important factors in tourism. Bavaria and Baden-Wuerttemberg are, not surprisingly, the first and second most popular places to visit in West Germany.

Finally, bleak memories of hunger twice this century have created in country folk and local governments a certain emotional attachment to working the land for its own sake.

South Germany has to face the handicaps similar to those of other farming areas in Europe and particularly the growing disparity between farmers' income and that of other workers. Bavaria and Baden-Wuerttemberg also share some particular problems of their own. Because primogeniture was never a strong principle in the inheritance laws of the region farmers tend to be small and fragmented. The picture has improved greatly in

recent years but the average size of farms (10.4 hectares in Baden-Wuerttemberg, 12.8 in Bavaria) is still well below the Federal average of 14.6. The average size of an English farm for comparison is 66 hectares (around 160 acres).

Bavaria has further to contend with its unsatisfactory position, jammed up against the border with the East, distant from the main EEC markets and separated from its main foreign customer, Italy, by a mountain wall.

The problem of declining farm incomes has proved easier to meet because of the widespread opportunities for part-time work. This is particularly true of Baden-Wuerttemberg, where the industrial landscape is predominantly made up of medium-sized companies scattered in every corner of the state. Some 62 per cent of Baden-Wuerttemberg's 150,000 farms depend on a main income from other sources; in Bavaria the figure is 48.5 per cent.

Smallholdings

This usually means that in any given family the father will cycle off to a local factory half an hour away and the sons will help in a nearby hotel. They will return to help their womenfolk on this smallholding in the evenings and at weekends. Moreover, rooms can be let to tourists in the summer.

In return for the hard work the family can expect a reasonable income and one that is competitive. The average family earnings for a part-time farm in Baden-Wuerttemberg are DM 38,000-39,000 a year, which compares favourably with an average income for full-time farming families of DM 33,000. In fact it is the falling incomes of full-time farmers, particularly in eastern Baden-Wuerttemberg, that presents Stuttgart with its chief structural problem.

The cost in productivity and investment is considerable and inevitable. In milk production, again in Baden-Wuerttemberg, part-time farmers are only a quarter as efficient as full-time farmers. Their gross investment

is under half that of full-time farmers but there seems no other way for the land to be worked.

Another serious problem arises from the general smallness of the holdings. Although the number of large farms has increased sharply in both states since 1971, the predominance of holdings smaller than 5 hectares is overwhelming in Baden-Wuerttemberg and in the uplands of Bavaria. The figures are 42 per cent for Baden-Wuerttemberg and 25 per cent for Bavaria.

Assistance from local authorities, from Bonn or from the EEC in Brussels has alleviated some of the handicaps, as have such schemes as the Bavarian "ring" system for sharing machinery among smallholdings. The most important effort in both states has been to unite the small and scattered fields of each holding into more efficient units. In the wine-growing areas of the bank of the Rhine in Baden and beside the Neckar in Wuerttemberg some 60 per cent of the acreage has been affected. Although Stuttgart dispenses about 80 per cent of the cost of rationalisation, there remains up to DM 60,000 per hectare for the farmer to shoulder, a burden that many find intolerable, especially after two years of hard frosts.

Even such formidable problems it is remarkable that both states, and particularly Bavaria, have managed to prove such energetic exporters of agricultural goods. In 1979 Bavarian farm exports exceeded imports for the first time in recent years, amounting to DM 3.6bn or 8.5 per cent of the state's total exports. In Baden-Wuerttemberg the figures were a less imposing DM 1.4bn and 2.5 per cent. Bavarian exports to the EEC increased by a full 35 per cent between 1970 and 1979, with Italy accounting for over 60 per cent of the offtake and about a quarter of Bavaria's daily milk production. The Bavarians now claim they sell more cheese to France than they import.

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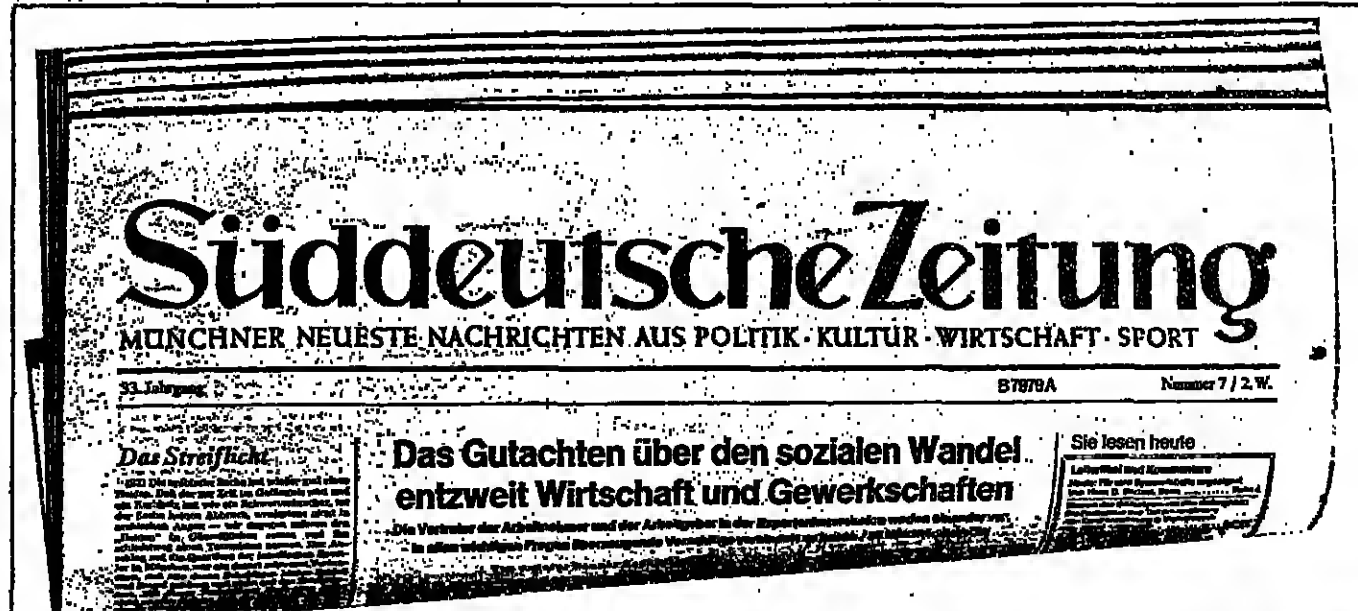
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the world's second largest communications-research center but the largest German development center for traffic systems, with over 3000 scientists, engineers and technicians. Europe's largest computer is also located in Bavaria, as are the Max Planck Institutes for nuclear physics, astrophysics, biochemistry, metallurgical research, medical research, and other fields of knowledge.

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FOOD, GROCERIES—Cont.

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

HOTELS AND CATERERS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

INDUSTRIALS (Misc.)

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

ENGINEERING—Continued

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

CHEMICALS, PLASTICS—Cont.

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

DRAPERY AND STORES

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

BANKS & H.P.—Cont.

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

LOANS—Continued

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

BRITISH FUNDS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

FOREIGN BONDS & RAILS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

AMERICANS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

BEERS, WINES AND SPIRITS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

ELECTRICALS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

CORPORATION LOANS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

CANADIANS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

COMMONWEALTH AND AFRICAN LOANS

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

BANKS AND HIRE PURCHASE

Stock	Price	%	Stock	Price	%
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0
Asda Superstore	10.50	0.0	Woolworths	10.50	0.0

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UK WILL USE FORCE IF NECESSARY TO DEFEND SOVEREIGNTY

Carrington firm on Falklands row

BY MARGARET VAN HATTEM, POLITICAL STAFF

BRITAIN WARNED Argentina yesterday that she had no intention of backing down in the dispute over South Georgia, the dependency south of the Falkland Islands, and would use force if necessary to defend British sovereignty.

The warning came in a statement to Parliament by Lord Carrington, the Foreign Secretary, who left the EEC Summit in Brussels early to address the Lords.

In an indication of the Government's increasing concern over the incident, which began as a comic-opera "invasion" by a group of Argentine scrap-metal merchants, Lord Carrington said the Argentine Govern-

ment's intervention in the affair had created a potentially dangerous situation.

The scrap merchants, who entered British territory without official authorisation, were receiving the full protection of the Argentine Government, he said. He confirmed that Argentine warships were in the area, and said that the Royal Navy ship *Endurance* would remain on station "as long as is necessary."

In the Commons Mr Richard Luce, junior minister at the Foreign Office, assured MPs on both sides of the House that the Government would defend the islanders "to the best of its ability."

He refused to specify what

further action was planned if diplomatic moves failed, but stressed that the situation "was under constant review."

He hinted that plans to scrap *Endurance* might be abandoned. Her future would be decided in the light of the general security review of the Falkland area.

The Prime Minister is understood to be receiving regular briefings on developments in the dispute. Despite yesterday's blunt warning delivered in Parliament, the Government appears optimistic that the dispute can be resolved through negotiation.

It was stated yesterday that the underlying dispute with the Argentine Government over the

status of the Falklands was at a sensitive stage, after proposals from the Argentine Government in February on procedures for future negotiations.

The Government is still studying these proposals and it is felt the Argentines would not wish to prejudice the outcome. Although the scrap-metal merchants arrived in South Georgia in a naval transport vessel chartered from the Argentine authorities, and presumably with their knowledge, Britain appears prepared to accept that the Argentine Government did not initiate the venture.

The possibility of international agencies, such as the UN or the International Court

of Justice, being asked to intervene in the dispute was not being ruled out yesterday.

Ray Daffer, Energy Editor, writes: One factor operating in the minds of the Foreign Office and the Argentine Government is the prospect of substantial oil discoveries in the South Atlantic, close to the Falklands.

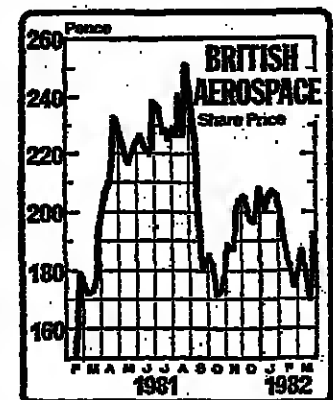
Oil companies have described the area between Tierra del Fuego and the Falklands as particularly promising. It was in this region, near the Patagonian coast, that a consortium led by Shell last year made one of Argentina's most important offshore finds. Oil flowed at a rate of 2,000 barrels a day before the well was capped.

Parliament—Page 10

THE LEX COLUMN

Aerospace reaches cruising height

Index rose 7.2 to 562.3



After roaring so successfully from the tarmac early last year, British Aerospace shares have had to contend with a prolonged spell of stormy weather, for which a depression over Whitehall is partly to blame. So yesterday's soothing words from the flight deck were particularly welcome. At 270.6m, pre-tax profits for 1981 are about 10 per cent higher than the offer for sale forecast and a third higher than in 1980.

Special factors must take some of the credit. BAE had £100m of offer proceeds to work with for 10 months of the year and sterling's decline against the dollar has helped to preserve margins. But the trading profit has been struck after £20m of specific provisions, including £8m for the Laker debacle, so there has also been genuine growth.

Heavy development costs on the BAE 146 and Airbus A310 have contributed to an underlying cash outflow of perhaps £50m. This is nothing to worry about and the balance sheet remains very strong with liquid assets of £186m. But, when dealing with financially pressed airlines and government departments, it makes no great bargaining counter and debtors have increased by a quarter to £375m.

The order book has risen 11 per cent to £3.9bn, which is encouraging in the current climate. The increase is actually understated by the delay in confirming agreed U.S. orders. So, even if the order intake is now slower than had been hoped, there is plenty of work in hand. On a dividend twice covered by current cost earnings, the yield is 5.9 per cent.

Commerzbank has been obliged to publish a break-even analysis for its parent bank operations for the second successive year and, as forecast, the dividend has been omitted. But at least this is a less worrying break-even than last time. The parent bank has turned an operating loss into a profit of around DM 190m and has not needed to dig into its inner reserves. The fixed interest loan book, which created the problems, is gradually being run off and some dividend should be paid this year.

Yet the full rehabilitation of Commerzbank still looks a long way off. Last year's interest margin of 1.63 per cent must be roughly half that enjoyed by Deutsche Bank and balance sheet growth is prevented by

the absence of retentions. Personnel costs, meanwhile, have continued to rise.

The break-even position was struck after asset disposals and there must be some concern that this year's earnings will be depleted by provisions against earlier loans. So Commerzbank is in the uncomfortable position of being unable to generate the growth that it needs. The only solution must be a heavy rights issue as soon as a dividend is in sight.

Standard Chartered

After five years of rapid expansion, Standard Chartered Bank has turned in some rather inspired results for 1981. The first half saw a rise in pre-tax profits of 15 per cent, but growth has slowed in the second six months to produce a gain for the year of 12 per cent, at £260.4m. The dividend has been bumped up, though not by as much as those of most of the London clearers, and the shares put on 8p yesterday to 663p, where the yield is 84 per cent.

The main problem areas have been California, where Union Bank's returns were lower even before attributing an extra £10m or so of interest on loan capital to it. Bullion earnings have also been hit. But the big disappointment has been the decline in Hong Kong, due apparently to the trading orientation of the company's business, whereas competitors with more exposure to property have seen sharp gains in profits. A revaluation of trade investments has raised the contribution from South Africa, though the local subsidiary has shown a profits decline.

Prospects for the current

Reckitt & Colman

Reckitt & Colman has heaved itself off a five-year profits plateau, pushing its 1981 pre-tax figure up from £53.2m to £66.4m. The results show maintained momentum in the second half, which has to be compared with a much stronger period than the very depressed first half of 1980. Although the fall in sterling increased the second half overseas contribution by £2m on translation (Latin American currencies are excluded from the calculation), a more conservative treatment of mismatched borrowings, especially where dollar debt, finances Brazilian assets—has led to an offsetting £2m charge against trading profits.

The trading figure has also had to bear a marketing spend that has pushed ahead quite rapidly, in some contrast to the capital budget. There has been a sharp recovery in the UK domestic market, where Reckitt seems to be firing on all cylinders with cost inflation well under control. The group has fully recovered from the balance sheet pressures that appeared in mid-1980, and borrowings fell by a net £9.6m in 1981.

Unfortunately, there is the usual accident in the U.S., where Sunset Designs has moved deeper into loss, to the tune of \$8m in the full year after stock write-offs. (There is also a £11m charge to cover withdrawal from garbage collection in Sydney.) But Reckitt is unshaken by its recent hit-trick of U.S. disasters, and is now test-launching the lavatory cleaner Bleachmatic at the cisterns of Kansas.

Household products are home ground, which is more than can be said for needlework, but the launch could easily provoke another bloody battle with Procter and Gamble, which produced two years back. The speed of Bleachmatic will depress U.S. profits for a couple of years, but the group should still move comfortably above £70m in 1982. On a higher dividend covered 1.5 times by current cost earnings, the shares yield 4.9 per cent at 294p.

Iran claims heavy gains in Gulf war

By Our Foreign Staff

IRAN HAS scored a significant victory in its 18-month war with Iraq. A mixture of Iranian troops and Revolutionary Guards have pushed the Iraqis back by up to 20 miles on one sector of the front, inflicting heavy casualties in a week of intensive fighting.

Iraq's military command in Baghdad admitted yesterday its Fourth Army had withdrawn from the front and would now reorganise its rear defences.

The Fourth Army is understood to have borne the brunt of the latest Iranian offensive in the area west of Dezful and Shush.

The Iranian successes are expected to be viewed with deep concern by exporters on the other side of the Gulf, especially Saudi Arabia and Kuwait. They have provided, with Qatar and the United Arab Emirates, about \$200bn for the Iraqi war effort and have consistently warned Iran against attempting to export its Islamic revolution.

Heavy Iraqi losses would also increase pressure on its Arab supporters to become more directly involved in the war. King Hussein of Jordan is the only Arab leader to have sent a significant number of volunteers to fight with Iraq.

Western correspondents invited to the front by Iran this week reported seeing more than 70 Iraqi tanks and personnel carriers which had been knocked out. They were also shown some 2,200 Iraqi prisoners of war.

Iran claims to have killed 19,000 and to have taken 15,000 prisoners in the present offensive which began on March 21. Iraq claims to be still in control of the battlefield, despite its withdrawal from one sector of the front. It claims to have killed more than 8,000 Iraqis and to have inflicted heavy material damage since the war began.

The latest Iranian success, however, confirms the trend of the past four months in which it has recaptured parts of the territory lost to Iraq in the early weeks of the war.

Western military experts remain sceptical about Iran's ability to achieve real military dominance, but admit the latest offensive threatens to break the stalemate which has existed for most of the war.

Precast concrete industry considers cement imports

BY ANDREW TAYLOR

THE British Precast Concrete Federation and several cement importers are holding talks which could result in up to 1m tonnes of cement being imported annually into the UK.

Precast concrete manufacturers consume about 3m tonnes of cement a year and a number of manufacturers are concerned about the higher cost of cement in the UK compared with other European countries.

Talks have reached the stage where importers are seeking likely locations, probably on the east coast, for port and storage facilities. Imports would involve both bagged and bulk cement.

However, a number of factors have to be decided before the federation will decide to go ahead with any import scheme. Guarantees of quality and continuity of supply and confirmation of prices will be sought from continental suppliers.

The amount of cement imported into the UK is still small but has been increasing in the past 18 months. The

threat of further imports was one factor behind the decision of British cement manufacturers to postpone planned cement price increases last year.

The federation says a number of its members are already individually importing cement to supplement traditional supplies.

Previously it had been thought that the cost of establishing distribution networks and storage facilities would make any widespread importation of cement uneconomic, in spite of the attractiveness of prices in some European countries.

A study of the federation last autumn showed that while bulk cement prices in central London were then averaging £41.52 a tonne, it could be bought in parts of West Germany for as low as £18.91. The federation adds that it has been quoted prices of £24.50 a tonne in France and £27.25 a tonne in Spain.

While these prices may have reflected special situations, and there is concern about the quality of product, they reflect the kind of price differentials that can exist between British and other European cements. Following price increases in January the cost of cement is now about £47 a tonne in central London.

The decision to operate an industry-wide import scheme has not yet been finalised. Some federation members clearly hope that the threat of it will persuade British cement manufacturers to make price concessions.

The UK cement industry however says it is at a competitive disadvantage because of high energy subsidies which it claims are available to some of its Continental rivals. The industry clearly has problems and last year UK deliveries of cement fell to just over 12m tonnes, compared with 14m tonnes in 1980 and 16.7m tonnes in 1975.

Chase plans investment offshoot

BY ALAN FRIEDMAN AND WILLIAM HALL

CHASE MANHATTAN BANK has announced plans to establish a U.S. investment banking subsidiary. Chase Manhattan Capital Markets (Holdings), believed to be the first time a major U.S. bank has set up a specific unit to take advantage of the forthcoming changes in U.S. banking laws.

Under the banking reforms being discussed in Congress, commercial banks might be allowed to engage in merchant banking functions such as underwriting equity and corporate debt and brokerage activities.

Mr William Butcher, chairman of Chase Manhattan Bank, said in London yesterday: "We are a commercial bank which would like to be in the investment banking business."

He stressed that although the subsidiary will not engage in any new activities initially it would position Chase to respond to any legislative changes that may affect commercial banking

and investment banking in the future.

The new subsidiary will be capitalised at \$175m (£98.18m) putting it on a par with Bache Halsey Stuart Shields and Company, one of America's 10 biggest brokerage houses. For the time being it will encompass Chase worldwide merchant banking activities and the New York treasury and municipal securities dealing operations.

Mr Butcher yesterday called the new subsidiary a "vessel into which additional activities can be put" as and when the U.S. Congress eliminated the barriers between commercial and investment banks.

He described as "ludicrous" the inability of U.S. commercial banks to perform investment banking functions. "I have difficulty in understanding how it is legal for an investment bank to accept deposits and to allow you to write cheques on them and to pay you interest," he declared.

He had always regarded that as a commercial banking function and specifically alluded to the growth of non-bank institutions such as American Express/Shearson, Sears/Dean Witter.

Mr Butcher said he would like Chase to become involved in equity underwriting, municipal revenue bond underwriting, corporate debt underwriting and possibly money market mutual funds.

He said it was not Chase Manhattan's intent to "fill the law or the Congress. Rather the bank was attempting to exploit what is permitted under the law and to posture itself for future legislative change."

Last year Chase formed a unit known as the National Positioning Group to identify and evaluate emerging business opportunities and develop a cohesive strategy. The decision to establish CMCM is seen as one of the first fruits of this initiative.

Strike call at Heathrow Continued from Page 1

It has already released 300 workers who applied for voluntary redundancy or early retirement.

Mr Todd said yesterday the action "could well bring the airport to a halt, but that is at the door of British Airways."

He offered to go back to work on the status quo—working the old roster—while the matter was discussed, but British Airways refused.

"The lack of support and the blacklegging has been deplorable,"

and some members of our own union have been involved."

Mr Todd was reported as saying that the union could not order people to strike, but that they were being urged to withdraw their labour.

This was greeted with surprise by BA, which pointed out that TCUW members had already been instructed not to cross picket lines or work with "blackleg" labour, and that many had defied this.

Yesterday's mass meeting heard a statement of support from 26 Labour MPs, including Mr Tony Benn. It was read out by Lesley Huxford, the NUM's MP.

The statement said the dispute affected every BA employee and because of the running of jobs under the survival plan was not confined to ramp staff. It would lead to further redundancies affecting all grades.

UK moves to get Indian contracts

BY ALAIN CASS, ASIA EDITOR

BRITAIN WILL restore its cuts to the World Bank's soft-loan arm as well as its levels of aid to India as part of a complex package aimed at securing Indian export contracts worth up to \$550m for British companies.

The unusual deal, agreed between Mrs Margaret Thatcher, the Prime Minister, and Mrs Indira Gandhi, the Indian Premier, in London last week seems certain to secure for British engineering companies the exclusive right to negotiate for construction of the massive power station in Singrauli.

The Indian Government is understood to have agreed to drop its previous insistence on putting the Singrauli contract out to global tender. Instead, a consortium led by Northern

Engineering Industries is to push ahead with talks leading, it is hoped, to the signing of a letter of intent within weeks.

Mrs Gandhi is expected to announce in the Lok Sabha, India's Parliament, today that "serious negotiations" for the deal will begin shortly.

A simultaneous announcement from the Overseas Development Administration in London, which is part of the Foreign Office and administers the UK's £1bn a year foreign aid programme, is expected to spell out Britain's change in aid policy.

This will include lifting the limitations imposed on the International Development Association (IDA), the World Bank's concessional lending body, to draw on Britain's contribution to loans available to

the world's poorest countries. These limitations were imposed by Britain and other industrialised countries in the wake of the substantial cut in IDA contributions from the U.S. This resulted in a cut in U.S. funds for the current fiscal year from an original target of \$4.1bn to \$2.6bn (£1.46bn).

Britain's contribution for 1980-83 of \$555m would have been considerably slowed under previous policy. The Indian government regards Mrs Thatcher's change of heart as an important victory for the developing world and it is hoped will lead to other industrial nations following suit.

The IDA cuts would have meant that India—until now the single largest recipient of these funds—would have received \$840m this year instead of a

planned \$1.6bn, seriously undermining the country's ambitious development programme.

Britain's change in aid policy will also include restoring UK bilateral aid to India to the levels before the cuts announced last year. Britain is the single largest contributor of aid to India.

Last year, under the revised programme, India received only \$56m.

The level of aid for the current year will be boosted, it is understood, to £105m. The power station contract will involve substantial aid funds from Britain.

Last week's deal represents a victory for Lord Carrington, the Foreign Secretary, who has been a persistent critic of the Government's decision to reduce foreign aid

Weather

UK TODAY

MOSTLY dry with some sunshine. A few showers at first in the extreme South-East, where it will remain cold. Temperatures elsewhere near normal.

England and Wales: Mainly dry with sunny intervals. Max 11C (52F).

Channel Islands: Cloudy with scattered showers. Max 9C (48F).

Scotland: Cloudy, mainly dry, sunny intervals. Max 9C (48F).

Northern Ireland: Sunny periods, mainly dry. Max 10C (50F).

Outlook: Mainly dry and warm. Outbreaks of rain in the South and West.

WORLDWIDE

	Y'day	Today	Y'day	Today
Ayres	16	61	L. Ang. I	10 50
Algeria	18	64	L. Luxm. C	5 41
Amst.	7	48	L. Luxm. C	5 41
Ant.	17	63	M. Med. C	11 52
Bat.	12	54	M. Med. C	17 63
Berlin	12	54	M. Med. C	17 63
Bomb.	12	54	M. Med. C	17 63
Buen.	12	54	M. Med. C	17 63
Bur.	12	54	M. Med. C	17 63
Cal.	12	54	M. Med. C	17 63
Card.	12	54	M. Med. C	17 63
Cas.	12	54	M. Med. C	17 63
Cebu	12	54	M. Med. C	17 63
Chong.	12	54	M. Med. C	17 63
Cing.	12	54	M. Med. C	17 63
Colum.	12	54	M. Med. C	17 63
Cyprus	12	54	M. Med. C	17 63
Dakar	12	54	M. Med. C	17 63
Dar.	12	54	M. Med. C	17 63
Delhi	12	54	M. Med. C	17 63
Dub.	12	54	M. Med. C	17 63
Dur.	12	54	M. Med. C	17 63
Edin.	12	54	M. Med. C	17 63
Genoa	12	54	M. Med. C	17 63
Hank.	12	54	M. Med. C	17 63
Hong.	12	54	M. Med. C	17 63
Ind.	12	54	M. Med. C	17 63
Jakarta	12	54	M. Med. C	17 63
Jeddah	12	54	M. Med. C	17 63
Kobe	12	54	M. Med. C	17 63
London	12	54	M. Med. C	17 63
Lyons	12	54	M. Med. C	17 63
Man.	12	54	M. Med. C	17 63
Med.	12	54	M. Med. C	17 63
Moscow	12	54	M. Med. C	17 63
Munich	12	54	M. Med. C	17 63
Nairobi	12	54	M. Med. C	17 63
Paris	12	54	M. Med. C	17 63
Rangoon	12	54	M. Med. C	17 63
Rome	12	54	M. Med. C	17 63
Sing.	12	54	M. Med. C	17 63
Sour.	12	54	M. Med. C	17 63
Taipei	12	54	M. Med. C	17 63
Tokyo	12	54	M. Med. C	17 63
Toronto	12	54	M. Med. C	17 63
Yokoh.	12	54	M. Med. C	17 63

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Please send me your "Facts and Figures" about Cumbernauld.

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